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OVERSEAS MOVING
BY MICHAEL GERSON
01-446 1300NEWPORT
A TOWN TRANSFORMED

WORLD NEWS

Mid-air blast rips open US jumbo jet

At least eight people were feared dead after a mid-air explosion tore open the fuselage of a United Airlines Boeing 747 on its way from Honolulu to New Zealand.

It was thought those killed were sucked out through the hole by air flow.

The pilot managed to bring the aircraft back to Honolulu. The Chicago-based airline said it had no information about the cause of the explosion.

Bush fights for Tower
President George Bush pledged to fight on to ensure John Tower becomes US Defence Secretary, although the Armed Services Committee yesterday rejected the nomination.

Bristol bomb arrests
Police looking for the Bristol University bombers arrested eight people and detained them under the Prevention of Terrorism Act.

Hijacker sentenced
A Swiss federal court sentenced Lebanese Shi'ite hijacker Hussein Mohammed Ali Hariri to life imprisonment for hijacking an Air Afrique airliner and killing a French passenger in 1987.

Palestinians jailed
An Israeli court sentenced three Palestinians to 30 years' jail each for planning to hijack a bus and capture its passengers.

West Bank curfew
Israel imposed a curfew on the West Bank town of Nablus, where an Israeli soldier was seriously injured when he was hit by a block of cement during a clash with stone-throwing Palestinians.

Pit closure accepted
About 400 miners at Barrow Colliery voted to accept the closure of their pit, the last deep workings in west Scotland.

Exams boycott still on
The university lecturers' boycott on exams seems likely to intensify after the employers and the lecturers' union failed to resolve their pay dispute.

Appeal to hunger strike
Buckingham Palace appealed to Burma veteran Andrew Burgess to end his hunger strike in protest against the Duke of Edinburgh attending Emperor Hirohito's funeral. Sumner farewell for Hirohito.

Snooker betting probed
Police have been asked by snooker's governing body to investigate alleged betting irregularities over a match last month between Terry Griffiths and Silvino Francisco.

Ulster arms search
Two men were arrested in Northern Ireland after police found loyalist arms during searches of houses in County Down.

Mandela man in court
A third member of Winnie Mandela's bodyguard appeared in a Johannesburg court charged with the murder of 14-year-old Stompie Seipei.

Sweden to ban batteries
Sweden is to ban almost all alkaline batteries from next year to prevent mercury and cadmium pollution. From July, such batteries will be marked to show they are dangerous to the environment.

Hong Kong drugs move
Hong Kong is to introduce laws to counter money laundering and allow the proceeds of drug dealing to be confiscated.

De Rothschild estate
Dorothy de Rothschild, who died in December aged 88, left an estate valued at \$34.1m gross.

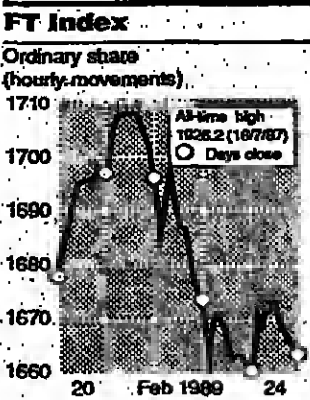
BUSINESS SUMMARY

Pressure on water prices stepped up

The Government yesterday sought to step up the pressure on Britain's privately-owned water companies to scale back proposed price increases ranging from 50 to 70 per cent by threatening to refer any such moves to the Monopolies and Mergers Commission.

Mr Colin Mowlem, junior Environment Minister, said in a Commons written reply that the Government was still in discussion with the water companies to persuade them to make revisions. He added, however, that "further action, including the option of a reference to the Monopolies and Mergers Commission, will be considered in the light of the outcome of these discussions."

FT ORDINARY ended 3.8 down on the week at 1,683.4 and the tone in the market was sub-



dued at the end, with traders cautious about next week's prospects. *Lex*, Page 22

FKI Babcock, electrical and engineering group, announced yesterday that it is in talks which could lead to a cash offer for a major part of the group. *Page 22; Lex*, Page 22

SPAIN'S Banco Central and Banco Espanol de Credito have agreed to call off their efforts to merge and form the country's biggest bank, with assets of more than \$30bn (\$28.5bn). *Spanish television news reported last night. Weekend FT, Page 1*

ALLIANCE & Leicester, fifth largest UK retail society with assets of £11.4bn, has emerged as a potential purchaser of Girobank, the Post Office banking subsidiary. *Page 22*

EMHART, US industrial and consumer products group best known for its Bostik adhesives, has received a \$215m takeover offer from an investment partnership that includes Mr Gordon Getty, chief heir to the Getty oil fortune. *Page 10*

FIRST Technology, fighting to take over Ricardo, Sussex-based designer of engines and transmissions, raised its offer to £22.7m and attached a cash alternative. *Page 8*

PIERRE Béregovoy, French Finance Minister, and Karl Otto Pöhl, president of West German Bundesbank, clashed this week in Paris over French fears of rising German interest rates. *Page 3*

RHONE-POULENC, French state-owned chemicals group, plans to acquire the bulk aspirin and paracetamol manufacturing plants of Monsanto, the US group. *Page 10*

LLOYDS BANK announced pre-tax profits of £362m - a major turnaround from the previous year's £248m loss caused by Third World debt problems. *Page 8; Lex*, Page 22

SAAB-SCANIA, Swedish automotive and aerospace group, suffered an 11 per cent drop in pre-tax profits last year, from SKr3.6bn (\$0.3bn) to SKr2.2bn. *Page 10*

ABBIE LIFE, UK financial services group, reported a 30 per cent increase in pre-tax profits in 1988 to £303.2m. *Page 8*

GATEWAY, UK supermarket chain, is to ban the sale of secretarial chlorofluorocarbon (CFC) propellants from July. *Page 5*

Tory slump at by-election shows rise in discontent

By Philip Stephens, Political Editor

THE Government narrowly escaped a spectacular defeat as a last-minute surge in support for Dr David Owen's Social Democrats slashed the Conservative majority in the Richmond, Yorks, by-election by nearly 7,000 votes.

Mr William Hague was elected with a majority of 2,634 against the 19,576 secured by Sir Leon Brittan in 1987, as the split between the SDP and the Social Liberal Democrats neutralised a collapse in the Conservative vote.

The result, which showed that the two centre parties fought the seat jointly they would have secured the biggest by-election victory for nearly 30 years, appeared to reflect an upsurge of discontent over a range of government policies.

It brought a call from Mr Paddy Ashdown, the SDP leader, for Dr Owen to reopen talks with the SDP on a possible merger of the two parties.

In spite of its much stronger national base the SDP was forced into a poor third position by Mr Mike Potter, the SDP candidate, in what was seen at Westminster as a serious personal blow for Mr Ashdown.

The SDP leader said it was now time for the two parties to put aside their "personal rivalries" to grasp a major opportunity to defeat Mrs Margaret Thatcher.

An elated Dr Owen, however, made clear he believed his party's performance had underlined both the case for a separate identity for the SDP and its prospective role in reshaping British politics. A merger with the SDP was "out of the question," he told Channel 4 News last night.

He acknowledged that Mr Potter had been an unusually good local candidate but added: "Richmond is a stunning result for the SDP. It shows that, sticking to your beliefs pays off in British politics."

He also renewed his call for a renewed "constitutional coalition" of opposition parties including Labour to provide

Richmond Result	
William Hague (Con)	19,543
Michael Potter (SDP)	18,908
Barbara Pearce (SLD)	11,588
Frank Robson (Lab)	2,591
Robert Upshall (Green)	1,473
Lord David Such (Ind)	1,167
Anthony Mills (Ind)	113
Linda St Claire (Ind)	106
Nicholas Watkins (Ind)	70
CONSERVATIVE MAJORITY	2,634

1987 General Election: L. Brittan (Con) 34,882; D. Lloyd-Jones (Lab) 12,416; P. Robson (Lab) 6,797. Majority 19,576.

the electorate with an alternative government to that of Mrs Thatcher.

However, Dr Owen's clear preference for electoral pacts with both the Labour party and the SDP was in turn ruled out as impracticable by Mr Ashdown.

So although the SDP was still voicing hopes of a rapprochement last night, the general view at Westminster was that a further period of hickering between the two parties was likely following the acrimonious break-up of the SDP-Liberal Alliance last year.

The Government meanwhile tried to put a brave face on the slump in its share of the vote from more than 61 per cent at the general election to just 37 per cent.

Mr Hague, however, acknowledged that there was a protest vote against the Government and dissatisfaction with rising inflation and high mortgage rates.

Conservative party managers will now be looking closely at ways to improve the presentation of a number of apparently unpopular policies, including those for the sale of the water industry and reform of the National Health Service.

In the forthcoming Vale of Glamorgan by-election, which will follow the death earlier

this week of Sir Raymond Gower, the Conservatives are defending a much smaller majority of 6,200 over the second-placed Labour party.

Yesterday, ministers were taking comfort from the fact that support for the centre parties at Richmond had pushed Labour into a poor fourth place, with the Labour candidate losing his deposit.

Mr Neil Kinnock will draw more encouragement from the Pontypridd by-election result where Mr Kim Howells, the Labour candidate, fought off a strong challenge from the Welsh Nationalists.

Although he saw his majority cut by around 5,000 from that at the last general election, the SDP and SLD were left trailing well behind the Welsh Nationalists in fourth and fifth place. Mr Syd Morgan, the Plaid Cymru candidate, beat the Conservative candidate for second place.

Mr Howells received 29,549 votes against a Labour vote of 26,422 in the general election. Mr Syd Morgan of Plaid Cymru 9,755 (2,493), Mr Nigel Evans, Conservative, 5,212 (9,145), Mr Tom Ellis, SLD, 1,500 (Alliance 8,865) and Dr Terry Thomas, SDP, 1,199.

Editorial comment, Page 6; UK politics become interesting again, Page 7

US Fed raises its discount rate to 7%

By Janet Bush in New York

THE US Federal Reserve yesterday raised its discount rate, the benchmark interest rate for US financial markets, from 6.5 per cent to 7 per cent, capping a week which saw financial markets fall sharply on increasing scepticism about the central bank's resolve to contain inflation.

This is the first time the discount rate has been raised since August 9 in spite of a series of Fed moves since then to tighten monetary policy by pushing up short-term money market rates.

The move heightened speculation in the money market that the West German Bundesbank may push West German interest rates higher at its fortnightly council meeting next Thursday.

Yesterday's announcement came a day after the Fed signalled it had raised its target for the Fed Funds rate, the rate at which commercial banks borrow money from each other overnight, for the second time in two weeks.

Leading US commercial banks responded by raising their prime lending rates to 11.5 per cent from 11 per cent.

Markets have been increasingly nervous since February 14 when President George Bush said he was not overly concerned about inflation and that he opposed any further tightening in monetary policy.

Those remarks, with the Administration's use of high assumptions for growth in its budget, signalled warnings to the market that President Bush was soft on inflation.

These developments, coupled with big producer and consumer price rises last month, put pressure on Mr Alan Greenspan, Fed chairman, to provide evidence of his political independence from the Bush Administration.

Financial markets stayed unimpressed in spite of the emphatic nature of Fed actions this week. Mr William Dudley, senior economist at Goldman Sachs in New York, said: "The markets were saying to the Fed Continued on Page 22"

Béregovoy and Pöhl clash on interest rates, Page 3; Currents, Page 11; World Stock Markets, Pages 12-13

Hurd refuses to give ground on demands to ban Rushdie book

By Richard Tomkins, Midlands Correspondent

BIRMINGHAM Moslems gave Mr Douglas Hurd, Home Secretary, a rough ride yesterday as he lectured them on race relations and refused to give ground on his demands for a ban on Salman Rushdie's book, *The Satanic Verses*.

Mr Hurd drew angry cries from an audience of about 100 Moslems at Birmingham Central Mosque, when he declined a request from the audience that he should at least condemn the book.

"Once you have ministers going about condemning books that attack Jews or Jesus Christ or the Virgin Mary, or the present book, you are on a slope that you may regret pushing us down," he said.

"My personal opinion is that it is not a great book, but that is a personal view. As a minister in the Government, I have no power to censor books, and it is not our duty to criticise

them."

In response to loud cries of "what about Spycatcher?" he said that was different because its contents were in breach of the Official Secrets Act.

Mr Hurd's remarks came on the day that Sir Geoffrey Howe, Foreign Secretary, sent a message to Mr Edward Shevardnadze, his Soviet counterpart, urging him to join the West by condemning death threats against British life.

A crowd of about 200 mainly Moslem protesters greeted Mr Hurd as he arrived to fulfil a long-standing engagement at the Mosque. Inside, he said that no ethnic or religious minority was likely to thrive in Britain if it isolated itself from mainstream British life.

"The law gives you the freedom to express your protests, peacefully and with dignity. British Moslems are entitled to speak out in defence of their

religious faith and to protest about a book which they believe denigrates and insults the Prophet."

"But to turn such protests towards violence or the threat of violence, as has been suggested not in this country but elsewhere, is wholly unacceptable."

Mr Hurd's speech drew a sharp response from Dr Muhammad Nazem, chairman of the Mosque. "Why does Mr Hurd waste his time telling us to be law-abiding, knowing that to be law-abiding is our principle?" he said.

Mr Hurd ruled out an extension of the law of blasphemy to embrace Islam as well as Christianity, saying the Law Commission had looked at that law a few years ago and recommended that it should be repealed, rather than extended. Ten die in Indian riots, Page 2; Editorial comment, Page 6

Gorbachev tackles ethnic difficulties

By Quentin Peel in Moscow

A RADICAL solution to the problem of ethnic minorities in the Soviet Union, possibly providing a compromise in the Baltic republics of Estonia, Latvia and Lithuania.

Mr Gorbachev's speech was made on Thursday night and coincided with an emotional ceremony in the Estonian capital, Tallinn.

At this, the red Soviet Estonian flag was lowered from Pikk Hermann, the ancient tower which dominates the country's seat of government, and hoisted the Estonian history museum as a relic.

At dawn yesterday, the blue, black and white flag of Estonia - the flag which represented the republic during its brief independence from 1918 to 1940 - was hoisted by Mr Arnold Rüütel, Estonia's president.

Speakers at the ceremony included the Communist Party leader, Mr Valno Valjas, and the Prime Minister, Mr Indrek Toome. Each was careful to stress that the republic's demands for more sovereignty did not mean independence

playing with fire," he said, in a clear reference to the demands for independence voiced in the Baltic republics of Estonia, Latvia and Lithuania.

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Metalbox merger with Carnaud is approved in MB vote

By Maggie Urry

SHAREHOLDERS in MB Group voted overwhelmingly yesterday for the merger of its Metalbox Packaging subsidiary with Carnaud, the French packaging group. They voted at a special meeting in London which lasted more than two hours.

The approval, won with an 85 per cent majority, came in spite of efforts to block the deal by Elders Investments. That is the investment arm of Elders Ltd, Mr John Elliott's Australian brewing, farming and finance group. Elders Investments is a 5.7 per cent shareholder in MB.

Elders had proposed an alternative under which a consortium of Elders, Ball Corporation, a US packaging group, and some individuals would make a cash bid of not less than \$85m for the packaging subsidiary.

Elders had been expected to move adjournment of the meeting to give the consortium more time to press its case, but did not do so. Mr Ross Luke of Elders said after the meeting that it had not seemed likely that an adjournment motion would have won enough support.

Voting on the scheme, which comes under the jurisdiction of the High Court as a standard procedure, was 154.9m in favour and 27.2m against. The complex counting, which required each vote to be checked against the share register, took until about 6.45pm.

The announcement of the result came after the stock market closed with MB shares up 6p at 284p. The resolution needed a 75 per cent majority to be carried. The scheme now has to go back to the High Court for final approval.

Mr Brian Smith, chairman of MB, said: "It's a real mandate from the real shareholders. I am pleased and relieved. About 58m votes walked into the meeting in people's pockets. It could have gone the other way."

The meeting began at 11.30am and was opened by Mr Smith, who made a half-hour speech. He said that 94.6 per cent of the proxy votes received were in favour of the merger.

He explained the logic behind the proposed merger and condemned Elders' involvement as "the intervention of people with interests other than those of our genu-

Weekend FT



QUEST FOR SPANISH RICHES

Peter Bruce unravels the story of success, scheming and scandal which has shaken Spain's banking community and captured the imagination of its public

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Finance

Low-start mortgages and paying off your mortgage with a PEP

Page III

Sport

Michael Thompson-Noel is in Las Vegas to see the world heavyweight boxing championship

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Travel

The trials and tribulations of taking your car abroad

Page XI

Arts

The drama at the V&A unfolds with another attack on the new director

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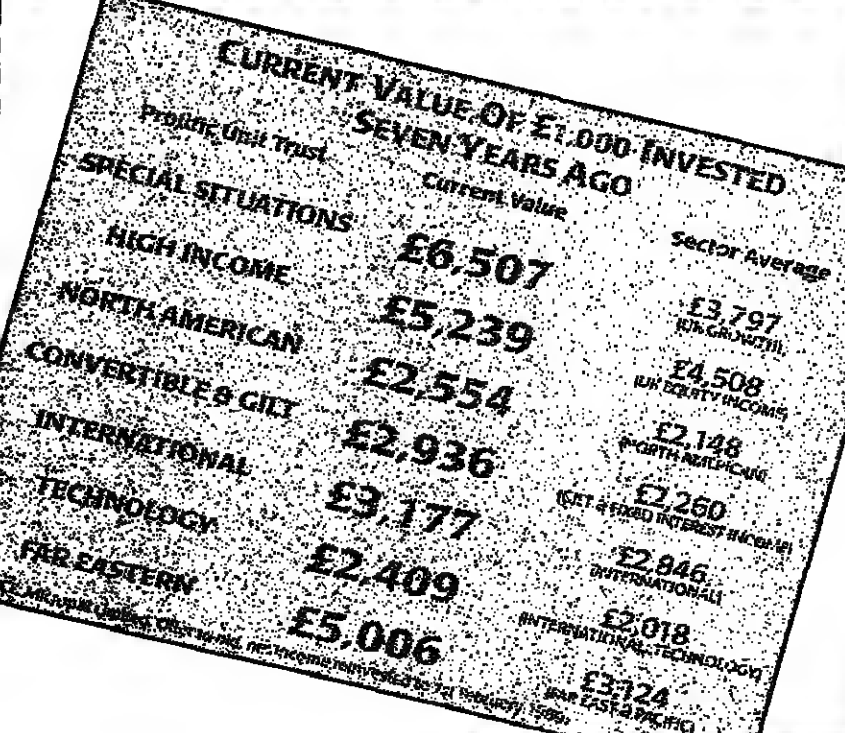
Survey

Pensions: Too few are making use of the new freedom to provide for old age, says Eric Short

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MARKETS

STERLING
New York lunchtime: \$1.754
\$1.753 (1.76)
DM3.195 (3.2075)
FF10.89 (10.9425)
SF2.7275 (2.73)
Y21.25 (22.2)
S index 56.5 (56.7)

GOLD
New York: Comex Apr \$392.8
London: \$392.2 (391.5)
N SEA OIL (Argus) Brent 15-day Mar \$14.90 (15.05)

Chief price changes yesterday: Page 22

DOLLAR
New York lunchtime: DM1.623
FF16.200
SF1.5572
Y128.32
London: DM1.223 (1.2225)
FF6.2125 (6.2175)
SF1.5585 (1.5515)
Y128.25 (128.2)
\$ Index 56.5 (56.5)

US LUNCHTIME
FATES
Fed Funds 9 1/8
3-mo Treasury Bids: yield: 8.911%
Long Bond: 9 1/8
yield: 8.189%

STOCK INDICES
FT-SE 100: 2,019.5 (+2.9)
FT Ordinary: 1,683.4 (+2.7)
FT-A All Share: 1,050.47 (+0.2%)
FT-A long gilt yield: 12.25 (12.25)
9.19 (9.14)
New York lunchtime: DJ Ind. Av. 2,257.68 (-31.78)
Tokyo: Nikkei Market closed

LONDON MONEY
3-month interbank: closing 13 1/8% (same)

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OVERSEAS NEWS

Bérégovoy and Pöhl clash on interest rates

By David Marsh in Bonn

MR Pierre Bérégovoy, the French Finance Minister, and Mr Karl Otto Pöhl, president of the West German Bundesbank, clashed privately this week in Paris over French fears of rising German interest rates.

Mr Bérégovoy voiced anxiety that the Bundesbank might launch a new round of "interest rate escalation" at a meeting on Wednesday of the Franco-German Economic Council. The two countries were concerned to play down the row after the meeting to avoid disturbing the foreign exchange market.

Consequently, in statements yesterday, the French and the Germans placed emphasis on the common fight against inflation.

Pressed about German interest rate policies, Mr Pöhl told Mr Bérégovoy that the Bundesbank had merely been responding to market pressure in raising leading interest rates in recent weeks.

Mr Pöhl also told the French that the Bundesbank's policy was decided not simply by the president but by the central

bank's 18-member council. Mr Pöhl pointed too to the role played by tighter money in the US in influencing German monetary policy.

After this long explanation, Mr Bérégovoy replied sarcastically: "That means you must be planning something."

The Bundesbank raised its discount and Lombard rates by half a point to 4 and 6 per cent respectively last month. Speculation is rising of another increase when the council meets next Thursday, following a fresh increase in the Bundesbank's interest rates on its securities-purchase transactions with banks this week.

However, officials yesterday pointed out that the renewed weakening of the dollar might make such an increase unnecessary.

France fears that gradual tightening of the Bundesbank's monetary policy will put pressure on the franc within the European Monetary System, where exchange rate parities have not changed for more than two years.

Portuguese hit by another transport strike

By Diana Smith in Lisbon

PORTUGUESE commuters were hit yesterday by mass transport strikes for the second time this month.

Transport unions attempted a total stoppage of rail, bus, ferry and tram services in protest at soaring inflation (12.2 per cent a year), shrinking real wages (average 1989 increases of 8.5 to 9 per cent) and new labour rules aimed at bringing Portugal's rigid hiring and firing laws closer to EC practices. Post office staff, who held a one-day stoppage on Monday, struck again yesterday.

However, unlike the almost total transport strike on February 3, when there was no government intervention apart from supply of a few private buses, the authorities yesterday ordered Lisbon Underground workers to work or face dismissal. Underground trains ran normally.

It has taken eight years for Portugal to get labour law changes on to the statute book; the changes finally came at a time of edgy relations between government, unions and management.

Workers and business confederations feel they were insufficiently consulted over labour law changes.

Rocking inflation and the Government's refusal to acknowledge the gravity of the problem until its standing in opinion polls hit record lows, and punitive new taxes for companies and individuals have all eroded a consensus achieved in the days before the Prime Minister, Mr Anibal Cavaco Silva had an absolute majority and used to negotiate rather than ordain.

Hong Kong to seize proceeds of drug dealing

By John Murray in Hong Kong

THE Hong Kong authorities are stepping up the battle against international drug trafficking with the introduction of laws countering money laundering and allowing confiscation of the proceeds of drug dealing.

The bill, published yesterday and likely to become law within three months, is modelled on the Drug Trafficking Offences Act introduced in the UK three years ago. It brings Hong Kong laws into line with those of other countries such as the US, Canada and Australia.

Courts will be able to freeze assets of defendants in drug cases, and may confiscate their property upon conviction.

There will be a maximum penalty of 14 years' jail for those convicted of helping trafficking, money laundering. People will be obliged to report financial transactions which they know or suspect are connected with drug trafficking.

Mr Geoffrey Barnes, the colony's Secretary for Security, said the success of the legislation would depend largely upon the co-operation of financial institutions.

The Hong Kong Association of Banks and other industry bodies were consulted during the drafting of the law and the banks have drawn up their own guidelines for staff on internal reporting mechanisms.

Hong Kong's role in the international drug trade was highlighted earlier this week after several arrests were made in the territory in connection with the record heroin seizure in the US.

South Korea's surplus cut

By Maggie Ford in Seoul

A SURGE in imports following a government decision to open markets has cut South Korea's current account surplus from \$908m (\$519m) in January 1988 to \$536m last month, according to the Bank of Korea, the central bank.

Imports grew by 21 per cent to \$4,021m compared with \$3,381m in the same month last year, boosted by a reduction in tariffs from January.

Exports registered slower growth of 11 per cent to \$4,551m, compared with \$4bn last year. The slowdown was expected following the strong December

figure of \$5.2bn as companies closed the books for the year.

The January trade surplus of \$430m, compared with \$679m last year, was welcomed by government officials under pressure to reduce the surplus, especially from the US.

An official at the Economic Planning Board said the Government would continue efforts to boost imports in the hope of keeping the current account surplus below \$10bn for the year. Last year South Korea recorded a surplus of \$14.3bn and a growth rate of 12 per cent.

Poor harvest prospect adds to Argentine woe

By Gary Mead in Buenos Aires

ARGENTINA faces its worst harvest in a decade, according to the Buenos Aires grain exchange. The crop is expected to be 19 per cent down on last year.

Late 1988 forecasts had predicted a crop of more than 40m tons, worth \$5.5bn (\$3.1bn). Estimates now suggest a 29.5m-ton harvest, worth \$3.5bn.

A persistent drought, which has affected key farming areas for several months, has reduced the number of hectares sown to 18.4m, 4.7 per cent less than last season and the lowest for 20 years. Particularly badly hit is one of Argentina's biggest earners of foreign currency, maize, production of which is estimated to be 97 per cent down on last season. The final maize crop is projected to be 5.8m tons.

Agricultural analysts say that low harvest expectations

are only partially explained by the severe drought. Another key factor has been government exchange rate policy, which has been used as a form of indirect taxation on agricultural exports.

That policy was readjusted at the start of February in order to alleviate pressure on interest rates and stabilise the austral. However for much of the month Argentina has experienced soaring interest rates, which reached 40 per cent per month yesterday.

Government officials said that they expected interest rates to drop next week, and that the high levels were due to unofficial and illegal currency futures traders who, in the search to attract sufficient cash to settle end-of-month dealings, were pushing up rates. Those same officials are coming under wider attack as the economy heads for further chaos.

UK NEWS

Why Treasury might see the green light this year

Ralph Atkins explains how tax incentives could help promote a cleaner and healthier environment

IT SEEMS that even the Treasury is turning green at the edges. Since last year it has used envelopes marked "recycled paper," while ministerial cars run on lead-free petrol.

Budget day on March 14 might see further tentative steps being taken in using the tax system to promote a cleaner, healthier environment.

The betting is on higher tax incentives for unleaded petrol, after the conversion of the Queen's fleet of Rolls-Royces. And there is no shortage of other ideas being proposed by environmental groups and academic economists.

In theory, it would be an ideal year for Mr Nigel Lawson, the Chancellor, to prove himself a friend of the earth. Green issues are high on the political agenda, while macro-economic considerations are likely to mean an otherwise lacklustre Budget.

Of course, it would be unwise to hope for too much, if only because of the inbuilt conservatism of the legislative system. Many suggestions have got no further than textbooks. Assumptions that the Government would be willing to extend the use of taxes in influencing behaviour might founder on its well known opposition to unnecessary market distortions or fiscal fine-



tuning. An obvious start to a green tax programme would be to boost sales of unleaded petrol. There is a consensus among the environmental lobby that the differential compared with normal four-star petrol needs increasing if its use is to become widespread. According to this argument, the gap between unleaded and leaded petrol at the pumps should be raised from 6p to between 10p and 12p.

The battle against lead pollution would be helped further if tax breaks were given on new cars that take unleaded petrol or, better still, were fitted with catalytic converters that remove other exhaust emissions.

The use of sales taxes to safeguard the environment could subsequently be

extended to other areas. The aim would be to make prices paid by consumers reflect the cost of damage to the environment caused by a particular product or service. In economists' language, market prices would be equated with social costs.

Friends of the Earth, the environmental organisation, proposes imposing a special sales tax on pesticides. That would compensate for undesirable side effects on the principle of "polluter pays."

Mr Charles Secrett, campaign co-ordinator, said: "We have a serious problem of pesticide contamination, particularly of watercourses, which means that in many areas water quality doesn't meet European standards. Yet it is extremely expensive to monitor and control."

The advantage of a sales tax is that it could be directed precisely, without the clumsiness of an outright ban. Specific pesticides would be listed - and the extra tax imposed might even be varied according to the damage caused. Any aversion to levying extra taxes might be eased by dubbing it a "pollution charge."

Another variant, also proposed by Friends of the Earth, would be a resources tax. That would be imposed on commodities such as aluminium or paper pulp where there is

TODAY'S ARTICLE is the last of this part of our pre-Budget coverage. The series started on January 31 with an overall look at the Chancellor's options. The remaining articles were on tax reform, February 4; political pressures on Mr Lawson, February 13; capital gains and inheritance taxes, February 14; taxing overseas residents, February 15; Personal Equity Plans, February 16; life assurance taxation, February 17; company cars, February 18; the Business Expansion Scheme, February 20; overseas trusts, February 21; the Medium Term Financial Strategy, February 22; unit trusts, February 23; corporation and income tax and National Insurance, February 24.

scope for increasing recycling to ease damage to the environment from intensive forestry or mining.

If companies and individuals gave more thought to increasing recycling, it need not increase costs. More aluminium cans, for instance, could be recycled if labelled to show whether they contained impurities. Mr Secrett of Friends of the Earth says: "This would be a way of producing less waste, saving valuable raw materials and reducing the environmental impact of mining all at the same time. Everyone would benefit."

A more ambitious scheme - almost certainly stepping beyond the scope of Budget changes - would use "marketable permits." Under the scheme, companies have permission to emit a certain amount of pollution but total emissions are controlled by restricting the number of per-

mits available. However, unlike a straight sales tax, companies could trade permits between themselves, according to the cost of cutting their emissions. Its appeal to the Government is that it offers a market-based solution to correcting imbalances between market and social costs.

Marketable permits would only work where there was a small number of polluters - they would be useless for controlling car emissions - but could be used in the chemical industry or to control acid rain caused by sulphur dioxide and nitrogen oxides emitted from power stations.

Professor David Pearce of University College, London, says: "The people who find it very expensive to control pollution would go for the permits. People who find it easy to control pollution would sell theirs. It is exactly what you

want them to do to minimise the cost to the nation of reducing pollution."

There are other, less sweeping, changes that the Government could make. Friends of the Earth says a big increase in taxes on petrol would discourage unnecessary use of cars and help to promote public transport.

A shift in the burden away from vehicle excise duty (which Friends think is beset by widespread evasion) towards tax on petrol would penalise heavy use, rather than taxing car ownership. There would also be environmentally advantageous side effects to removing tax benefits on company cars. Incentives to buy more expensive, petrol-guzzling vehicles would be removed. Green taxes are likely to be mostly revenue-raising - perhaps unwelcome for a Chancellor facing a big public-sector debt repayment. His embarrassment could be eased, however, if alongside revenue implications in ministers' briefing notes, officials were to set out the environmental gains.



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UK NEWS

Windsor cable TV cleared to set up phone net

By Hugo Dixon

WINDSOR Television has received permission for the first large-scale telecommunications project by a UK cable television company. Ofel, the telecommunications watchdog, has told Windsor it may build a rival network to British Telecom's in the Langley, Maidenhead, Slough and Windsor areas.

Nevertheless, Ofel has pinned high hopes on the cable companies as the main way of breaking BT's monopoly at the local level. Mercury Communications, the only company licensed to compete with BT nationally, is expected by Ofel to be an important rival only on long-distance routes and for business customers.

Until Ofel's new decision, there have been only three pilot telecommunications schemes by cable companies, each containing a few hundred premises. Windsor TV ran one of them in Slough Industrial Estate, but its new catchment area will be more than a hundred times that size.

All cable companies are allowed to set up competing telecommunications networks in the areas where they have been granted a cable franchise, provided Ofel approves. They

have generally not sought the opportunity because of the scale of the investment required and because they are competing against a well entrenched rival.

Mr Nick Pellet, marketing director of Cable Telecom, Windsor TV's telecommunications offshoot, said it was aiming for a 20 per cent penetration of its possible market, which contains 59,000 premises. That would require substantial investments on top of the £1m the company has already invested in its pilot project.

Mr Pellet said the advantages of Cable Telecom's service compared with BT's would be itemised bills and savings of between 10 per cent and 25 per cent on phone charges.

Cable Telecom will be feeding all its customers' phone calls into Mercury's national network because, under Ofel's present regulations, it has to rely on either BT or Mercury to switch calls on its behalf.

Cable Telecom is campaigning with Ofel to be allowed to switch its own calls. The watchdog is understood to be sympathetic to its position, but is committed to its present policy until the end of next year.

Government warned on ITV tender plans

By Raymond Snoddy

DELOITTE Haskins and Sells, the accountancy and consultancy firm, has warned the Government that it sees "significant problems" in plans to put ITV broadcasting licences out to competitive tender.

The white paper on broadcasting published in November proposed that licences should go to the highest bidder after an initial quality threshold, although there have been hints that this approach might be modified.

Deloitte, auditor to the BBC and several ITV companies, argues in evidence to the Home Office that government tender plans:

- Take no account of the degree to which a particular applicant proposes to exceed the minimum programme quality threshold.
- Contain no system to deter overbidding by applicants.
- Favour applicants with greater capital resources and a lower cost of capital because of the "lump sum" nature of the proposed tenders.

Deloitte also believes that the tenders are likely to be undermined if there is a total free market in takeovers when the licences are awarded. Deloitte wants to see a three-year moratorium on takeovers to allow the commercial television industry to settle down

after the licensing process. On the main tendering process the Deloitte Media Group argues that the danger of overbidding should be met by obliging the highest bidder to pay only the amount proposed by the second-highest bidder.

"In this way bidders who are unrealistically optimistic about the future prospects of the licence will not be penalised for that optimism," Deloitte says.

It should be possible to make bids in the form of a percentage of advertising and subscription revenue or a mixture of that plus a lump sum. Deloitte is also opposed to commercial broadcasters paying a levy in addition to tender price.

W. H. Smith, the retail and distribution group which will soon have two channels of television on the Astra satellite, would like the BBC's two national television channels to be placed under separate managerial control.

W. H. Smith Television argues in its evidence to the Home Office that in the absence of such separation there should be strong provisions in the bill against anti-competitive practices to ensure that neither the BBC nor a new duopoly should frustrate government policy objectives.

EBC Amro ends currency trading and cuts 40 jobs

By Stephen Fidler, Euromarkets Correspondent

EBC AMRO, once one of the best-known names in the London foreign exchange market, has ceased currency trading, with the loss of about 40 jobs, the bank announced yesterday.

The rest of its operations in London, including asset management, corporate finance and private banking businesses, employing another 80 people, will be incorporated in Amsterdam-Rotterdam Bank's London branch by October.

EBC Amro's activities in Jersey and Switzerland, employing more than 20 people in each country, will continue.

Amsterdam-Rotterdam in 1985 took over the European Banking Company, formerly a

consortium bank in which it was a shareholder, but allowed it to run as a separate entity.

EBCO had a reputation for trading "cable," market parlance for dealing in sterling versus the US dollar for spot, or two-day settlement. But its currency business, focused on trading between banks, lost modest sums over the past two years, an official said.

He said the bank did not believe, in view of increasing competition, that prospects for the business would improve much and it was not felt that the EBC operation would fit well with Amro's own foreign exchange business, focused on corporate clients.

Culture and commerce pull crowds into church

By Alan Pike, Social Affairs Correspondent

MRS MARGARET Thatcher does not always enjoy the ease of relationships with the Church of England. Last week, however, the Prime Minister went to Uxbridge, in the outer London suburbs, to inaugurate a church project that exhibits some of her Government's favourite values: financial skill, business sponsorship and excellent marketing.

Uxbridge has benefited from the economic growth in the south-east since Mrs Thatcher came to power. Its position close to the motorway network and Heathrow Airport has made it a fast developing office centre.

Demand for building land enabled St Margaret's, the medieval church in the town centre, to sell the site of its hall for £1.5m - a vast sum in the balance sheet of the average parish church. The clergy felt that, as the money had come from developments in the local economy, it should be used in a way that gave something back to the community.

Uxbridge has been described by a business leader whose offices are located there as a "scallous, gold rush town." Even if residents might think that an exaggeration, the town certainly has no cinema, no theatre and almost no outlet for professional music.

The St Margaret's clergy decided to make the church a centre for staging the cultural and other events that never happened in Uxbridge. But, before committing their funds, they had to face a frank question - would the public be likely to attend such functions in a building most people never entered for worship?

With a professionalism that has been a feature of the entire project, they sought the answer by employing a market research organisation to conduct surveys.

That had two outcomes. About half the £1.5m was spent on transforming St Margaret's in a way which, while still enabling it to function as a church, has left it looking much less like a conventional ecclesiastical building and has equipped it for theatre, music, dance and exhibitions.

The other was to launch the project as The Nave, which is described on marketing material as the weekday identity of St Margaret's. "We concluded that marketing events under the title of St Margaret's Church would promote images of a draughty, badly lit building with people giving out tracts at the end of every function," says Mr Hugh Spenser, the project's full-time publicity and development officer. "Nave is a meaningful word in church circles, and a neutral one to people outside."

An average of three events a week is planned - classical, jazz and rock concerts, and well known guest speakers are on the first programme.

St Margaret's will subsidise the programme with £80,000 during the first two years and is seeking £20,000 a year business sponsorship. Half the first year's target has already been reached, with Grand Metropolitan, Marks and Spencer, Coopers & Lybrand and Allied Irish and Lloyds banks among the sponsors. A Midland Bank-sponsored hologram exhibition which followed the Prime Minister's inauguration of the project attracted 2,000 visitors on its first day, compared with an average Sunday congregation of 100.

The St Margaret's staff admit that there have been a few mutterings from traditionalists about casting the money lenders out of the temple. But they see themselves as recreating the values of the medieval church, when the line between the sacred and the secular was less clearly drawn than it is now.

Housing sales languish as rates stay high

Andrew Taylor says building society figures show a pause in a once booming market

BUILDING SOCIETIES' net receipts from savers fell 4 per cent on the previous month to £764m in January, while new mortgage lending was unchanged at £2.2bn, David Barchard writes.

Mr Mark Boleat, director-general of the Building Societies' Association, said the drop in receipts was partly seasonal, but also reflected the delay by societies in putting up their rates to savers after the rise in bank base rates at the end of November.

Building society receipts have now been under £1bn for four of the last five months, largely because societies have decided to chase

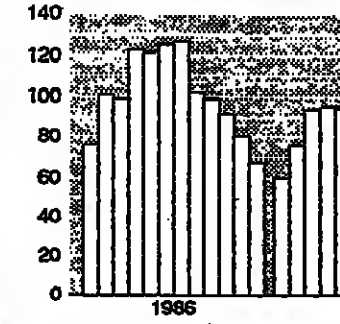
business in the mortgage markets by using a time when the market is subdued to undercut their competitors outside the industry, such as the new mortgage companies.

As a result, building society rates for savers and borrowers are being kept low. In spite of that, most societies say they are awash with retail funds and no shortfall is anticipated in the near future.

Mr Boleat said the January lending figures "reflected the strong competitive position which building societies have been enjoying in the mortgage markets."

Number of loans agreed

Net new commitments (thousand)



Source: BSA

with exceptional demand in February last year.

This very high level of demand persisted through the summer and will continue to affect comparisons for the next few months. By last September, the housing market had begun to retreat. In parts of London, sales ground almost to a halt before Christmas.

Halifax and Abbey say the sharp fall in housing sales appears to have bottomed out with the recent mild weather, but say a seasonal pick-up in demand should not be viewed

as a general recovery.

Mr Gary Marsh, senior economist for Halifax, says: "The underlying trend in the market seems likely to remain dull unless there is an early reduction in interest rates. The volume of house sales could fall by up to a quarter this year compared with 1988."

Abbey National, like Halifax, believes that house sales are more likely to fall than house prices. Mr Richard Boulton, Abbey's senior economist, says: "This is supported by the society's regional house price

figures which have yet to show a fall - even though we are aware that price reductions have occurred in individual areas within some regions."

Halifax has forecast that house prices are likely to rise by about 5 per cent this year, in spite of higher interest rates and slower economic growth. The obstacles faced by people trying to sell their home in a thin market is rebounding on builders of new housing who have been unable to complete sales on some sites in southern England, because buyers have been unable to sell their existing properties.

Crest Nicholson, which last year built about 1,400 homes, says the drop-out rate of buyers unable to complete purchases has risen from about 20 per cent of sales to about 30 per cent.

Many builders have been offering to buy existing homes of purchasers in cases where housing chains are holding up sales. Mortgage subsidies and even price cuts in some cases have been offered to boost sales.

By contrast, house sales have continued to race ahead in northern England, where

prices still have to catch up with earlier gains in the south. That is reflected in mortgage demand at building societies, which has remained higher in the north.

New homes account for only about a tenth of annual house purchases, which last year were estimated to have amounted to 2m-2.5m transactions. Builders such as Crest have been encouraged by the recent pick-up in sales, but recognise that the market is likely to remain more tricky while interest rates stay high.

Some builders plan to increase sales to housing associations and building societies, which have recently started housing divisions. Outlets like these - offering a variety of rented housing and shared ownership schemes - are less likely to be affected by interest-rate movements and do not face the task of having to dispose of existing properties.

None the less, starts made by house builders on new homes might fall by as much as 15 per cent this year, according to some forecasts.

Meanwhile, building societies plan to increase their share of total mortgage lending from about 60 per cent of the home loans market last year to about 65 per cent this year. Some societies, like house builders, have been offering incentives including interest-rate discounts on larger loans, in an effort to increase their market share.

The biggest influence in the housing market, however, remains the level of interest rates, and an early cut in base rates is unlikely, to judge by the Chancellor's remarks on Thursday.

Asda deputy chairman will leave

ASDA GROUP, the food retailer, announced a management reconstruction yesterday

involving the departure of Mr David Granby, deputy chairman. Mr Granby is leaving to concentrate on his private property interests.

As part of the reorganisation, Mr John Hardman, chairman and chief executive of Asda Stores, is relinquishing his post as chief executive of Asda Stores. Mr Graham Stow, joint managing director of Asda Stores, takes over.

Mr John Duggan, chief executive of Asda's property subsidiary, is joining the board as property director.

Asda shares closed ½p up at 146p.

Bristol bomb arrests

POLICE investigating the Bristol University bombing arrested 10 people in a series of raids. Five were released on bail yesterday afternoon and others were expected to be released later.

Solicitors representing some of those questioned said their clients had been arrested because of past or existing connections with animal rights organisations.

Forensic scientists were still sifting through the wreckage yesterday and detectives said it would take at least two days to establish precisely what caused the blast.

At least two animal rights groups have claimed responsibility.

Economy 'may slow'

CYCICAL indicators for the UK economy may be pointing to a slowdown in economic growth, the Central Statistical Office said. It warned, however, that any interpretation was provisional.

The longer leading index, looking about a year ahead, fell between December and January.

There was also a fall in the shorter leading index, which looks six months ahead.

Fraud prosecutions at Marconi 'delayed because of Plessey bid'

By Terry Dodsworth, Industrial Editor

A GROUP of Labour MPs claimed yesterday that the Government was delaying fraud prosecutions at Marconi, to make a move.

The Marconi investigation, started in late 1987 with a dramatic raid on the company's premises at Brown's Lane, Portsmouth. The police used crowbars to enter the building and search for evidence after allegations that the company had defrauded the Ministry of Defence.

Last April, the Ministry of Defence passed the case over to the newly formed Serious Fraud Office, which said yesterday that the investigation was still open.

The SFO contested Mr Campbell-Savours' view that it was up to the Director of Public Prosecutions to act in this case. An official said it was the responsibility of the SFO itself,

which reports directly to the Attorney General.

Mr Campbell-Savours said that it was continuing to co-operate with the SFO, supplying documents when requested.

There has been repeated speculation over the past few weeks about an impending court action on the Marconi issue.

No indication of the state of the investigation, although some Marconi officials believe that the scope of the inquiry has been narrowed down from the initial claims of multi-million-pound fraud.

The original allegations were put together by a former employee of the company and are believed to relate to royalties that should have been handed over to the Ministry of Defence on export orders.

ICI to lift drug research budget

By Peter Marsh

THE pharmaceutical division of Imperial Chemical Industries, Britain's biggest chemicals company, plans to spend £30m on research and development over the next decade in a move that will significantly increase the unit's efforts in discovering new drugs.

As part of the strategy, the pharmaceutical unit aims to increase its research staff substantially. Mr David Friend, the division's chief executive, said. However, he did not wish to quantify how quickly the staff numbers would rise.

At present, the ICI drugs division spends £10m a year on research and development. It employs 3,300 research workers, of whom 2,200 are in the main laboratories at Alderley

Edge, near Macclesfield. The remainder are mainly in Wilmington in the US and in Rheims in France.

Mr Friend said the proposed expansion in research would benefit all three centres, although Alderley Edge would receive most of the proposed extra resources. The division's research and development unit would gradually increase during the 1990s and up to 1999 would total £30m. He said he did not want to give details of specific annual increases proposed.

The planned increase in research spending comes after five years of steady growth in the R&D outlays of ICI's drugs unit, which is Britain's second-biggest pharmaceutical manufacturer.

group after Glaxo accounting for annual sales of £1.2bn. The division's R&D budget in 1984 was only about £50m.

Mr Friend said much of the extra cash his division spent on research would be directed towards therapies aimed at heart disease - an area in which ICI is a world leader.

Other areas of drug development in which ICI is interested include cancer, infectious diseases and disorders of both the lung and brain.

ICI's pharmaceutical subsidiary is responsible for about a third of the company's total R&D spending and about a tenth of its total sales. The division is the world's 20th-biggest pharmaceutical manufacturer.

Minister seeks new bids for Clyde shipyard

By Charles Hodgson

THE GOVERNMENT has asked British Shipbuilders to invite new bids for the state-run Ferguson yard at Port Glasgow on the Clyde, after unsuccessful negotiations with Alisa Perth.

Mr Tony Newton, Trade and Industry minister, announced yesterday that detailed talks with Alisa Perth, the Lower Clyde shipbuilder named as preferred bidder in November, "have not resulted in agreement on a satisfactory basis for the sale to proceed."

New bids have to be in place by the end of next month and Alisa has been invited to re-submit. In a progress report on privatisation of the remaining British Shipbuilders facilities, Mr Newton said negotiations on the sale of Marine Design Consultants, based at Sunderland and Dundee, were continuing with the management buy-out team and that the deadline for bids for Sunderland Forge Services had expired yesterday.

Two earlier sales at Greenock on the Firth of Clyde and Appleton in Devon were completed by last month.

Minister welcomes bill to curb illegal waste dumps

By Tom Lynch

A BACKBENCH bill to curb illegal waste dumping took its first step towards the statute book after the Commons heard that organised crime had become involved in "fly-tipping."

The Control of Pollution (Amendment) Bill sponsored by Mrs Joan Ruddock, Labour MP for Deptford, was given a second reading without a division after being welcomed by Mrs Virginia Bottomley, the junior environment minister.

The bill sets up a registration system for commercial waste carriers, a measure Mrs Bottomley described as a forerunner of the Government's own reform of waste disposal legislation, promised in the course of this parliament.

The minister was less enthusiastic about the bill's proposals to enforce penalties by impounding vehicles as a last resort. Some MPs on both sides suggested that Mrs Ruddock was being too restrained and that confiscation was an appropriate penalty, but Mrs Bottomley indicated a preference for placing a "duty

of care" on the waste producer to ensure its eventual legal disposal.

She described fly-tipping as "a complex, sophisticated criminal matter in which a large amount of money changes hands," and Sir Hugh Rossi, the Conservative chairman of the Commons environment committee, said 1m tons of illegal waste were dumped in one London borough in a year.

Mrs Ruddock said fly-tipping was often accompanied by threats and intimidation to residents. Mr Ken Livingstone, Labour MP for Brent East, described how motorcycle scouts spied out sites for convoys of illegal tipper, which communicated by two-way radio and were protected by "gangs with iron bars."

A bill to allow random breath tests on drivers was not pressed by its sponsor, Mr John Home-Roberts, Labour MP for East Lothian. He agreed to bring it back to the House in May, after the completion of Home Office consultations on reform of the drink-driving laws.

MEPC sells top Sydney property

By Paul Cheeseright, Property Correspondent

MEPC, Britain's second-largest property group, has sold the Exchange Centre, home of the Stock Exchange in Sydney, for A\$370m (£175m), the largest property transaction involving a completed building ever seen in Australia.

The buyer is Armstrong Jones, a property trust and fund management group that has been active in the Sydney property market over the last year.

The Exchange Centre is in the heart of Sydney's central business district and contains 415,000 sq ft of offices.

The complex, built in 1979, is the biggest single investment MEPC controls in Australia.

MEPC is selling the building precisely because it accounts for such a large portion of its Australian portfolio and, in the view of the group's Australian executives, has inhibited MEPC from undertaking more development, especially in central Sydney.

According to MEPC's last accounts, dated September 1988, Exchange Centre was worth £142.8m, and accounted for more than 40 per cent of the total value of the group's Australian property portfolio, then worth £342.8m.

MEPC has total property assets of £3.1bn, nearly half of which are in central London. Its Australian assets, before the sale of Exchange Centre, accounted for 11.1 per cent of the portfolio.

Regalian sells unbuilt office block for £130m

By Paul Cheeseright

REGALIAN Properties has sold, even before the start of construction, an office building on the south side of the Thames in central London, for £130m.

According to Savills, Regalian's property adviser, this is the biggest pre-sale of an office building in the UK.

There has been speculation in the property industry that the buyer is Property Services Agency, which has been searching for space near Westminster for the Government. However, the agency said "it is nothing to do with us."

The building, which is a 450,000 sq ft office development, will be called Vauxhall Cross. It will be next to Vauxhall Bridge, within easy reach of both the Houses of Parliament and the West End.

Construction is expected to start this year and take three years to complete. Payment will be spread over four years.

The sale underpins the growth of Regalian's profits in the same way as its sale to Pearson of a new headquarters for the Financial Times. In that case, on a sale made in 1987 for £74.4m, the payments were spread over three years.

Camden Council has given Stanhope Properties detailed planning consent for a new broadcasting centre for ITN on the site of the old Sunday Times building in Gray's Inn Road in central London.

CAA improves air traffic control

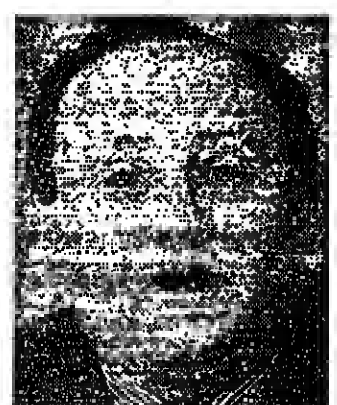
By Michael Donne, Aerospace Correspondent

BIG improvements to air traffic control are being made by the Civil Aviation Authority after a close airmiss in February last year between a British Airways TriStar and a Bulgarian Tupolev 154 near Lydd, Kent.

The improvements include introduction of an air traffic control simulator at the West Drayton, London, control centre from May, and another at the Scottish centre at Prestwick, to improve training of air traffic control officers.

Automatic "conflict alert warning systems" are being provided at air traffic control centres to give prior indications of danger, and aircraft are being given advanced warning of proposed runway closures.

There are improvements to officers' displays to give more information about aircraft positions, and the introduction of radio and radar and radio-telephony playback facilities to



Christopher Tugendhat asked for investigation

give instant replays of air-misses to determine probable causes.

The recommendations were made by the Department of Transport's Air Accidents Investigation Branch, which studied the Lydd miss.

The branch does not cor-

rectly probe air-misses, which are the responsibility of the aviation industry-wide Joint Aircrew Working Group.

But in view of the seriousness of the TriStar-Tupolev incident, Mr Christopher Tugendhat, chairman of the Civil Aviation Authority, asked for such an investigation.

The branch's report, published by the CAA yesterday, shows that the Lydd airmiss was caused primarily by a lack of co-ordination between two experienced air traffic controllers.

They were controlling the aircraft in the same airspace sector, but on two different radio frequencies.

The report contains 13 safety recommendations. The CAA has already implemented, or is implementing, eight and is looking at ways of meeting three others.

On the remaining two - one of which would have involved changing aircraft holding pat-

terns in the Dover-Lydd sector - the CAA has decided after studies that there is no benefit in change.

The Air Accidents Investigation Branch has sent to all involved parties a "statement of facts" about the British Midland Airways 737-400 crash on the M1 near Kegworth on January 8, which killed 46 people on board.

The statement draws no conclusions about the cause of the crash and makes no recommendations. It reiterates all facts established to date, including the shutting down of the undamaged starboard engine when the port engine had been damaged by fire.

Such a statement, which is likely to be published during March, is customary practice in serious accidents.

It is intended to keep all interested parties abreast of the progress of the investigation and to enable them to consider their legal positions.

UK NEWS

Gateway to ban aerosols that contain CFCs

By Christopher Parkes, Consumer Industries Editor

GATEWAY, the 820-store supermarket chain, is to ban the sale of aerosols containing chlorofluorocarbons (CFC) propellants from July.

The move, announced yesterday, follows the removal of CFCs from all Gateway's own-label goods. Its household products, such as spray oven cleaners, have been CFC-free since 1987, and the company has now removed CFCs from its toiletries, including hairsprays and antiperspirants.

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Council pension funds choose venture capital

By Charles Batchelor

COUNCIL pension funds have been authorised to invest in venture capital, according to a survey published by the Pension and Investment Resources Centre.

The funds, particularly those in London, the Midlands and northern England, see venture capital as a means of creating jobs locally as well as offering potentially higher returns than those available from quoted company investments.

Pension funds have been attracted to venture capital because venture fund managers have adopted more cautious policies towards the companies they back, the survey says.

Venture capital managers now concentrate on more stable companies and avoid start-up companies and high-technology businesses.

Council pension funds have invested £178.1m in venture capital, with a further £20m earmarked for investment by councils in the west Midlands, and £25m invested and £99.5m earmarked in the north-west.

Councils and council officials often play a key role in initiating and monitoring investments, the survey shows.

Many of the investments have been made too recently to judge their financial success, but 55 per cent of respondents said they expected their venture capital portfolios to grow.

Local Authority Superannuation Fund Venture Capital Investment, FIRC, 40 Bowling Green Lane, London EC1R 6NE.

The inspectorate had failed properly to monitor quality assurance to ensure that nuclear safety was maintained during the building, commissioning and operation of existing UK nuclear plants. The CEBG should be more dominant in overseeing contractors' quality control work.

It was unnecessary and standard of quality assurance was rigorously enforced. The system was monitored by the inspectorate and the Institution of Mechanical Engineers, he said.

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Labour revises training policy

By Charles Leadbeater and Fiona Thompson

MR MICHAEL Meacher, Labour's employment spokesman, last night mapped out a radical revision to the party's policy on training.

The proposals reject state intervention in favour of a more flexible approach based on regional training boards which would encourage companies and individual workers to invest more in developing skills.

The revised policies, which mark a radical shift from the thinking in the early 1980s, would give every employee the right to training. A significant rise in spending would be financed by a payroll levy on employers.

A National Training Fund would administer spending only for training not specifically tied to a single employer and where companies failed to develop adequate facilities. Companies unable to organise sufficient training would be given help by consultants brought in by the regional boards.

Mr Meacher, in a speech on employment in the 1990s, said Labour would focus not upon the unemployed but the employed. The aim would be to ensure that companies and public sector organisations took responsibility for funding training relevant to their development and the long-term needs of their industries.

Speaking in Sale, Cheshire, he said "Labour's answer to this even five years ago might have been massive state intervention to police if not control training within enterprises. The sheer impracticality of this leaves the politics of it not worth discussing."

The policy review report, which will be complete in two months, would propose that a Labour government should use sanctions only in exceptional circumstances. Sanctions would take the form of tax incentives rather than "heavy handed legal enforcement."

Employers and unions would be encouraged to set up joint committees to draw up enterprise training strategies. Mr Meacher said it was vital that demand for training, and monitoring of its quality was done within workplaces.

The committees, which either employers or unions could set up, would be able to draw upon grants from a National Training Fund, which would be financed by the payroll levy.

A National Training Organisation would set training standards, but the bulk of spending from the fund would be controlled by Regional Training Boards, which would develop close links with local industry.

Employers would be required to advertise all vacancies internally and externally, and to spell out the qualifications needed for the post.

Mr Meacher said the strategy, which has been agreed by the policy review groups covering trade and industry and economic policy, would be central to raising industry's competitiveness.

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Homework deserves some serious study

Jimmy Burns reports on an answer to the skill shortages facing employers in the 90s

IN BIRMINGHAM, Mrs F, a mother of two, insists on anonymity. For most of the year, she assembles, wraps, and boxes Christmas crackers on her bedroom floor for an employer she rarely sees.

She gets paid £1.50 for a dozen, without benefits, and works an average of eight hours per day. The only bonus she's been paid is £5 for 10 days she spent teaching others to do the same job.

"All I think about is finishing as many crackers as I can as quickly as I can... then the money goes towards food and paying the bills," she says.

In Bristol, Fiona Flowers, a mother of two, is a technical author. She produces manual and customer documentation for the teleworking unit of ICL, the computer company. She is contracted to homework 16 hours a week for the same hourly rate as her full-time equivalent on site, and enjoys similar benefits. As a teleworker, she earns a minimum of £100 per week.

"I've managed to combine having children with a career and because I have a flexible working arrangement, I'm more productive than I'd probably be if I was in the office," says Ms Flowers.

According to Kamlesh Rai, a project worker with the Birmingham-based National Homeworking Unit, traditional

die hard among employers responsible for an estimated 70,000 to 100,000 women engaged in a wide range of low-paid home-based manufacturing jobs ranging from sewing pockets onto trouser legs to assembling dentures.

A recent survey by the unit in the Midlands clothing industry found that about 60 per cent of women homeworkers, working up to 60 hours a week, were earning about £1 an hour.

Ms Rai says: "Some people now think in terms of computers and glamour, but that's not the reality for thousands of women. They do homeworking because they have no escape."

Certainly there has been a tendency by some information technology companies and their publicity firms to present an excessively rosy picture of homeworking, which downplays the risk for the worker of isolation and exploitation.

Nevertheless, there is evidence that the nature of homeworking is being re-evaluated as part of a stream of initiatives being taken by employers to attract and retain women.

ICL was one of the first companies to introduce homeworking, not as a way of cutting overheads, but to retain and recruit highly motivated and skilled women employees, who because of domestic circumstances are unable to work



Women at work

full-time.

Employing some 280 homeworkers, ICL's teleworking unit is still a relatively small proportion of the company's overall organisation of 20,000 employees. However, according to Diana Hills, a home-based general manager with ICL, the unit has grown and become more effective and profitable since it was first set up as a pilot scheme with 10 women in 1989.

The unit now has a network based around a four-tier management structure divided into regions and areas. Home-workers keep in touch with each other through regular project meetings, and refresher training sessions. They are also expected to spend a significant proportion of their contracted hours meeting customers.

Local authorities in areas where skills shortages are looming, like Winchester-based Hampshire County Council, share the view of some private companies like ICL that the

future has already arrived. Recruitment and retention problems, and the devolution of local authority powers in teaching and social services have led the council to develop more flexible forms of work.

Mr John Edgall, head of the council's management consultancy group, says teleworking satisfies a need for smaller work units in a scattered geographical area.

The council has 20 "pilot" teleworkers mainly producing reports and other clerical jobs. But it believes that over the next five years, over 1,000 of its 50,000 staff, including typists and members of their legal department, will be working from home.

Thus, while the image of a Brave New World in which everyone works at home, and collective organisation is left to leisure, may still be some way away, homeworking looks set to be high on the agenda of workplace organisation over the next decade.

As the CBI director general Mr John Banham told a recent conference on the subject: "Teleworking is not just an attractive idea whose time has come; it could represent a lifeline in a very rough sea - and one which no employer, big or small, can afford to ignore."

This is the final article in a series on women's employment.

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Computer staff in short supply

By Fiona Thompson, Labour Staff

RECRUITING and retaining experienced computer staff remains a problem for many organisations, according to a report by Income Data Services, the pay research group.

Shortages continue to be worst among development staff, such as systems analysts, and this is where there will be the greatest demand for staff in the 1990s, with the demand for operations staff continuing to decline.

The IDS study, Computer Staff Pay, looked at how 29 organisations have attempted to resolve recruitment and retention problems.

Although most employers have been keen to recruit experienced staff, there are signs that more organisations are stepping up their investment in training.

In an attempt to overcome the competition for new and experienced computer staff, employers have developed a wide range of pay and conditions policies.

The use of performance reviews to determine individual salaries is growing in popularity. In some organisations salary is totally merit-based, and the merit element can be worth up to 21 per cent of salary.

A number of employers review the pay of computer staff every six months, to ensure that staff are paid the "market rate" for their skills.

Grading structures are being revised to make them more flexible to market pressures.

The average earnings of information technology staff rose by 13 per cent in the year to October 1988.

IDS Study 428, February 1989, 150 St John Street, London EC1V 4LS.

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Talks fail to end exam boycott

By David Thomas, Education Correspondent

THE EXAM boycott in the universities seems set to intensify following the failure yesterday of the employers and the Association of University Teachers to produce any fresh initiatives to resolve the crisis.

Mounting anxiety about the boycott was reflected in the decision of Cardiff University to break ranks with the employers' negotiators by offering a local settlement.

The Committee of Vice-Chancellors and Principals, arguing that it can afford only a 3 per cent rise for 1989-90, has appealed to the Government for more funds for pay. The 30,000-strong AUT launched its exam boycott in January.

Moves in the AUT executive to call off the dispute if the

employers agreed to binding arbitration came to nothing. In any case, the employers decided yesterday not to agree to arbitration or to return to the formal pay machinery while the Government's response to its appeal for funds was unclear.

The employers are pressing for a meeting with Mr Kenneth Baker, Education Secretary.

Both sides are increasingly anxious about the boycott because most university exams are due to be set soon. The AUT executive decided it would have to advise students by the end of this term whether or not to prepare over the Easter vacation for summer exams.

This anxiety was reflected in

Cardiff's decision to offer its academics 5 per cent from March 1, a month before the 1989-90 settlement date. St Andrews was the first university last month to offer a local settlement.

Dr Aubrey Trotman-Dickenson, Cardiff's vice-chancellor, said last night the boycott would have disrupted exams for Cardiff's sandwich course students in the next few days; the university was worried about the boycott's impact on overseas students; and in his view the Government believed the universities as a whole could afford 5 per cent.

However, the vice-chancellors' committee yesterday appealed to other universities not to make local settlements.

These targets had been cut by 10 per cent because not enough people had joined.

Training scheme draws 151,000

By Fiona Thompson

A TOTAL of 151,000 people have now signed on to the Government's Employment Training Scheme for long-term unemployed adults. Mr Norman Fowler, Employment Secretary, said yesterday, speaking at a CBI conference in Birmingham.

This was a remarkable achievement, he said. ET was now firmly established and had grown faster than any previous adult training programme.

However, when the programme was launched six months ago, the Government's monthly enrolment target was about 45,000 people.

These targets had been cut by 10 per cent because not enough people had joined.

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Saturday February 25 1989

The Tories stay safe

THE PIECES that make up Britain's political jigsaw are moving about, but the overall picture remains the same. Mrs Margaret Thatcher's Conservative Government is here for the duration. The Opposition, which might be effective if it could be unified, remains ineffective because it is divided. Yesterday's by-election results seem likely to add to its disarray, at least in the short run.

Both results were a disappointment for the Labour Party. In Pontypool, which Labour held, the Conservative share of the vote fell - but so did the Labour share, albeit to a lesser extent. The major opposition party cannot afford to see its vote reduced, even by a Welsh Nationalist upsurge, if it is to have any hope of regaining credibility as a potential winner of the next general election. It is true that the gap between the parties, as recorded in the opinion polls, has narrowed in recent weeks. Yet that alone is not good enough. At this stage of a parliament, with the Government in some difficulty over inflation and assorted other issues, Labour should be ahead and running onwards.

The Richmond result showed how far the opposite is the case. The Tory majority dropped very sharply, indeed, from 19,543 to 2,634, but the Government's concern at this important indication of its current unpopularity in that area will doubtless be tempered by the extraordinary spectacle of

what happened among the also-rans. Labour lost its deposit. That would be bad enough for the opposition taken as a whole, but worse news, from the anti-Tory point of view, was that the two factions of the former Alliance prevented one another from taking the prize of victory that would have been theirs if they had stood as one party.

The Social and Liberal Democrats have based their entire strategy on the proposition that the far smaller Social Democratic Party under Dr David Owen would vanish after a series of overwhelming defeats. This seemed to be working in local council by-elections, and indeed it had some small success at Pontypool. All is now changed by the SDP's triumphant second place at Richmond. It is clear that Dr Owen will not yet have reason to leave the field to Labour and the Democrats.

The Democrats will have to rethink their strategy. Dr Owen seemed yesterday to be in no mood to accept the offer by Mr Paddy Ashdown, leader of the Democrats, of a fresh merger; he would, however, like an electoral pact. Neither choice would produce stability at the centre. In either case the battlefront will still be occupied by both Labour and its opponents on the opposition side. Until one party shows that, with or without Dr Owen, it alone can be trusted as an alternative government, the Tories remain safe.

The Moslems in Britain

THE CENTRAL point in the speech by Mr Douglas Hurd, the Home Secretary, at the Birmingham Central Mosque yesterday was this: "The law in Britain is above us all. It applies to everyone, whether Christian or Moslem or Sikh or Jew. No one is entitled to pick and choose which laws he or she obeys."

The Moslem community in Britain seems to have become quieter and more restrained since the original reactions of some of its members to Mr Salman Rushdie's book, *The Satanic Verses*, set off protests of one kind or another. It would be mischievous to pretend that the Moslems in Bradford deliberately started a chain of events that has led to death threats and demonstrations on such a scale. Yet the fact remains that the protest did begin in Britain. If it had not,

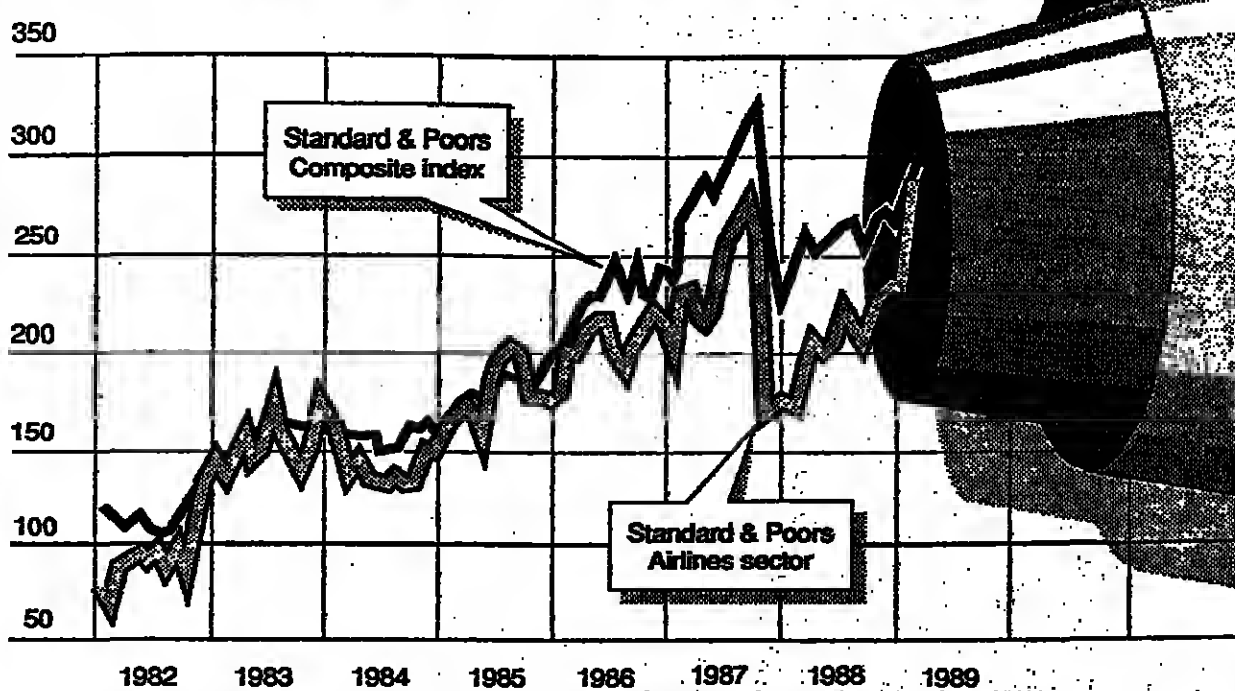
The Satanic Verses might have received rather less attention. And if the initial protesters had used only a little forethought, they would have realised that what they were doing was profoundly against the traditions of the country in which they live. We do not burn books, even symbolically, and incitement to violence is a punishable offence.

As Mr Hurd said, several Moslem leaders in Britain have now made statements accepting that, if their followers wish to reside here, they must obey the law of the land. We hope that that is the end of the domestic implications of the Rushdie affair in terms of damaging relations between the communities. But it has been a lesson expensively learned, and the law against incitement remains - to be used if necessary.

Anatole Kaletsky on US airline deregulation and its lessons for Europe

Big birds back in American skies

US Airlines sector share price performance



desires. The airlines' profitability is only now returning to the level required to support the immense investments in aircraft which it needs. The pay and conditions of airline personnel probably needed improving, to judge by travellers' demands for better service, to say nothing about their concerns about safety.

Another reason for deregulation's public popularity is less obvious. Even if average fares and costs eventually rose again to pre-deregulation levels, most Americans would continue to benefit from freely determined air fares.

For the economics of air travel ensure that free market pricing can large subsidies on holiday-makers at the expense of business travellers, or more precisely, their employers. In this respect the airline business is the polar opposite of telecommunications, the other great industry deregulated in the 1980s.

While routes and timetables are designed around the needs of business travellers, airlines will compete ferociously in offering bargains to price-sensitive holiday-makers to fill the seats that remain empty after the business demand is satisfied.

Meanwhile, the businessmen are bought off in a free marketing system with bonus schemes for "frequent fliers." These offer free holidays for repeated patronage, not only encouraging "brand loyalty" but also promoting increased flying and making businessmen less sensitive to the fares their employers pay.

Not surprisingly, opinion polls have consistently shown support for keeping the airlines free, even while the public remains sceptical about the benefits of telephone deregulation.

Finally, there is a less cynical and more fundamental reason why deregulation is unlikely to be judged a

failure. It does not take a PhD in economics to see that the main force driving fares and costs upwards since 1980 has not been deregulation but monopoly power. It was the wave of airline mergers in 1980, culminating in the rapid-fire acquisitions of People Express, Frontier and Eastern by Texas Air, that created the oligopoly of six nationwide carriers - United, American, Texas, Delta, Northwest and USAir - which now rules the skies over America.

This oligopoly has reduced to two the number of competitors at many of the biggest hub airports around the US. And it is these local monopolies that have in turn enabled fare increases to stick over the past two years.

The obvious conclusion to draw from the American experience therefore is that deregulation should not mean complete laissez-faire. Free pricing should not mean abandoning competition policy. On the contrary, governments that want market forces to work in air travel must redouble their vigilance against anti-competitive mergers.

Unfortunately, this may be easier said than done. Most of the takeovers of 1986 and 1987 involved companies which were either on the brink of financial failure or had very dim prospects as independent competitors. The wave of mergers was motivated not only by the laxity of anti-trust enforcement, but also by the perceived inability of small airlines to survive, or at least prosper, in the new competitive environment.

It turned out, in other words, that the giants had bigger in-built advantages than most proponents of deregulation had thought. As one former aviation official put it: "We envisioned a hundred airlines flying to every major hub - the market has shown us that's

not practical."

The in-built advantage of the big carriers must not be exaggerated. There are still profitable niches for "upstart" companies. And the latest fear among the Wall Street airline analysts - that financially powerful and well-regarded European airlines will one day win the right to fly domestic routes as a *quid pro quo* for US airlines' rights in Europe - suggests that a second wave of competition in the US airline industry could yet be in store. Nevertheless, the US experience does suggest several reasons why airlines have a natural tendency towards oligopoly in an unregulated market:

● Carrying an extra passenger on an established route costs virtually nothing. This means that an airline with a strong hold on the price-insensitive business market will offer super-competitive fares, well below average costs, to marginal passengers. This will deter rivals from competing on its routes - or bankrupt them if they do try to compete but fail to win a large part of the business market. That was what happened to People Express and nearly happened to Texas Air when they tried to break into markets dominated by the high-cost, "high quality" business carriers such as American and United.

● The airlines' ability to differentiate between business and leisure customers has been immensely expanded by the use of computerised reservation systems (CRSs). These systems have become extremely powerful competitive weapons not just because they could sometimes be used to exclude from travel agents' computer screens the flights offered by rivals - a practice now banned in the US. More importantly, the CRSs enable airlines to make minute-by-minute decisions, based on sophisticated statistical

analyses, about the likelihood of seats remaining empty. This allows them to vary the availability of discount fares and thereby snare the maximum number of full-price customers while minimising the seats left empty. The CRSs also provide instant information on competitors' prices and sales volumes, making both predatory and collusive pricing that much easier.

● Frequent-flight bonus programmes create significant barriers to entry for new or small airlines. The business traveller tends to remain loyal to his chosen bonus carrier, usually the one with the most extensive route network out of his city. Because business travellers, practically those who do not mind paying premium prices, play such a vital role in airline economics, the bonus schemes are surprisingly important to airline competition in the US.

● The biggest competitive obstacle of all, however, lies in the shortage of physical infrastructure required to make flying possible. The hub and spoke route system which all airlines have adopted since deregulation has greatly increased congestion and raised the value of gates at overcrowded airports and historically allocated landing and take-off slots. At many of the main transport hubs, including New York, Chicago, Atlanta, Washington and Denver, there is no way for new competitors to move in on a significant scale without somehow acquiring gates and landing slots from the very airlines they plan to challenge.

For policymakers considering deregulation in Europe, the US experience therefore raises some difficult questions. Could any of these obstacles to competition be removed by conscious government action? And should this be done as part of an airline deregulation policy package?

While the use of CRSs and frequent-flyer programmes might call for greater surveillance by competition agencies, it would be difficult to deny the airlines these powerful marketing tools.

The pricing flexibility created by the CRSs in particular confers considerable benefits on consumers and helps to ensure the maximal use of the economic resources society allocates to air travel.

This becomes obvious by comparing the US system of differentiating seat prices through marketing techniques with the European method, which separates leisure from business travellers by putting them on different planes.

The US system is far superior because it takes advantage of the natural symbiosis between the two types of travellers. By carrying holiday-makers and businessmen together, the US airlines can offer more frequent and convenient scheduled flights to more destinations than their counterparts in Europe.

Airport congestion, however, is a very different matter. The allocation of gates and landing rights is a legitimate public concern, which could be dealt with by holding regular auctions of these natural monopoly assets.

Such auctions would be the biggest step that any government could take to preserve competition in a deregulated air transport system. For Europe particularly, an auction system that put a price on airport rights would be far preferable to the alternative solution advocated by the airline lobby - covering the landscape with more and bigger airports.

Of course auctioning airport rights would raise the costs of air travel and, in particular, of the hub and spoke route systems which have exacerbated airport congestion. But that is no objection. Making passengers pay the full social costs of flying would simply be another step towards creating a genuinely efficient free market in air travel.

MAN IN THE NEWS

Vaclav Havel
Imprisoned
Czech
with a
liberated
spirit

By James Blitz



under Dubcek's earlier version of perestroika. This Politburo belongs to 1989, not 1988.

Havel learned early to know the state as a political brute. His upbringing in a wealthy middle-class family was held against him in the early 1960s, at the height of Stalinism, and he received the punishment that creates so many East European rebels: he was forbidden to enter higher education. He worked in a chemical laboratory, reading voraciously by night, principally the work of Jan Patocka, a Czech moral philosopher who was later to become the inspiration behind Charter 77. Patocka says that we should see things, relations and events as they present themselves to us, and not in the way they are presented by an ideology or scientific theory. That is about as far as a

philosophy can get from Marxism, and Havel devoured it.

One of his fellow-activists identifies another essential strand to Havel, the belief in "living honestly." Havel writes as though censorship did not exist and behaves as though there were no state coercion. As Jiri Nemec, another long-time friend, puts it: "If he didn't want to write about something, he didn't write about it. And if he did, then he only wrote about it in a way that was true."

It was difficult, though not impossible, to adhere to such a principle in Czechoslovakia in the years before 1988, when Havel wrote his first plays. But the political crackdown that followed the Soviet tanks has remained rigid. The Party's authoritarianism has been met

by a quiet stoicism in Prague's people, which can be felt by any visitor to the capital today.

Havel, however, has kept to the principle of saying what he thinks. His open letter to the former Party leader, Gustav Husak, delivered in 1976, was a direct attack on the system. "The idyllic image is artificial. It is not based on any real beliefs in the regime's goals, any trust in your government nor even on any vague agreement with your overall policies. Corruption is widespread. There is hardly anyone who does not take bribes - from the ministers down to the plumbers."

The letter is written in uncomplicated and direct prose. In his plays, Havel loves to mock the unnecessarily complex language of Commu-

nist officials, which hides true motives. In his best-known work, *The Memorandum*, the bureaucrats invent a new official language, *Prague*, which banishes our scientific way of speaking. A word's length depends on the frequency of use. "Wombat", for example, has 519 letters.

Havel's participation in the human rights groups Charter 77 and VOINS (The Committee for the Defence of the Unjustly Persecuted, founded in 1978), opened a new and unexpected chapter in his life. He has spent four of the last 11 years in prison and has been under constant police surveillance. He could all have been avoided if he had accepted an offer from the authorities to emigrate to the US in 1978. He turned it down and started a three year jail sentence.

The dilemma facing a dissenter who is offered freedom in exchange for silence is the theme of his play, *Large Despair*. The state police tries to force a professor to sign a paper renouncing his work, while his friends force him to take a stand. After much dithering, the professor tells the police that he will not sign, only to find that the state refuses to lock him up: the dithering has been recorded as a vote in favour of the regime.

The inspiration for the play, according to a former colleague Karel Kyncl, was an event which profoundly distressed Havel. During a short stay in Prague's Ruzyně prison in 1977, Havel wrote a cleverly worded letter asking to be released. To his surprise, the letter secured his freedom, but was published by the press in the form of a renunciation of his activity against the regime. For a long time, Havel was tormented by guilt for having lowered his guard.

This weekend, back in the same prison, he will not ask to be let out early. In the past, he has been on a programme of hard labour, making heavy steel mesh and strapping the insulation off wires. He may be behind bars, but some say that his is the most liberated spirit in Czechoslovakia.



Sport

If you want to know if Liverpool or Arsenal are playing at home on Saturday, the sports page of the Weekend FT is not for you.

The latest in player power on the world professional tennis circuit or even a radical new approach to golf course design or even future tactics in the America's cup is more likely what you might find.

Weekend FT

Philip Stephens on how recent events have changed prospects for the opposition

Politics have returned to Westminster. After an 18-month lull this week's by-elections have reinforced recent movement on the political landscape.

The immediate focus this weekend is on the narrowness of the Government's escape in the Richmond poll - and on the continuing role of the national stage secured by Dr David Owen's SDP with its strong challenge in the constituency. Yesterday, Dr Owen was elected, while there was little to disfigure the gloom among Mr Paddy Ashdown's Social and Liberal Democrats.

The message of Richmond, as with last December's Epping Forest poll, was that for the time being at least the SDP has little prospect of the by-election breakthrough it desperately needs without an accommodation with Dr Owen. But Mr Ashdown's call yesterday for a new attempt at a coalition with the SDP was a move that came just a matter of minutes after Dr Owen had explicitly ruled out such a move.

It was equally clear that neither Mr Ashdown nor SDP activists in the country are willing to make the compromises necessary to clear it up.

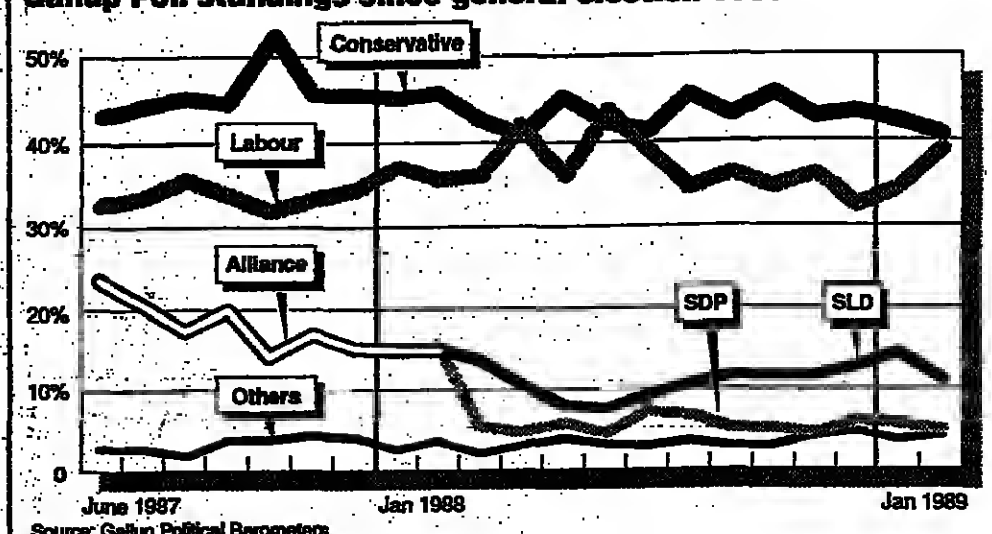
That raises the intriguing possibility of Dr Owen edging yet further in the direction of endorsement of Labour as a potential partner for the SDP. The SDP leader yesterday repeated his view that a "constitutional coalition" including Labour offered the only opportunity of providing an alternative Government to that of Mrs Margaret Thatcher.

But if Friday was undoubtedly Dr Owen's day, the prospect of a continuing war of attrition between the two parties could well turn the Richmond result into a subplot. More interesting is whether the Government's misfortune will allow Labour to re-establish itself at last as a serious opposition.

Despite a fall in its share of the vote in its successful defence this week of Pontyrrid and its poor fourth position at Richmond, Labour's national standing has revived.

That, and accumulating grumbles over Mrs Thatcher's policies, has put a small question mark - and as yet no more than that - over the

Gallup Poll standings since general election 1987



UK politics become interesting again

apparent inevitability of one-party politics at Westminster.

The contest for the Vale of Glamorgan following the death this week of Sir Raymond Gower, the sitting Conservative MP, will provide a further, and more genuine, test of the public mood. Sir Raymond left a majority of just over 6,000 and the by-election will give Mr Neil Kinnock, the Labour leader, the first real opportunity since 1987 to inflict a defeat on the Government.

Though he can hardly claim a spectacular performance this week, Mr Kinnock appears to have recovered his nerve after last November's defeat at the hands of the Scottish Nationalists in the Govan by-election.

In parallel, the Conservatives' narrow escape at Richmond will create the impression among the party's own MPs that Mrs Thatcher is not paying enough attention to the mood of the country.

However, no one is yet talking of a watershed. Labour's recent gains are fragile. They are based on Mr Kinnock's improved personal performance in the Commons and on a couple of opinion polls showing that the Conservative lead has been cut to 2 or 3 points from the 10 typical of the second half of 1988.

In any normal post-Second World War electoral cycle,

however, the opposition might expect to be 5 or even 10 points ahead at this stage rather than congratulating itself on being just behind.

That said, Labour believes that the combination of economic uncertainty and the Government's determination to push through unpopular policies provides an opportunity for it to move to the offensive. The strategy centres on exploiting Mrs Thatcher's unpopularity over raising inflation and high interest rates and on emphasising what Labour's private polls indicate is a discernible shift in the public mood.

The first element is based on the belief that for the first time since 1987 the Conservatives' cast-iron reputation for competence looks vulnerable. Voters have never backed Mrs Thatcher because she is compassionate, the argument runs, but they have been convinced of her ability to govern the country effectively and efficiently.

The prospect of still higher inflation and the possibility that borrowing costs might rise yet again to defend sterling are seen as casting serious doubt over that competence. The Government's clumsy handling of recent scares over food poisoning can be exploited to reinforce the impression.

Alongside this, Labour believes that her current programme leaves Mrs Thatcher open to the charge that her much-vaunted determination to turn into dogmatism.

Its public polling shows distinct public unease with the planned reform of the National Health Service and the privatisation of the water and electricity industries - factors which clearly cost the Government votes in Richmond.

More generally, the Government is seen as failing to respond to public concerns over a whole range of issues - from education and training to health and transport - which Labour groups loosely under the heading "quality of life".

Such attacks can only be effective, however, if Labour's alternative policies can be presented as both coherent and competent. Thus, the policy guidelines which emerge over the next few months from the party's two-year review will be designed to allow Labour to move further towards the centre ground being fought over by Dr Owen and Mr Ashdown.

The aim is to map out a series of policies which would contrast Mrs Thatcher's "dogmatism" with a set of priorities that run with the grain of recent shifts in public opinion. Above all, this means dumping much of Labour's own "ideo-

logical baggage".

Some of the shifts are already apparent. Pledges for large-scale re-nationalisation have been abandoned in favour of a policy of re-establishing public control over a handful of key utilities.

Mr John Smith, Labour's shadow Chancellor, is set to propose a tax structure which will include a starting rate of income tax below the 20 per cent target set by the Government and with a top rate of only 50 per cent.

But it is much too early for euphoria. Many senior Labour figures at Westminster privately share Dr Owen's view that it will take more than a handful of attractively packaged policy documents to restore Labour's credibility.

In the crucial area of defence, it remains far from certain that Mr Kinnock will secure sufficient support for a realistic alternative to unilateral disarmament. Mr Kinnock dismissed Dr Owen's recent overtures as an irrelevance, but if the newly-confident SDP leader joins with Mrs Thatcher in dismissing what emerges as Labour's new defence policy this damage may be considerable.

Meanwhile, despite yesterday's jolt, Conservative party managers at Westminster are in no mood to be panicked. They attribute much of the current rumblings on their own backbenches - and in the country - to nervousness about the economy. If Mr Nigel Lawson, the Chancellor, produces a budget package on March 14 that re-establishes confidence that the economy is heading for a "soft landing", many of the grumbles about other issues may gradually fade away.

Ministers will be reminding nervous backbenchers that they have at least two years to recoup any temporary setbacks during the first half of 1989.

The huge public sector surplus means that Mr Lawson has ample funds both for tax cuts and for increases in public spending in the immediate run-up to the next election. That will allow him to soften the impact on the voters' pockets of unpopular measures like the poll tax and water privatisation.

Against that background, the task faced by the Labour party is immense - and not one that many in the shadow cabinet will honestly claim is yet in sight. What can be said, however, is that for the next few months at least, politics will begin to look interesting again.

A President pushed on to the defensive

Peter Riddell and Lionel Barber assess the political consequences of the row over John Tower

Foreign trips usually provide ideal opportunities for distracting attention from domestic political worries. That was the plan for President George Bush's six-day Far East tour to Japan, China and South Korea. Yet it has gone wrong in the most publicly embarrassing manner. Throughout his visit to Tokyo for the funeral of Emperor Hirohito, the President was dogged by the prospect, and then the reality, of the rejection by the Senate Armed Services Committee of the nomination of Mr John Tower as US Defence Secretary.

He has expressed full confidence in Mr Tower, who has stood unflinchingly in a hail of accusations of drinking and womanising - which he strongly denies - and criticism of his fitness for the post. The President has promised to take the fight to the floor of the Senate next week. Against a 55-45 Democratic majority, it is an uphill struggle, but it is a fight Mr Bush cannot duck without further damaging his political standing.

A defeat would have consequences far beyond the immediate question of whether Mr Tower is to run the Pentagon; it would signal a divisive rift between the Democratic majority in the Senate and the new Administration which would shatter efforts to forge co-operation between the legislature and the executive.

The high stakes involved in the Tower nomination have been clear ever since Mr Bush, in a fateful decision last December which went against the counsel of several of his advisers, plunged ahead with his choice of Mr Tower as Defence Secretary.

The job was perhaps the most sensitive in the Administration. Public confidence in military spending has been badly damaged by procurement scandals; the Pentagon's \$300bn a year budget faces drastic restructuring to resolve a huge mismatch between planned spending and available funds. Above all, as Senator Sam Nunn of Georgia,

Armed Services Committee chairman, said, the US Defence Secretary stands at the top of the chain of command and "leadership must be set from the top down".

Few doubt that Mr Tower acquired military expertise during his many years on the Armed Services Committee and in 15 months as a strategic arms negotiator in Geneva between 1985-86. The doubts turn on the use to which he put it in a little over two years, after he resigned his Geneva post. Mr Tower earned more than \$750,000 in fees as a consultant to several US defence contractors, including Martin Marietta, LTV, and Rockwell. He also earned \$165,000 as a consultant to Mr Robert Maxwell, the British publisher, and a further \$200,000 as a director and board member of British Aerospace's US subsidiary.

The Tower case is a fight Mr Bush cannot duck without further damaging his political standing

Mr Tower defended his lucrative fees by declaring that he left the Senate nearly penniless, partly as a result of a wrenching divorce. But those Democrats with longer memories could recall Mr Tower's less than spartan lifestyle and they had a different view.

They were aided by an unlikely alliance of conservatives, many from the Moral Majority, who were outspokenly critical of Mr Tower's private life. They did the spade work, unearthing allegations about Mr Tower which subsequently had to be checked and rechecked by the FBI which finally produced a report of several volumes.

The White House tried to rebut the criticism, but ended up being accused of being less than forthcoming about the final FBI report's contents. Mr John Sununu, the former New Hampshire governor and Mr Bush's chief of staff, has come under fire for trying to steer the Senate. As this

week's vote revealed, the pressure tactics failed to pay off and Democrats stayed loyal to Mr Nunn. All the signs are that this loyalty will remain firm next week when the full Senate vote is taken.

Whatever the outcome, the impact of the affair is likely to be lasting. The fierce arguments and the division of the committee along party lines have undermined the hope of creating a bipartisan spirit of co-operation.

Leaders of the Democratic Party, which increased its majorities in both houses of Congress last November, do not believe the President has an unqualified mandate. This has infuriated Republicans who have seen in the Tower affair a first crucial test of the balance of power between Congress and the President, and the former trying to usurp the latter's role and to change constitutional practice.

More specifically, the long drawn-out row has affected the reappraisal of US foreign and defence policies. Mr Brent Scowcroft, the President's National Security Adviser, had to admit this week that the Administration's reviews of foreign policy were being held up by the delays in completing the foreign and defence teams.

The Administration's desire not to rush into new positions on the Middle East or East-West relations, while generally supported in Congress, has produced the risk that the US will be on the defensive, without a clear policy. For instance, twice in the past few years, the Soviet Foreign Minister, has appeared to take the initiative with Middle East peace proposals. In urging a gradualist approach to negotiations, Mr James Baker, the US Secretary of State, appears to be reacting to events, rather than seeking the agenda.

Mr Bush's presidency has therefore had a shaky start. After his long apprenticeship in a series of senior appointed posts and as Vice President, he was supposed to offer greater competence and a surer touch with Congress than President Reagan. So far, he has achieved neither.

LETTERS

Cardboard culture

From Mr Patrick Uden.

Sir, "Out with the glass cages of stuffed birds, in with push-button displays on ecology, 'repeats', 'repeats', 'repeats'." (Culture class in Kensington, February 23). But museums have more reasons to exist than to educate the nation about current fashions in science or art.

What are our great grandchildren going to thank us for, when these cages of stuffed birds, when these push-button displays on ecology, have been reduced to the cardboard aesthetic of our faddish high streets? What will these children learn, when visiting a museum is no different from the slog-shopping which has made its trustees rich - and the nation's families grimacing at the sight of well-packaged emptiness?

As little as 10 years ago, the Natural History Museum in London was a dignified home to one of the world's great-

est scientists, Darwin. Like a vast, roadside, terracotta cabinet of taxonomy it displayed the natural treasures (and misconceptions) of the Darwinian age: a window into the mind of the 19th century scientist.

Now, because these places are seen simply as under-utilised floorspace by our market-obsessed mandarins, they could end up hardly more informative than an amusement arcade - a mere "designer" history.

South Kensington is not just a group of potential superstores. It is - or was - a museum of museums. By all means build new museums like Sir Terence Conran's excellent Design Museum, but the nation must retain the unique history of thought that old museums give us, even if it means high charges.

Patrick Uden, 8 Kendal Steps, St Georges Fields, W2

Consequently

From Ms Rosalie Nicholson.

Sir, An interesting juxtaposition of letters appeared on the V&A museum and the Design Centre (February 19).

The V&A was a consequence of the Great Exhibition of 1851; the Design Centre was a sequel to the Festival of Britain of 1951. Both were intended to exhibit exemplary contemporary design, to stimulate better design in UK manufactured goods. Both now fail to do this.

The V&A is castigated for adopting a more populist and commercial approach. The Design Centre chooses to use its Department of Trade and Industry grant to pursue educational objectives and evade trade: a museum without the "cash" or shop.

Might the solution be to exchange the managements? Rosalie Nicholson, Manor Farm, Thurning, Dereham, Norfolk

'Property is a less than perfect market'

From Mr R.S. Broadhurst.

Sir, Mr Matthew Oakshott questions the validity of the recent incidence of a premium being added to the valuation of a property portfolio greater than the sum of the individual parts (Letters, January 21).

He correctly reminds us that valuation is an art rather than a science, but as Mr Oakshott knows from his own experience in the investment field, price and valuation are not necessarily the same, and the valuer's job is to reflect the market place.

I hope he would agree that portfolios, more often than not, offer greater "opportunity" than the single property. The wide spread of holdings in a portfolio gives the owner greater flexibility to realise the

additional value available from special purchasers or, in property jargon, to unlock "marriage value" (whether or not it would necessarily be included in a valuation undertaken within the guidance notes of the Royal Institution of Chartered Surveyors).

It is accepted that, in most cases, immediate sales of property are necessary to unlock the premium value that may exist in the portfolio; in recent years this has been fairly common practice. For example, in the document dated January 12, 1989, sent to shareholders, Mr John Parry, the managing director of Hammons, referred to a sale the company had undertaken in the previous 12 months in Sydney, Australia, where a price 54 per

Insurance in the 'free' market

From Mr Malcolm Murray.

Sir, Sir Gordon Borrie (Letters, February 18) argues that the abolition of the Maximum Commission Agreement (MCA) is in the interests of the consumer. It is not.

Nor will it be, Sir Gordon goes on to offer a glimmer of hope, saying:

"In due course I am required by the Financial Services Act to assess the implications for competition of the final rules which emerge from the Securities and Investments Board's (SIB) consultation on its proposals."

The trouble is that Nero fiddles while Rome burns.

The abolition of the MCA and, simultaneously, the independent financial adviser alone should disclose his/her commission, puts the independent at a considerable commercial disadvantage compared with the tied agent.

It is only since these changes were announced that we have seen insurance companies bidding up commission rates. Once they realised that a major source of their business was threatened, out came the cheque books in an attempt to attract, as tied agents, many of those who had previously traded as independent advisers.

Despite what Sir Gordon Borrie and the European Commission might believe, the insurance industry has always been highly competitive, and it will continue to be. Whereas, in the past, competition bene-

fited the consumer by forcing insurance companies to offer value for money in products if they wanted a share of the business placed by the independent adviser, the opposite will now be true. In future, competition among life companies will be for market share. This involves offering higher commissions to build up tied sales forces.

There is ample evidence in Europe and North America to show what happens when the sales of life insurance and pensions are dominated by insurance companies' own tied sales forces. Costs of the products rise, and quality deteriorates.

Proponents of the "free market" seek to argue otherwise. But the effect of imposing this dogma in the UK is already leading to a reduction in the availability of independent financial advice.

The plunger movement that independent advisers face - a commercial disadvantage on the one hand, a considerable loss of income by insurance companies - is "too good" on the other - will mean that their members will fall further as the year progresses.

Sir Gordon quotes Barry Riley as saying that it would be a pity if the independent were threatened. Yet it was Barry Riley who, when the banks were twisting Sir's arm to water down the proposals on polarisation, supported them. (As I remember, Mr Riley said he could see nothing wrong in a bank offering its own in-house product as well as pol-

icies from the Scottish Widows - showing ignorance of how things work in practice.) The original proposals, insofar as they related to life assurance, would have worked to the advantage of the consumer.

Three changes have conspired to create the opposite effect: 1. Blurring of the distinction between tied agent and independent adviser, which confuses the public and benefits the tied agent.

2. Abolition of the MCA, which is responsible for a commissions war, the cost of which will be met by the policyholder.

3. Compulsory commissions disclosure, applying to independent advisers only, creates an artificial distortion in favour of the tied sales force. This will militate against the independent to the consumers' detriment.

It is difficult to see how Sir Gordon can argue that the changes benefit the public. To the point where they no longer have the power to influence insurance companies to compete in those areas that will benefit the consumer.

Malcolm Murray, 12 Newhall Street, Birmingham.

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UK COMPANY NEWS

Lack of Third World debt provisions and better earnings result in turnaround

Lloyds Bank returns to the black with £952m

By David Lascelles, Banking Editor

LLOYDS BANK added to the sharply improved trend in UK bank results yesterday with pre-tax profits of £952m. This was a major turnaround from the previous year's £248m loss caused by Third World debt problems.

Lloyds celebrated its re-entry into the black with a 27 per cent increase in the dividend to a total 16.5p for the year. Sir Jeremy Morse, the chairman, described 1988 as "a year of resumed growth in profits and capital strength," though he added a cautionary note about the outlook. "As we enter 1989 we are keeping our weather eye open for the possibility of more difficult economic conditions."

Mr Brian Pitman, the chief executive, said 1988 had also been a good year for Lloyds

shareholders: the combination of a 22 per cent rise in the share price and the dividend gave total return for the year of 41 per cent.

The main factor behind the Lloyds' improved results was the absence of any exceptional provisions for doubtful Third World loans, which absorbed more than £1bn in 1987. All major business divisions also showed better earnings.

UK retail banking produced a profit of £572m, up 23 per cent, on asset growth of 13 per cent, including an increase of £1.1bn or 28 per cent in mortgage lending. Lloyds' operations in estate agency, asset-based finance, insurance and personal banking all did well.

Although competition intensified in the second part of last

year, eating into Lloyds' returns, Sir Jeremy said that domestic business remained "pretty robust". Mr Pitman disclosed that about 7 per cent of Lloyds' personal customers have transferred to the new interest-paying Classic account, and 75,000 new accounts had been opened. He said that far from reducing profits, this development held the promise of profit growth if it attracted new deposits from elsewhere.

On the international side, profits were £76m, compared with a loss of £93m the year before. The results were reduced by a £40m charge for restructuring the overseas operations, most of that covering severance pay. Lloyds managed to reduce its total exposure to countries with payments difficulties from £3.9bn to £3.7bn through a programme of asset swaps and sales. Provisions gave cover of 34 per cent, the same as last year.

Corporate banking and treasury operations increased profits by 13 per cent to £18m, with a shift towards more sophisticated, fee-earning business. Merchant banking earned £9m compared with a loss of £28m the year before caused by withdrawal from the securities markets.

Unlike NatWest and Midland earlier in the week, Lloyds did not capitalise its property



Sir Jeremy Morse: keeping a weather eye open for the possibility of more difficult economic conditions in 1989

revaluations with a bonus scrip issue. Sir Jeremy said his bank had studied this carefully but had decided there was no benefit for shareholders since it would neither increase the share price nor enhance the dividend. At the end of 1988, Lloyds' risk asset ratio, the new internationally agreed measure of bank strength, was 101 per cent, of which 5.6 per cent was Tier 1, or core, capital. This puts Lloyds below Midland but above NatWest.

Lloyds' ratio of costs to income rose from 63.5 per cent to 65.1 per cent. However Mr Pitman said this was entirely due to the one-off £40m charge made for international restructuring. "I can tell you that we aim to do a lot better than 63.5 per cent," he said.

The results are the first since Lloyds sold five of its personal financial services businesses to Abbey Life in return for a 57.6 per cent interest in the life assurance company, in a major diversification move. Sir Jeremy said that staff of the two companies were beginning to work together. He believed that the possibilities for selling life insurance were substantial and highly cost effective. He also said the venture would give Lloyds an alternative way of expanding in the European market as the barriers come down for 1992.

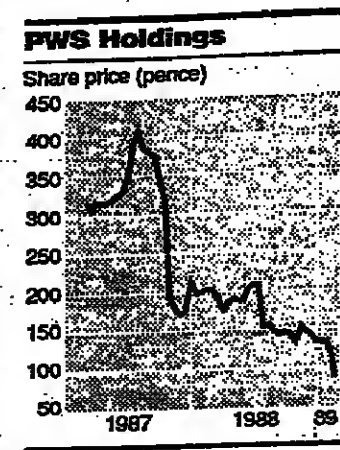
Earlier this week NatWest announced profits of £1.4bn and Midland of £693m. Barclays Bank is due to report next Thursday.

PWS falls to £1.53m and tells of Ben-Zur's acquisition quest

By Nick Sunker

ACCORDING TO his former colleagues, Mr Ben-Zur, the young Israeli businessman, had hatched audacious plans in 1988 prior to his abrupt resignation as chief executive of PWS Holdings, to take over US-based Frank B Hall, one of the world's largest insurance brokers.

Mr Malcolm Pearson, chairman of PWS, said yesterday that Mr Ben-Zur also got as far as arranging £200m of finance for a hostile takeover bid, which was never launched, for PWS' fellow Lloyd's insurance broker Henry Robinson & Gardner.



PWS putting 952,000 of its shares into escrow on behalf of the vendors to cover £1.5m still owed to them.

The plans illustrated the over-ambitious acquisition strategy which explained PWS' disastrous purchase 12 months ago of GNA, a San Francisco-based insurance services group, Mr Pearson said.

The revelations came as PWS reported a steep drop in pre-tax profits from £7.22m in 1987-7 to £1.53m after exceptional items in the year ending September 30 1988, slightly worse than most forecasts. After a provision of £750,000 to cover bad debts from before 1988, and a £5.52m write-off connected with GNA, PWS reported a loss attributable to shareholders of £4.68m. Earnings per share fell from 28.5p to 3.7p.

PWS' shares plunged 31p to 78p immediately after the results, largely because it had unexpectedly decided not to recommend a final dividend - before recovering slightly to close at 84p.

PWS said it has abandoned its efforts to pursue the vendors of GNA through the Californian courts to recover its losses.

Instead, on January 26, it struck a deal with the vendors in which each side has waived any legal claims, in return for

PWS putting 952,000 of its shares into escrow on behalf of the vendors to cover £1.5m still owed to them.

The deal was "very generous," Mr Pearson conceded, but he said PWS did not want to face two years of litigation in California, with legal fees of maybe £1m and an uncertain outcome. "If it had been an English jurisdiction, we would have fought it," said Mr Pearson, who is still contemplating seeking redress from Ernst & Whinney, the accounting firm which produced a report on GNA.

The disclosures about the Hall and HRGM plans came during three hours of briefings for stockbrokers' analysts and the press. PWS board did their utmost to distance themselves from Mr Ben-Zur's record at the helm, and insisted that there had been a sea-change in strategy away from acquisitions in favour of concentrating on its core reinsurance business.

Mr David Springbett, PWS joint chairman, said Mr Ben-Zur last year showed the PWS executive committee a

plan code-named Acorn, to bid for Hall. At the time Hall, with 1987 gross revenues of about \$360m (£220m), was more than 10 times larger than PWS.

Mr Springbett said Mr Ben-Zur told the committee that he had discussed the deal with Mr Saul Steinberg, Hall's chief financial officer. "Terms were basically pencilled in, but the ground-rules changed and Mr Ben-Zur withdrew," Mr Springbett said. Then, Mr Ben-Zur came up with the plan to bid for HRGM. "We blackballed it," said Mr Springbett.

● COMMENT

In the cold light of day, the issue of who did what to whom in the PWS debacle matters less than the question of what it can do to recover. The GNA fiasco, and good-will write-offs from Mr Ben-Zur's other purchases, have shrunk shareholders' funds to less than £1m, with debt of 10 times that amount. PWS reckons it has provided fully against potential liabilities, whether from GNA or from bad debts on old insurance broking accounts; but there is little room for manoeuvre if more skeletons lurk in the closet. That said, the welcome reality now is that PWS has largely shrunk back to the small, generally successful reinsurance-dominated broker which it was before it merged with Mr Ben-Zur's Howard group in 1986. Provided no more skeletons emerge, it has a fighting chance of attracting a bidder some way down the line, since at some stage the Ben-Zur family will surely wish to sell the 40.5 per cent stake it controls. But for the moment the share price, on a prospective multiple of maybe 17 times earnings, assuming 1989 pre-tax profits of £2m, has no valid reason to go far.

	1988 (£m)	1987 (£m)
Lloyds Bank	604	(400)
- Black Horse Life Assurance	36	4
- Lloyds Bank Insurance Services	30	48
- Lloyds Bowmaker Finance	86	72
- Black Horse Agencies	18	5
- Lloyds Bank Unit Tst Managers	1	4
National Bank of New Zealand	170	136
Lloyds Leasing	23	30
Lloyds Bank Canada	(5)	(28)
Lloyds Merchant Bank	41	(92)
Other	885	(292)
Associated companies	67	44
Total	952	(248)

Core operations help Abbey Life jump to £303m

By Nick Sunker

ABBEY LIFE, the financial services group, saw its pre-tax profits jump almost 30 per cent to £303.2m in 1988, on the back of strong performances in its core life assurance operations plus a switch in its accounting policy to the new "embedded value" method.

The figures also include results from the five Lloyds Bank retail financial services businesses which merged with Abbey late last year as part of a deal which gave Lloyds 57

per cent control of the enlarged entity.

Abbey exceeded by £5m the detailed profit forecasts it made at the time of the merger. Last October, it said it expected pre-tax profits of £313.6m for the old Abbey unit-linked life assurance business, plus £166.1m from the five Lloyds Bank units, which include the bank's estate agency, life assurance and unit trust operations and Lloyds Bowmaker, its finance house

arm.

However, yesterday's results graphically underlined the extent to which the reported profits of life assurance companies increase if they switch to the new embedded value accounting method.

The new method redefines profits as the annual change in the company's net assets plus the change in the actuarial surplus in its life funds.

On the old method, which defines profits purely as the

surplus which gradually becomes available for actual distribution to policyholders and shareholders, the enlarged group would have reported after-tax profits of only £143.4m, compared with £303.2m on the embedded value method.

Mr Michael Hopper, chairman and managing director, said embedded value gave shareholders "a much better measure of the real earnings of our life businesses".

The only surprise in the figures was that the old Abbey Life unit-linked life business, with its 8,000-strong UK direct sales force, reported pre-tax profits of £125.3m, falling short of the £131.6m forecast at the time of the merger.

Abbey is sticking to its previously announced intention of paying a final dividend of 9.9p per share plus a special merger-related payment of 15p.

This makes a total of 28.5p (10.25p).

MBS chief quits as loss recurs

By Vanessa Houlder

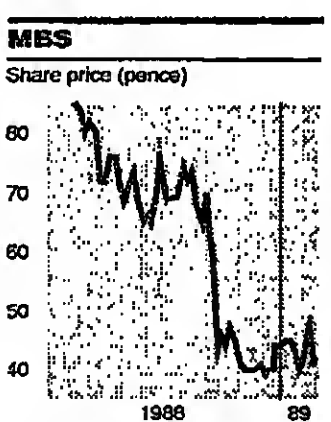
MBS, the troubled computer dealer, yesterday announced the resignation of Mr Stafford Taylor, its chief executive, along with a warning that it moved into loss in 1988.

The renewed plunge into losses marks the failure of a rescue attempt launched three years ago, when Mr Taylor, a former director of IBM UK, joined the company.

Compensation is now being negotiated for Mr Taylor who had a three year contract with a salary of £120,000.

Last year proved to be devastating for the company, although in March when it launched a £21.5m share placing, analysts expected profits of £11m for the year. Its fortunes, however, reversed dramatically when a price war broke out.

This resulted from IBM's decision to increase the number of its UK distributors from two to eight. Margins were drastically eroded and in July MBS closed its IBM PC distribution business, which was the largest in the UK.



The effects of the price war continued to affect MBS's PC dealer business, although there was some recovery in November and December.

In September it announced a restructuring programme under which 35 people were made redundant, chiefly from middle management. The cutbacks followed an expansion of the company's infrastructure in anticipation of a substantial increase in sales.

The company said yesterday that its restructuring programme had made substantial progress and the resulting organisation was now "significantly leaner". The results for 1988 are expected to be announced at the end of March. The share price fell yesterday from 47p to 41p.

Mr Derek Lewis, managing director of product sales, is expected to adopt the role of chief executive eventually, although Mr Owen Williams, chairman, who also joined in 1985 from IBM, will take charge on an interim basis.

This is the second year in which MBS has swung into loss. In 1985 it made £3.4m and its borrowings soared to £17m when a price war in the personal computer market coincided with an increase in overheads following an expansion of capacity.

Bromsgrove Inds makes £4.93m offer for Delmar

By John Thornhill

BROMSGROVE INDUSTRIES, the acquisitive engineering and financial services group, has made a recommended £4.93m cash offer for Delmar Group, the rubber and plastics manufacturer.

Terms are 70p per share, with a convertible loan note alternative. Bromsgrove already owns 14.9 per cent and has received irrevocable undertakings for another 55.4 per cent, including 30.27 per cent held by directors. At March 31 1988, Delmar's net assets were £2.02m.

Mr Brian Sedghi, chairman of Bromsgrove, yesterday said his company planned to introduce stronger financial controls, improved marketing and economies in bulk buying.

"Delmar operates in a business area we know well and

there will be a lot of cross-fertilisation between our two companies," he said.

Mr Vincent Chapman, founder and chairman of Delmar, said "I am impressed with the Bromsgrove management and I think we should go along together quite well."

Last November, the USM-quoted Delmar reported a sharp fall in pre-tax profits from £160,000 to £26,000 for the six months to September 30 1988. Turnover was £2.65m (£2.72m).

The directors said then that there were two main reasons for the decline: the costs related to the purchase of Birch, a spectacle frame manufacturer which it acquired from Pilkington, and a mild winter which led to overstocking of its lagging products.

First Tech raises Ricardo offer

By Nikki Tait

THE HOTLY contested takeover battle over Ricardo, the Sussex-based designer of engines and transmissions, moved up a gear yesterday when First Technology raised its offer to £22.7m and attached a cash alternative.

But Ricardo showed no signs of giving up its fight for independence. Its board said that it had "no hesitation in firmly rejecting this offer, which falls far short of reflecting the true value of Ricardo and its excellent prospects".

It added that it would definitely release a full-year profits forecast in due course, and urged shareholders to take no action.

The terms of the revised First Technology offer are either 20 First Technology shares for every 57 Ricardo shares or £22.7m, compared with the previous one-for-three swap - or 145.26p per share in cash.

First Technology said that the revised offer was final,

although it reserved the right to waive this if a rival bidder emerged.

To fund the cash alternative, Barclays de Zoete Wedd is underwriting First Technology shares at 41p, and US-based United Technologies has agreed to sub-underwrite the first First Technology shares to be issued to fund the cash alternative, up to a maximum of 638,075 shares. The US company said it was doing so with a view to maintaining its stake of around 14.7 per cent in First Technology.

Under the new terms, shareholders would also keep Ricardo's 1.35p a share interim dividend.

Yesterday, with First Technology shares up 5p to 45p, the paper alternative value of each Ricardo share at 150p and the entire company at £22.7m, compared with £21.8m under the previous offer. Yesterday, Ricardo shares jumped 7p to 147p - just ahead of the cash terms in the market, trading

volume was minimal.

Dr Fred Westlake, First Technology's chairman, said that the bidder, which has just passed the first closing date on its original offer, had taken the view that it "should close the thing quickly and saw no point in prolonging the agony".

However, Dr Doug Taylor, Ricardo chairman, said that the offer was being rejected on value and that First Technology had failed to put forward any new arguments.

Last night, Ricardo also published a list of a dozen amendments to statements contained in its corporate brochure. This was originally sent out without a directors' responsibility statement - in breach of the Takeover Code.

The directors said that, having reviewed the brochure, they could attach such a statement subject to the amendments. Most of these involve putting firm assertions of fact into the form of directors' beliefs.

Newmarket Venture nav falls to 94p

NEWMARKET VENTURE Capital reported that net assets were £33.4m or 94p per share at December 31. At September 28 they stood at £37.1m or £1.04 per share. The reduction was largely attributed to the fall in the US dollar and provisions against two unquoted holdings.

Newmarket makes venture

capital investments in the UK and US and underwent a reorganisation in September 1988.

The company said that the profit and loss account reflected deposits and investment income and the running costs of the company, and, as such, was not a guide to its progress. Due to the reorgan-

sation, the company stressed that the figures for 1988 were not comparable with Newmarket Co's 1987 results.

Pre-tax losses for 1988 were £508,000 (£101m). Total income was £491,000 (£88,000), with interest on deposits of £13,000 (£195,000). Administrative expenses were £592,000 (£1.7m).

SHARE STAKES

Changes in company share stakes recently announced include:

Astra Holdings - Machine Tool Works has sold 3.35m shares reducing holding to 13m (4.4 per cent).

Baillie Gifford - Confederation Life disposed of 2m shares (12.9 per cent). Registered holder was Midland Bank Nominees.

Beckenham Group - C W Egleton, director, is interested in additional 1.38m ordinary following conversion of 125,000 of 4 per cent preference shares; he has also sold 700,000 ordinary at 106.875p.

Bett Brothers John Govett, on behalf of a client under discretionary investment management, holds 3.66m (24.39 per cent).

Brenner - Mr Dennis McGuinness, chairman, bought 45,000 shares and increased his holding to 1.48m (12.7 per cent). He is the largest individual shareholder.

Burns Anderson Group - Family Assurance Society is now interested in 2.24m (7.99 per cent) with the acquisition of 741,827 ordinary.

Chapman Industries - Munksjo AB bought a further 260,000 shares at 425p each; the holding is now 1.17m (36.95 per cent).

Chillington Corporation - CDFC Trust has lifted its hold-

ing and now has 1.4m (6.65 per cent).

Courts (Furnishers) - Scottish Amicable Investment Managers has bought 300,000, increasing holding to 2.15m (8.8 per cent).

Cresta Holdings - T S Jamieson has acquired 60,000 ordinary, bringing the total holding to 2.17m (6.72 per cent).

Derwent Valley Holdings - Stewart Ivory & Company Investment Managers' total shareholding of clients for whom it acts has increased to 484,000 (6.33 per cent).

Dewey Warren - Establishment Plumbuit is, with discretionary clients, interested in 4.73m ordinary (9.06 per cent).

EFT Group - Dundee and London Investment holds an interest in 1.5m shares (5.34 per cent).

F&C Smaller Companies - NatWest Investment Bank acquired 608,894 shares increasing holding to 13.95m (15.65 per cent).

Feedex Agricultural Industries - Mr DW Frame, director, has increased his holding to 7.5m shares (21.97 per cent).

FII Group - Scottish Amicable Investment Managers acquired 305,000 shares increasing interest to 1.59m (3.2 per cent).

Goode Durrant - Devon Associates, ultimately controlled by Waring family trusts, has increased its holding to 7m shares (13.8 per cent), with the acquisition of 150,000 ordinary registered in name of Société de Placements Mobilières et Immobilières.

Rank in US caravan site expansion

By Clare Pearson

RANK ORGANISATION, the leisure and entertainment group, is planning a substantial expansion of the caravan site operations in the US it acquired with Ahnert Enterprises a year ago.

Rank announced yesterday it had exchanged letters of intent with San Jacinto, the savings and loans subsidiary of Southmark Corporation, a debt-laden US real estate and financial services company, to buy its

private caravan resort interests.

It is negotiating to buy 100 per cent of the business, and certain of the assets, of National American Corporation, and 69 per cent of the equity of Thousand Trails.

No further details of the transaction were available. Mr Michael Gifford, chief executive, said it was too early to estimate how much the deal might cost.

The two companies, which operate in about 15 states, have a combined membership three or four times that of Ahnert, for which Rank paid £102m last March. In the six months to end-December last year, Thousand Trails made \$3.6m from operations, against a loss of \$8.8m.

Rank signalled its intention to expand its US leisure-related activities last month as it announced pre-tax profits 22 per cent higher at £25.1m on turnover of £824m in the year to end-October.

Southmark, which is in the throes of a restructuring of its debt, this month said it was considering disposing of all but its thrift, real estate and property management interests.

Allied London £35m placing

Allied London Properties, property investor and house-builder, has raised £35m through a further tranche of its 10 per cent first mortgage

debenture stock 2025.

Schroders arranged the placing, which yesterday at 101.32 to yield 10.61 per cent. The first £50m tranche was in 1985.

Minorco attacks Gold Fields' figures

By Kenneth Gooding, Mining Correspondent

ARGUMENTS about the huge costs run up by Consolidated Gold Fields, the diversified mining group, in its world-wide defence campaign against the hostile approaches by Minorco, the South African-controlled investment group, rumbled on yesterday.

Gold Fields spent £3.3m a week, according to Mr Tony Lea, finance director of Minorco.

He pointed out that, in its half-year statement published on Thursday, Gold Fields said its defence costs for the first offer were £16.9m.

This was spent between the time the bid was launched on September 21 and October 25

when it was referred to the Monopolies and Mergers Commission, Mr Lea suggested.

"What are the costs since then and what are its commitments to the second defence?" he asked.

However, Gold Fields said the money was spent in the period up to December 31. It included commitments to future payments taken on before that date as well as the costs of making presentations to both the Monopolies Commission and the European Commission.

So Gold Fields calculates it spent £12m a week.

Minorco bid again for Gold Fields on Monday and Mr Lea

made his comments about the defence costs in a financial analysis of the target company's interim figures. He claimed these "show very clearly the weakness of its current strategy and, in particular, its financial dilemma".

He said Gold Fields showed a net cash outflow from operations after capital expenditure, including working capital. "This has contributed to a further increase in net debt - from £638.3m at June 30 to £663.1m at December 31 - and in consequence Gold Fields has now a gearing of 98 per cent. And yet the dividend has been sharply increased, by 25 per cent.

"This underlines the financial constraint on Gold Fields' ability to develop further its wholly-owned businesses," he added.

Mr Lea pointed out that Gold Fields' core operating assets, which Minorco intended to keep if its bid was successful, contributed 78 per cent of operating profits. The businesses Minorco would sell contributed a return of only 4.8 per cent and cash flow of only £7.7m from assets with a market value of £1.4bn.

The results were "a complete vindication of Minorco's business strategy and lends support to its current offer to Gold Fields' shareholders," he said.

Kewill makes financial software buy

By Clare Pearson

KEWILL SYSTEMS, the USM-quoted manufacturing software house, is paying about £2.4m to acquire Omicron Management Software, in which four operator Owners Abroad has disposed of a 47 per cent interest.

The consideration comprises £1m cash and the issue of 600,000 ordinary shares. Omicron made pre-tax profits of £100,000 on sales of £2.22m in 1988.

Kewill has been Omicron's main dealer for many years, supplying customers with Omicron's financial software in addition to its own manufacturing management systems. It intends to use Omicron's network for its own products and also see scope for technical collaboration.

Omicron contributed £20,000 to an overall £1.1m loss from associated companies in Owners Abroad's results for the year to end-October 1988.

This is the third acquisition in the last 15 months by Kewill, which achieved pre-tax profits of £736,000 on turnover of £5.41m in the half-year to end-September. It follows the November 1987 purchase of Frind, another specialist manufacturing control software, and last November's acquisition of Metal Systems, the supplier of specialist software for garment manufacturers.

SGT proposals are 'uncertain and inadequate'

By Nikki Tait

British Empire Securities, the investment trust which is waging a £100m bid battle for the larger Schroder Global Trust, yesterday hit back at its target's rival reorganisation scheme, claiming that these proposals were "uncertain and inadequate".

In a letter to shareholders, BES says that it considers "the uncertainties attached to the cost and marketability of the Luxembourg-based utilisation only serve to emphasise the certainty of British Empire's offer".

Among its objections, BES says that the "conditional counter-proposals contain no statement of the value receivable in cash", although Lazards, advising SGT, yesterday made clear that shareholders could expect to receive at least 95 per cent of net asset value if they wished to exit for cash.

Peel/London Shop

Peel Holdings has raised its cash bid for the preference shares of fellow property group London Shop from 80p to 90p, and declared it unconditional.

Peel now speaks for 98.7 per cent of the preference shares after buying about 11.6 per cent from a single institution which had been holding out for a higher price.

MARKET STATISTICS

ECONOMIC DIARY

TODAY: Flanna Felt annual conference in Dublin (until February 28). Mr. George Bush, President of the US, pays two-day visit to China.

MONDAY: French inflation figures (January). British and French government leaders meet in Paris. Mr. Bush visits Seoul during his return to Washington from Tokyo and Peking. European Community foreign ministers and their representatives meet Central American colleagues in Honduras to discuss economic aid tied to progress towards peace in that region. (until February 28). Sir James Clesington, chairman of the British Overseas Trade Board, opens China Trade Expo '89 at Olympia, London (until March 5).

TUESDAY: New vehicle registrations (January). US GNP (fourth quarter) (first revision); merchandise trade, balance of payments (fourth quarter). Japanese leading indicators (December). Institute of Directors annual convention at Royal Albert Hall, London; speaker include Mr. Kenneth Clarke, Professor Roland Smith and Mr. Alastair Morton. Deadline for setting Taba territorial dispute. Yugoslav mass party body, discuss the country's economic situation. Unilever publishes preliminary figures. SIO conference. The Socialist Alliance, needs to discuss the country's economic situation. Unilever publishes preliminary figures. SIO conference.

WEDNESDAY: London clearing certificates of deposit (January). Bill turnover statistics (January).

UK banks' assets and liabilities and the money stock (January). Sterling commercial paper (January). Balance of payments current account and overseas trade figures (January). Advance energy statistics (January). Construction spending. Conference in Tokyo on industrial co-operation between Japan and the Gulf Commercial Union results.

THURSDAY: United Kingdom official reserves (February). Capital issues and redemptions (February). European Community environment council meets in Brussels. US single-family home sales (January). Hong Kong budget. The Economist holds conference on "1992 and beyond - Practical approaches to the human resource and management development issues" at the Hyatt Regency Hotel in Brussels (until March 3). Royal Dutch Shell results. Barclays Bank, Royal Insurance and Cadbury Schweppes publish preliminary figures.

FRIDAY: Company liquidity survey issues and redemptions (February). Japanese leading indicators and factory orders (January) and factory orders. Japanese consumer price index. West Germany's Green Party assembly in Duisburg (until March 5). Lord Young, Trade and Industry Secretary, addresses Market Research Society annual conference in Brighton.

BANK RETURN

BANKING DEPARTMENT	Wednesday February 22, 1989	Increase or decrease for week
LIABILITIES		
Capital	14,535,000	
Public Deposits	18,410,458	14,111,508
Bankers' Deposits	1,280,585,515	28,324,539
Reserve and other Accounts	1,732,600,218	2,785,721
	3,156,149,223	45,191,083
ASSETS		
Government Securities	743,532,091	13,240,513
Advances and other Assets	629,248,419	697,708,207
Premises, Equipment & other Assets	1,738,656,888	505,202,381
Notes	4,420,713	6,928,940
Coin	224,327	1,220
	3,156,149,223	45,191,083

ISSUE DEPARTMENT	Wednesday February 22, 1989	Increase or decrease for week
LIABILITIES		
Notes in circulation	14,125,578,387	14,075,080
Notes in Banking Department	4,420,713	6,928,940
	14,130,000,000	20,000,000
ASSETS		
Government Debt	11,015,100	
Advances and other Assets	2,740,048,323	
Other Securities	6,094,261,208	2,780,048,323
	14,130,000,000	20,000,000

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend	Total for last year
Abbey Life	24.52	May 27	7.25	28.58
British Assets	0.775	Apr 7	0.625	2.7
Lloyds Bank	11.50	May 8	8.6	16.8
Prudential	7.1	Jun 1	3.5	10.6
Shedden Jones & Co.	1.35	Jun 1	1.35	4.65
Utd Plantations	1.35	Jun 12	1.25	3.75
Vantage Resources	2.4	Jun 2	2	2.6

Dividends shown above per share net of tax except where otherwise stated. *Equivalent after allowing for scrip issues. *On capital increased by rights and/or acquisition issues. *SUSM stock. *Unquoted stock. *Third market. *Annuities: special payment. *Carries scrip option. *South African cents.

LONDON RECENT ISSUES

Equities	Price	Change	Volume	Value
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000

FIXED INTEREST STOCKS

Stock	Price	Change	Volume	Value
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000

RIGHTS OFFERS

Stock	Price	Change	Volume	Value
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000

TRADITIONAL OPTIONS

Stock	Price	Change	Volume	Value
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
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1000	1000	1000	1000	1000
1000	1000	1000	1000	1000

European Assets Trust

Stock	Price	Change	Volume	Value
1000	1000	1000	1000	1000
1000	1000	1000	1000	1000
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I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD
Tel: 01-828 7233/5699 An AFB member Reuters Code: IGIN, IGIO
FT 30 FTSE 100 WALL STREET
Feb. 16/22/1671 +1 Feb. 20/29/2029 +2 Mar. 22/60/2272 -32
Mar. 16/73/1682 +1 Mar. 20/33/2043 +2 Jun. 22/85/2297 -33
Prices taken at 5pm and change is from previous close at 9pm

EUROPEAN OPTIONS EXCHANGE

Series	May 89		Jun 89		Jul 89		Aug 89		Sep 89		Stock
	Vol	Last	Vol	Last	Vol	Last	Vol	Last	Vol	Last	
GOLD C	5,790	44	36	143	25						5,399
GOLD C	5,409	131	11	23	18,90	11					5,399
GOLD C	5,409	24	44								5,399
GOLD C	5,409	14	1,80	60							5,399
GOLD C	5,409	24									5,399
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INTERNATIONAL COMPANIES AND FINANCE

Getty heir in \$2.18bn offer for Emhart

By James Buchan in New York

EMHART, the US industrial and consumer products group best known for its Bostik adhesives and True Temper golf shafts, has received a \$2.18bn takeover offer from an investment partnership that includes Mr Gordon Getty, the chief heir to the Getty oil fortune.

Topper Acquisition, a partnership of Mr Getty and the Fisher real estate family of New York, announced on Thursday it would offer \$35 a share in cash for Emhart.

Emhart said yesterday it would carefully study the offer, but Wall Street investors predicted a vigorous auction for the Connecticut company.

Emhart stock was yesterday trading far above the \$35-a-share offer from the investment partnership as Wall Street anticipated counter-offers by Emhart's management or other companies. In mid-afternoon trading, the shares were quoted at \$40, up \$7.4.

Mr Peter Scott, chairman of Emhart, said yesterday: "We are confident that Emhart is a strong company with a tremendous future." He urged stockholders not to tender shares to the investment partnership until management had studied the offer.

The Topper partnership said it wanted a friendly deal, which would maintain Mr Scott's management in place, but dispose of some businesses. But Topper also warned that it might seek shareholders' support in a proxy fight for control of the company.

Emhart's basic business is in such down-to-earth items as door locks and fastening systems, but it has also expanded into computer consulting and has a strong consumer operation.

The company, which grew only modestly for most of the 1980s, enjoyed exceptional year in 1988 with revenues of \$2.76bn and net income of \$126m.

Mr Getty, a son of Getty Oil's founder, J. Paul Getty, is known as a passionate musician. Amid disputes with other of J. Paul's heirs, Mr Getty precipitated the sale of the family company to Texaco in early 1984. The Fishers own a number of Manhattan office buildings.

Allegiance International, the US struggling US conglomerate, has signed a definitive merger agreement under which a unit of Donaldson, Lufkin and Jenrette, the US brokerage, will acquire majority ownership of the company. The merger will allow Allegiance to emerge from Chapter 11 of the US Bankruptcy Code.

Ashok Leyland gears up to expand model range

David Housego takes a look at an Indian bus and truck manufacturer's capital spending plans

With the announcement this week by Ashok Leyland, the Indian bus and truck manufacturer, that it is stepping up sharply its capital spending, the veil begins to lift on the strategy of the wealthy Hindu trading group for establishing an industrial conglomerate in India.

Until it was recently taken over by the Hinduja family and Iveco, the Fiat truck subsidiary, Ashok Leyland was a slow-growing, cautiously managed engineering group, one of whose major assets was its skilled and disciplined workforce. It suffered from inadequate investment and from being in a market for medium and heavy vehicles that grew well below expectations. This decision by the British Rover group to pull out in 1987 and sell its 39 per cent stake was a recognition that it could do no more for the company.

The takeover by the Hinduja family and Iveco brought two immediate advantages. The Hinduja, as non-resident Indians with their fortune built up in trading, have both the funds

and above all the foreign exchange to remove a major constraint on Ashok Leyland's development.

The Iveco group was able to expand its horizon with the prospect of new technology and products, and with potential export markets. Both factors are involved in the sharp increase in investment over the coming years.

From an average of Rs150m (\$9.9m) over the last two years, spending on new plant and equipment will rise to Rs500m in 1989/90. The investment will go on developing new models, on enlarging the plant to build the Japanese designed Hino engine, and on refitting the company's oldest plant at Madras in South India.

Mr Ram Shanbhay, Ashok Leyland's managing director, says the aim is to define by June, in conjunction with Iveco, the new vehicles to be introduced. They are intended both to enlarge Ashok Leyland's share of the domestic market and to be exported through the Iveco network abroad. Ashok Leyland wants to become a production plant

form for Iveco, with the eventual aim of selling vehicles back to Europe.

Mr Ashok Hinduja, who heads the family's operations in India, says the first priority is to bring Ashok Leyland's products up to international standard. This Hinduja, who up to now has no manufacturing experience in India, wants to be known as producers of goods that are internationally competitive.

Beyond that, the family's industrial ambitions are extensive. They see Ashok Leyland as the cornerstone of an investment in the transport sector that could extend into cars and two wheelers, and into hovercraft, ship and air services.

In power generation, they have signed a memorandum of understanding with Bechtel, the US construction and engineering group, to build and operate power stations in India. In the belief that the private sector will increasingly move into this field.

In telecommunications, they are seeking a joint venture with a foreign partner - prob-



Ram Shanbhay, sees sales growing 15 per cent a year

ably Alcatel, the French group - if the Government should decide to enlarge its role as a supplier of digital switching systems for main exchanges.

Apart from their ample foreign exchange funds, the other advantage the Hinduja have, in a country where influence remains a major factor in winning contracts, is their access

to the inner circle of Mr Rajiv Gandhi, the Prime Minister.

In terms of day-to-day management at Ashok Leyland, the family has been taking a back seat. Mr Ashok Hinduja says the family are "very happy" with the existing management and are giving them "a free hand and full support."

Mr Shanbhay, who represents continuity in the company, gives a more cautious view of its ambitions, saying: "Corporate strategy is to concentrate on the business we are in." He says that to be a car producer requires an output of "at least 100,000 cars a year to make commercial sense."

He sees turnover growing in real terms at 12 to 15 per cent a year. In 1988's reported Rs5.3bn. With the need for heavy investment over the next five years, he says that "profit should not be the only consideration." He expects financial charges as a percentage of turnover to rise above the current level of 3.5 per cent.

The sharp increase in turnover and profits last year -

turnover rose by 32 per cent and pre-tax profits doubled to Rs205m - was mainly due to the strong rise in domestic demand for medium and heavy vehicles.

Ashok Leyland's market share rose, however, by only 1 per cent. But the fruits of the new co-operation with the Hinduja and Iveco are already being felt.

Increased investment will permit an accelerated introduction of the popular Hino engine to the group's vehicles. Ashok Leyland is negotiating with the Russians to build the engine for fitting to a Soviet-made chassis in the Soviet Union.

It also expects that the Hinduja's experience in counter-trade will help increase exports to Asia, Africa and the Middle East. But the big breakthrough would come if it could develop as a production platform for Iveco sales in Europe and elsewhere. Such a leap is dependent not only on Ashok Leyland's own competitiveness but on its absorbing some of the additional load of the high-cost Indian economy.

UBS ahead despite increase in provisions

By John Wicks in Zurich

NET PROFITS at Union Bank of Switzerland rose by 3.4 per cent last year to a record SF778.3m (\$502.1m) despite a 7.4 per cent increase in depreciation and provisions to SF763.2m.

At its April 13 annual general meeting, the Zurich bank, Switzerland's biggest, is to propose unchanged dividends to SF120 per bearer share, SF24 per registered share and SF4.80 per participation certificate, and a sum of SF265m to be transferred to reserves.

Within last year's total revenue of SF10.84bn, UBS says the decline in commission income remained within relatively narrow limits. At 5.3 per cent to a net SF1.5bn. At the same time, net interest earnings increased 9.9 per cent to SF1.7bn, due to larger volumes of business and favourable exchange rates.

Elsewhere, currency and precious metals trading income jumped 12.7 per cent to a record SF174m, while that from securities went up 6.5 per cent to SF146m and from permanent holdings by 3 per cent to SF72.5m.

According to Mr Robert Stander, the executive board president, the increase in "provisions" to SF763m was due almost entirely to contingency provisions for loan and transfer risks and depreciation on investments in the bank's infrastructure.

Provisions for transfer and country risks were, he said, already above those required by the Federal Banking Commission for the end of 1988.

Mr Stander stressed that UBS had not mobilised any hidden reserves to help offset losses resulting from the stock market crash. This follows claims made by Mr Kurt Hauri, the Banking Commission director, that big banks had been among those which had taken steps of this kind.

Following the substantial expansion of business operations, particularly in London, New York and Tokyo, Mr Stander said the bank expected corresponding investments to "start paying off in full in the next few years."

Referring to the recently disclosed losses of the London subsidiary Phillips and Drew, he said it would come as no surprise that the "earnings situation at some of our subsidiaries is not yet satisfactory."

The balance sheet total increased by only 0.3 per cent last year, from SF166.4bn to SF166.6bn. This was the smallest absolute growth rate since 1979 and would have represented a rise of only 0.9 per cent had the dollar rate remained unchanged.

Saab-Scania profits hit by strike

By Robert Taylor in Stockholm

SAAB-SCANIA, the Swedish automotive and aerospace group, suffered an 11 per cent drop in pre-tax profits last year from SKr3.6bn (\$326m) to SKr3.2bn.

However, the board proposes to raise the annual dividend to SKr7.75 a share from SKr6.75 in 1987.

Consolidated sales rose 2.5 per cent from SKr41.4bn to SKr42.5bn last year.

Mr Georg Karnsund, president and chief executive, said the results were "proof" of Saab-Scania's strength. The decline in profits compared with 1987 was due in part to the national white-collar strike early in 1988 which cost the company SKr750m in lost production.

The company also cited

development costs on the JAS 39 Gripen aircraft and the lower value of the dollar that affected car sales in the US.

"Our earnings must be seen in relation to the fact that we are in an expensive phase both in cars and aircraft," said Mr Karnsund. "The group has no net debt and its income after taxes paid increased by 8 per cent."

Saab's big success continues to be its booming Scania trucks division, which boosted 1988 profits by 15 per cent from SKr2.9bn to SKr3.4bn. Unit sales rose from 30,873 in 1987 to 31,549, with 92 per cent sold abroad, mainly in western Europe and Brazil. Sales rose to a new record of SKr15.3bn from SKr13.72bn.

Mr Karnsund said the com-

pany intended to extend its production capacity by 50 per cent for trucks over the next few years through SKRim investment programme.

In a study of the company published last week Svenska Handelsbanken believed Scania was "capable of improving its profits considerably by means of large volume increases in 1989, in a market where there are very good prospects of obtaining high margins."

In contrast, the car division recorded a sharp decline in its profits last year - down from SKr720m to SKRim. This was mainly due to a 17 per cent decline in demand for Saab cars in the US though sales rose in western Europe. The total number of cars sold was

116,288, compared with 131,320 in 1987.

The aircraft division continues to pose financial problems for the company, mainly due to the difficulties with the JAS 39 Gripen project. Losses in the division rose from SKr43m in 1987 to SKr138m last year. Sales fell to SKr4.06bn from SKr4.44bn.

Mr Karnsund announced a management shake-up in the company yesterday.

Mr Ingvar Eriksson is to retire on health grounds from being general manager of the Scania division, a post he has held since 1972.

He is to be replaced by the 44-year-old Mr Leif Oestling. Mr Jan-Erik Larsson, 53, has been appointed general manager for the car division.

Sears tears up price list in US overhaul

By Roderick Oram in New York

SEARS, ROEBUCK will on Wednesday initiate the largest shift in strategy seen in US retailing by permanently cutting prices on some 50,000 items in more than 800 stores across the country.

The world's biggest retailer has pledged the move to "everyday low prices" as the keystone of a major overhaul of corporate structure announced last autumn.

The aim is to stem the erosion of its market share by discounters and cut-price chains.

Sears stores will close for 42 hours from Monday evening to Wednesday noon for staff to

take inventory, change price tags and set up new displays.

In addition, Sears is launching a big advertising campaign and posting new price lists to 13m US households.

The store's previous strategy of higher prices coupled with a busy special offer programme had resulted in heavy inventory and advertising costs.

Even though it will sharply cut these expenses, Wall Street analysts believe Sears will find it hard to fulfil its promise to "meet or beat" its competitors on price while its other operating costs are still well above industry averages.

Poulenc to buy Monsanto aspirin plants

By George Graham in Paris

RHONE-POULENC, the French state-owned chemicals group, plans to acquire the bulk aspirin and paracetamol manufacturing plants of Monsanto, the US group, making it the world leader in these painkilling products.

No price was disclosed for the acquisition, which involves three plants producing salicylic acid and acetaminophen, the raw materials for aspirin and paracetamol, in the US and the UK. It also includes a share in a joint venture in Thailand.

Sales for the plants acquired are estimated at FF500m (\$80.4m) a year, doubling Rhone-Poulenc's size in the bulk aspirin and paracetamol market.

Bayer, the West German pharmaceuticals company, is world leader for aspirin in pill form. Rhone-Poulenc also has activities in the aspirin pill market, recently boosted by the purchase of Botu, a leading French manufacturer with the Doliprane paracetamol brand, from the foods group

BSN.

The acquisition forms an immediate riposte to widespread criticism of Rhone-Poulenc for spending an estimated FF600m on increasing its stake in the Societe Generale bank, as well as FF60m on a stake in Marceau Investissements, the investment fund of financier Mr Georges Peberend.

Critics of Mr Jean-Rene Fourtoun, Rhone-Poulenc's chairman, have suggested that he is busily waging a political campaign to retain his seat at

the head of the nationalised concern, which comes up for renewal by the Government this summer.

Appointed under the last Right-wing Government of Mr Jacques Chirac, Mr Fourtoun is regarded as a supporter of the centrist Mr Raymond Barre.

The industry Ministry, however, is examining proposals from Mr Lok Le Floch Frigent, Mr Fourtoun's ousted predecessor, for restructuring the French state chemicals sector to create a group of world size.

Saga Petroleum proposes to pay first dividend

By Karen Fosell in Oslo

SAGA PETROLEUM, Norway's largest independent oil company, is proposing to pay its first dividend, of Nkr3 a share, despite a two-thirds fall in pre-tax profits to Nkr152m (\$22.7m) in 1988 from Nkr456m in 1987.

The plunge in profits, which were struck before extraordinary items, reflected considerably lower oil prices and a sharp fall in exchange gains from forward sales of the US dollar to Nkr91m from Nkr284m.

Mr Anders Utne, deputy

managing director, forecast a reduction in financial gains in the coming years, partly due to a decline on forward dollar contracts.

Utne said that the company's operating costs rose marginally to Nkr1.05bn from Nkr1bn. Operating revenues also rose slightly to Nkr1.45bn from Nkr1.43bn.

Mr Utne forecast that for 1989 Saga will be greatly influenced by dollar exchange rates and interest payments.

WORLD COMMODITIES PRICES

WEEKLY PRICE CHANGES				
	Latest prices	Change on week	Year ago	High 1988/89
Gold per troy oz.	\$389.25	+0.00	\$432	\$485.5
Silver per troy oz.	\$32.20	+0.00	\$30.75	\$37.75
Aluminium 50 lb (cash)	\$2185.0	+0.00	\$2185.0	\$1915
Copper Grade A (cash)	\$1895.0	+0.00	\$1895.0	\$1129.5
Lead (cash)	\$244.5	+0.00	\$240.8	\$238
Nickel (cash)	\$1895.0	+0.00	\$1895.0	\$4022.5
Zinc (cash)	\$2020.0	+0.00	\$2020.0	\$250
Tin (cash)	\$2470.0	+0.00	\$2470.0	\$3625
Cocoa Futures (May)	\$274	+0.00	\$1010	\$1182
Coffee Futures (May)	\$1210	+0.00	\$1210	\$1317
Sugar (LDP Raw)	\$277.2	+0.00	\$204.8	\$233.6
Barley Futures (May)	\$1210	+0.00	\$1210	\$1210
Wheat Futures (May)	\$1167.5	+0.00	\$1167.5	\$103.35
Cotton Outlook A Index	\$22.50	+0.00	\$65.35	\$75.35
Wool (45 Super)	\$64.50	+0.00	\$78.00	\$71.00
Rubber (SRI)	\$56.50	+0.00	\$56.50	\$51.00
Oil (Brent Blend)	\$18.875	+0.00	\$18.875	\$17.8

Per tonne unless otherwise stated. Unquoted, p-pence/kg, c-cents/lb

SPOT MARKETS				
Crude oil (per barrel FOB)				
Dubai	\$14.25-14.35	+0.00		
Brent Blend	\$16.80-16.95	+0.05		
W.T.I. (1 pm est)	\$17.85-17.90			
Oil products				
Heating oil (per gallon FOB)	\$1.15-1.17	+0.00		
Gasoline	\$1.18-1.20	+0.00		
Jet fuel	\$1.18-1.20	+0.00		
Heavy Fuel Oil	\$1.18-1.20	+0.00		
Naphtha	\$1.18-1.20	+0.00		
Petroleum Argus Estimate				
Other				
Gold (per troy oz)	\$389.25	+0.00		
Silver (per troy oz)	\$32.20	+0.00		
Platinum (per troy oz)	\$573.79	+0.00		
Palladium (per troy oz)	\$514.5	+0.00		
Aluminium (per tonne)				
Aluminium (per tonne)	\$2185.0	+0.00		
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Jet fuel	\$1.18-1.20	+0.00		
Heavy Fuel Oil	\$1.18-1.20	+0.00		
Naphtha	\$1.18-1.20	+0.00		
Petroleum Argus Estimate				
Other				
Gold (per troy oz)	\$389.25	+0.00		
Silver (per troy oz)	\$32.20	+0.00		
Platinum (per troy oz)	\$573.79	+0.00		
Palladium (per troy oz)	\$514.5	+0.00		
Aluminium (per tonne)				
Aluminium (per tonne)	\$2185.0	+0.00		
Copper (per tonne)	\$1895.0	+0.00		
Lead (per tonne)	\$244.5	+0.00		
Nickel (per tonne)	\$1895.0	+0.00		
Zinc (per tonne)	\$2020.0	+0.00		
Tin (per tonne)	\$2470.0	+0.00		
Cocoa (per tonne)				
Cocoa (per tonne)	\$274	+0.00		
Coffee (per tonne)	\$1210	+0.00		
Sugar (per tonne)	\$277.2	+0.00		
Barley (per tonne)	\$1210	+0.00		
Wheat (per tonne)	\$1167.5	+0.00		
Cotton (per tonne)	\$22.50	+0.00		
Wool (per tonne)	\$64.50	+0.00		
Crude oil (per barrel FOB)				
Dubai	\$14.25-14.35	+0.00		
Brent Blend	\$16.80-16.95	+0.05		
W.T.I. (1 pm est)	\$17.85-17.90			
Oil products				
Heating oil (per gallon FOB)	\$1.15-1.17	+0.00		
Gasoline	\$1.18-1.20	+0.00		
Jet fuel	\$1.18-1.20	+0.00		
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Jet				

WORLD STOCK MARKETS

AMERICA

Dow plunges on Fed Reserve move

Wall Street

HAMMERED by higher interest rates, Wall Street stocks fell sharply yesterday, extending the steep slide that began in mid-week, writes *Roderick Owsen* from New York.

The interest rate move triggered by the Federal Reserve Board's increase in the Fed Funds rate on Thursday and the discount rate yesterday. More banks joined the move to raise their prime lending rates by half a percentage point to 11.5 per cent, initiated by Chase Manhattan late on Thursday to reflect the higher cost of funds.

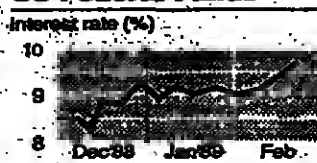
The discount rate increase to 7 per cent was widely expected, although the market had thought the Fed would have raised it a full point not just half. The increase had little more than symbolic value since the Fed Funds rate has overtaken it as the key tool for guiding interest rates.

Stocks and bonds fell in response to the higher rates, though the dollar also fell indicating the foreign

Dow Jones



US Federal Funds



exchange markets are nervous about whether the Fed has a firm grip on inflation.

At 2.25, the Dow Jones Industrial Average was off 32.14 at 2,257.32, close to its morning low. Broader market indices followed a similar trend. New York Stock Exchange volume was moderately heavy at around 120m shares by early afternoon.

The decline extended to more than 60 points the ground

the Dow has lost this week, fully one-third of the gains it had made since the beginning of the year. Analysts say the markets have undergone a major change in psychology this week with investors becoming very concerned about inflation and increasingly doubtful the Fed is responding energetically enough to it.

Interest rate sensitive stocks such as banks and insurers fell in the wake of higher interest rates. Citicorp lost 4% to \$35, Chase Manhattan gave up 4% to \$31. BankAmerica lost 4% to \$20.50, Aetna lost 4% to \$45, and CIGNA gave up 4% to \$32.

Enhart jumped 7% to \$36, and was the most active NYSE issue. The diversified conglomerate, which makes building hardware, machinery and other products, received a \$35 a share \$2.18bn takeover offer from a limited partnership formed by the Fisher real estate fund and Mr Gordon Getty. Analysts are expecting a fight, valuing the group at closer to \$45-\$47 a share.

West Point-Pepperell slipped 4% to \$57.4. The market believes it highly unlikely anybody will mount a counter-bid to the \$58 a share offer the textiles manufacturer accepted on Thursday from Mr William Farley, the Chicago industrialist, ending a four-month fight to remain independent.

New World Entertainment rose 4% to \$6. The film producer and distributor agreed to a package of cash and notes worth \$3.20 a share from Pathe Entertainment.

Canada

FALLING base metal and industrial issues cancelled out gains by gold shares. The composite index dropped 2.5 to 3,582.9 in light turnover of 12.9m.

SOUTH AFRICA

MINING shares benefited from the stronger bullion price in Johannesburg, but trading overall remained cautious.

Standing aloof from government becomes all the rage in Madrid

The market has so far survived weighty blows, writes Peter Bruce

MADRID will not have been the first stock market to prove that bad economic news often does not matter. Fashion counts more, and the trendy thing now in Madrid is to assume, airily, that government does not matter and that industry has enough money in its pockets practically to ignore credit squeezes, rising inflation and higher interest rates.

For the moment, the conventional wisdom is working. Twice this year the market has

been released but rose the following session on the belief that the panic was overdone. Then earlier this week, January inflation figures showed a 1 per cent rise in the Consumer Price Index, virtually destroying any chance of holding inflation to 3 per cent for the year. Prices actually rose a touch after hours, although the wait for the figures had taken its toll, with a 3 per cent drop in the previous week.

Spain, for the moment anyway, is showing its strengths. Companies are flush with cash and the banks, wallowing in money as well, have been very cautious about raising their interest rates. Computerised companies also raised close to \$10bn in the markets last year, says Mr Ignacio Gomez Monto, head of research at P&G Inversiones Bursátiles, except for the electricals (utilities) there really is no need for more cash this year and it seems there will be much less movement in the markets.

That will suit the Madrid market just fine. On June 29 it and the other three Spanish bourses finally entered the space age and bid farewell to the *agentes* (stockbrokers), who have hitherto ruled the markets as a personal fief. Not that they will disappear — most have registered as brokers or dealing companies — but their stranglehold over commissions is almost over. Computerised continuous trading in some shares may start earlier.

The point is that the market is at the brink of a Big Bang probably more profound than London's. The leapfrogging from a Napoleonic trading and settlements system into high-tech marketing is going to take getting used to and will probably be easier for a little tranquility.

The only technical hurdle the change-over will have to deal with will happen before July 29 — the giant part-privatisation of Repsol, the state-owned energy conglomerate, on May 11. The flotation of between 20 per cent and 30 per cent of Repsol (some analysts expect 100m shares at about Ptas.6,000 each) could equal the stock market fall 1.5 per cent on the day the news

was released but rose the following session on the belief that the panic was overdone. Then earlier this week, January inflation figures showed a 1 per cent rise in the Consumer Price Index, virtually destroying any chance of holding inflation to 3 per cent for the year. Prices actually rose a touch after hours, although the wait for the figures had taken its toll, with a 3 per cent drop in the previous week.

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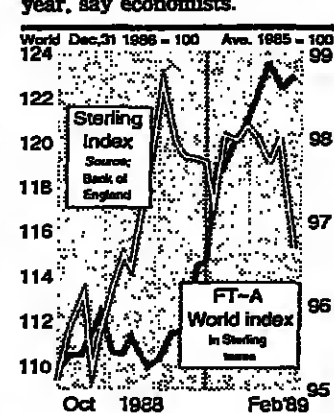
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The Government, meanwhile, formally abandoned the 3 per cent inflation target on Thursday, saying that because it had been unable to reach a wage deal with the unions, the target no longer mattered. But it will still have to fight to keep prices from rising.

Already, early private sector wage agreements for this year are for rises between 6.5 and 7 per cent and the process seems unstoppable, no matter how often and loudly the Bank of Spain or the Finance Ministry call for moderation. Manufacturers, their domestic and export order books bulging, are settling for quick peace.

At those settlement levels, say analysts, the best the Government can hope for is to repeat last year's inflation rate of 5.8 per cent. A worse case is that the Government will feel itself obliged to strengthen credit measures already in place while continuing to ignore the damage high public borrowing is doing to its public. But Madrid is unlikely to act hastily.

forward January's 15 per cent tariff cuts last October to cheapen imported foods, but it cannot continue fighting inflation by decree for ever. More dangerous, and a point missed by many people, is that in January the underlying rate of inflation — a CPI measurement less energy and food prices — also rose strongly, from 6.1 per cent to 6.7 per cent. These hidden dangers, plus continuing strong credit demand, are bound to surface later in the year, say economists.



EUROPE

Interest rate fears prove pervasive

NEWS of the US discount rate increase unsettled Paris and Amsterdam but came too late for most of Europe, where domestic preoccupations hit trading, writes *Our Markets Staff*.

PARIS dropped from the day's highs after news of the Fed's rate rise, and finished mixed in low turnover.

The interest rate cloud overshadowed positive figures on the trade deficit released in morning trading, and the CAC 40 index fell from the day's high of 1,598.82 to end 1,545.17. The OMF 50 index ended with a gain of 1.13 at 445.66, having been up 5.73.

Individual stocks held up well, however, with Peugeot up FF21 at FF1,607 and Valeo FF23 higher at FF1,068. The biggest gain came from Fromageries up FF29.99, or 6.2 per cent, at FF1,700.

One salesman said people were either very optimistic or pessimistic about the market. "There's either excessive buying or excessive selling. It's an excessive market."

Monday's inflation figures are the most troubling. Bloomberg's range between 0.2 per cent and 0.4 per cent. Monday also sees the return of fund managers after a week's vacation, and volumes are expected to pick up.

AMSTERDAM was knocked by the half point rise in the US discount rate and closed only slightly higher after making

solid gains earlier on a stronger dollar. The CBS tendency index was up 0.3 at 183.8 after reaching 184.3.

Philips put on a further 10 cents to FF 36.50 after its 26-cent gain on Thursday followed by its highest 1988 profit. Pocker added 30 cents to FF 33.20, saying it would announce a new aircraft order on Monday.

MILAN was again hit by inflation fears and political uncertainty and the Comit Index fell 7.57 to 586.40 to end the week virtually unchanged. Volume was still fairly thin around recent levels of 1,000m.

Economic letters were compounded by a suggestion from Health Minister Mr Carlo Donat Cattin, who is also a senior Christian Democrat, that government bond redemptions should be frozen for two years to tackle the budget deficit. There was also a press report, denied by political sources, that Mr Giuliano Amato, the Treasury Minister, was considering resigning.

Speculation drove two banking stocks sharply higher against the trend. Banca Nazionale dell'Agricoltura rose L40 to L12,100 and continued speculation that recapitalisation of the bank would necessitate an outside bank taking a sizeable stake and participating in the management.

Interbank, in which BNA holds a majority stake, rose L6,500 to L56,000 and was suspended for a second day

amid talk that a large stake held by Mr Francesco Micheli's Finarte might be up for sale.

FRANKFURT recovered some ground after two days of steep losses but volume sank back to a thin DM2.58m and the upward bounce was described by traders as largely technical. The FAZ index rose 4.52 to 541.96 and the DAX added 16.34 to 1,288.04.

Some bargain-hunting was seen in blue chips, and Wall Street's steadiness on Thursday night, provided comfort. But other investors were selling on any signs of strength, with worries over inflation and interest rates still present, especially after Thursday's round of US prime rate rises.

Yesterday's discount rate rise came after the market. Energy group RWE shed DM6.50 to DM29 after going ex a DMS dividend and giving a bullish outlook on Thursday. Motor group Daimler gained DM6 to DM53.50 after a Benter interview with the chief executive in which he said the low rating of the shares was not justified by the expected decline in earnings.

MADRID reacted negatively to Thursday's late news that the Government had dropped the inflation rate target of 3 per cent for this year.

The Government said monetary and fiscal policy would be directed toward keeping this year's inflation below the 5.8 per cent rate of last year, and

would be used to ensure that the inflation differential with the EC did not increase.

The suspension of trading in Banesto and Banco Central also hit trading. The general index lost 0.54 to 272.14.

ZURICH allowed interest rates to overshadow good corporate news after the big four Swiss banks announced higher short-term rates in morning trading. The Credit Suisse index fell 1.1 to 548.6.

Giba-Geigy bearers rose SF98 to SF134 after Thursday's news of 20 per cent higher profits and an increased dividend. There was some disappointment, however, that there was announcement on the possible opening of its registered shares to foreigners.

UBS lost SF15 to SF13,060 after reporting record profits, largely in line with forecasts. STOCKHOLM recovered some of its early losses but still ended lower in response to rising credit yields. The Affarsindex index slipped 2 to 1,085.4.

Saab-Scania, the car and aircraft maker, saw its free B shares close SKR1 higher at SKR210, with news of worse than expected annual results coming in just before the close.

BRUSSELS saw some speculative activity but ended lower with the cash index off 13.18 at 5,673.29. Metals group Hoboken rose BF125 to BF14,950 and arms maker FN jumped 4.7 per cent to BF632, up BF28.

ASIA PACIFIC

Trading fluctuates in absence of Tokyo

INTEREST rate worries dogged the Asia-Pacific markets yet again, leading to erratic trading and generally firmer shares prices. Tokyo was closed for the Emperor's funeral.

HONG KONG managed to reconquer much of the day's losses, after a volatile session that was characterised by concern over possible interest rate increases. The Hang Seng index closed 11.03 higher at 3,114.23, having been below 3,100 at one stage.

The index dropped 10.47 points in the final 30 minutes of trade amid worries that the domestic prime rate would be raised at the Hong Kong Bank Association's weekly afternoon meeting. Turnover eased to

HK\$1.46bn from Thursday's HK\$1.59bn.

Tai Chung Properties rose 12% cents to HK\$5.10 on rumours it had sold its stake in the Sheraton Hotel, Hutchison, which has a Sheraton stake, was unchanged at HK\$10.90.

AUSTRALIA managed to hold up in spite of afternoon selling as interest in gold and resources stocks underpinned the market. The All Ordinaries index closed 7.5 higher at 1,466.2 in reasonably active trading of 97m shares worth A\$215m, with the exercise of options accounting for a large part of it.

Industrials were generally lacklustre, although BTR Nydex rose 8 cents to A\$9.30

after its strong results on Thursday.

Lead Lease and Brambles both eased 10 cents to A\$10 and A\$10.90 respectively after their interludes.

Many stocks reached their highs for the day in the first hour of trading. In resources, Western Mining climbed to \$4.14 before easing to close 6 cents higher at A\$4.08, as shares worth A\$12.4m changed hands.

SINGAPORE oscillated throughout the session, finishing little changed in active trading. The Straits Times Industrial index closed 0.75 higher at 1,133.31 and volumes rose to 64.3m shares from 61.7m on Thursday, aided by

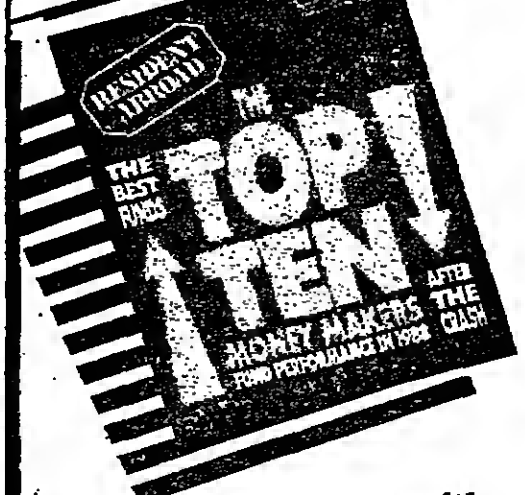
Wall Street's overnight rise.

Profit-taking alternated with bargain-hunting, but the overriding sentiment was one of caution because of the possibility of interest rate rises.

Buying focused on selected warrants, and stocks in the hotel, property and plantation sectors. Hotel Properties warrants were active with 6.9m units traded, closing 5 cents firmer at 40% cents.

TAIWAN rose to its highest level this year on news that the Cabinet had approved a proposal to allow foreign insurance companies with branches in Taiwan to invest directly in the country's stocks. The weighted index rose 68.34 to 6,851.29.

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Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries												
NATIONAL AND REGIONAL MARKETS	THURSDAY FEBRUARY 23 1989					WEDNESDAY FEBRUARY 22 1989					DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	Gross Div. Yield	1988/89 High	1988/89 Low	Year ago (approx)
Figures in parentheses show number of stocks on exchange												
Australia (89)	139.06	+0.9	117.14	111.33	4.83	137.86	116.69	112.28	137.12	91.16	98.36	
Austria (12)	100.61	+1.2	84.75	95.17	2.59	99.45	84.18	95.05	100.74	83.72	86.76	
Belgium (63)	124.31	+0.4	113.14	127.02	4.06	124.84	114.14	128.69	139.89	99.14	122.48	
Canada (22)	124.62	+0.0	111.71	114.80	3.33	123.62	112.26	114.81	137.27	107.06	115.51	
Denmark (39)	171.93	+0.9	144.83	165.56	1.78	173.56	146.92	168.59	180.38	111.42	117.42	
Finland (26)	146.70	+0.9	123.57	131.30	1.37	145.32	123.01	130.53	147.07	106.78	114.35	
France (330)	114.45	+1.9	96.41	111.62	2.91	116.62	96.72	114.43	119.96	72.77	88.72	
West Germany (102)	82.59	+0.7	70.41	79.20	2.37	82.48	70.41	79.24	119.96	67.78	77.88	
Hong Kong (48)	131.38	+1.0	110.67	131.56	3.63	132.74	112.36	132.93	133.77	84.90	90.18	
Ireland (17)	146.46	+1.0	123.38	140.78	3.65	145.07	122.79	140.92	146.46	104.60	114.46	
Italy (45)	82.67	+0.9	69.64	82.73	2.44	81.90	69.33	82.48	86.88	62.99	71.28	
Japan (456)	200.11	+1.0	168.57	159.63	0.47	198.12	167.70	158.48	200.11	133.61	150.29	
Malaysia (36)	159.79	+0.1	134.60	167.85	2.25	159.63	135.12	167.83	159.79	107.83	113.22	
Mexico (15)	128.29	+0.7	133.34	405.85	1.26	129.33	134.87	405.90	182.24	90.07	146.94	
Netherlands (29)	114.19	+0.2	96.19	107.13	4.63	114.41	96.85	108.22	115.04	95.23	102.75	
New Zealand (24)	72.15	+0.0	60.77	61.12	6.33	70.75	59.88	61.21	84.05	63.32	64.14	
Norway (26)	167.73	+1.6	141.29	167.73	2.07	170.45	144.28	164.60	170.76	98.25	111.57	
Sweden (35)	143.58	+1.1	120.95	127.44	2.09	142.05	120.24	126.08	143.62	97.32	103.97	
Switzerland (50)	128.93	+0.7	108.61	111.61	4.24	129.90	109.96	111.34	139.07	98.26	127.95	
Spain (42)	149.34	+0.6	122.43	125.85	3.83	144.48	122.30	125.98	164.47	130.73	135.60	
Sweden (35)	154.44	+0.2	130.09	143.41	2.16	154.80	131.03	144.20	154.80	96.92	108.56	
Switzerland (50)	128.93	+0.7	108.61	111.61	4.24	129.90	109.96	111.34	139.07	98.26	127.95	
United Kingdom (314)	148.47	+0.3	125.07	125.07	4.38	148.87	126.02	125.54	126.66	120.66	130.13	
USA (558)	118.92	+0.3	100.17	118.92	3.63	118.54	100.34	118.54	121.90	99.19	106.75	
Europe (1005)	118.57	+0.4	99.88	106.77	3.59	119.03	100.76	107.84	120.88	97.01	104.48	
Nordic (126)	153.97	+0.5	126.94	153.97	1.53	153.51	130.20	140.01	153.97	96.11	107.73	
Pacific Basin (678)	194.72	+1.0	164.03	156.21	0.67	192.85	163.24	155.20	194.72	120.81	157.13	
Europe-Pacific (168)	136.40	+0.6	138.34	136.62	1.53	163.30	138.23	136.40	164.22	130.36	134.88	
North America (93)	119.64	+0.3	118.69	118.69	3.61	119.28	109.97	118.33	122.71	99.78	107.21	
Europe Ex. UK (692)	100.10	+0.5	84.32	95.42	2.92	100.60	85.15	96.57	103.11	80.28	88.53	
Pacific Ex. Japan (219)	130.25	+0.6	109.92	129.92	1.89	129.92	109.92	129.92	130.25	109.92	129.92	
World Ex. UK (2133)	162.77	+0.5	137.11	135.77	1.60	161.90	137.04	135.56	162.77	120.26	134.16	
World Ex. UK (2133)	145.69	+0.7	122.73	130.60	1.98	144.90	122.65	130.20	146.04	111.77	122.92	
World Ex. So. Af. (3387)	146.03	+0.5	123.01	130.19	2.19	145.33	123.02	129.92	146.65	113.26	123.52	
World Ex. Japan (1991)	118.92	+0.0	100.93	114.45	3.64	119.78	101.39	114.70	122.37	100.00	109.93	
The World Index (2447)	145.92	+0.5	122.92	130.07	2.20	145.24	122.94	129.80	146.51	113.37	123.55	
Base values: Dec 31, 1986 = 100; January: Dec 31, 1987 = 115.03 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local); Nordic: Dec 30, 1988 = 139.55 (US \$ Index), 114.45 (Pound Sterling) and 123.22 (Local).												
Copyright: The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Financials Limited, 1987												
Latest prices were unavailable for this edition.												

LONDON STOCK EXCHANGE: Dealings

Details of business done shown below have been taken with consent from last Thursday's Stock Exchange Official List and should not be reproduced without permission.

Details relate to those securities not included in the FT Share Information Services.

Unless otherwise indicated prices are in pence. The prices are those at which the business was done in the 24 hours up to 5 pm on Thursday and settled through the Stock Exchange Tailor-made system, they are not in order of execution but in ascending order which denotes the day's highest and lowest dealings.

For those securities in which no business was recorded in Thursday's Official List the latest recorded business in the four previous days is given with the relevant date.

Rule 535(2) and Third Market Stocks are not regulated by the International Stock Exchange of the United Kingdom and the Republic of Ireland Ltd.

* Bargains at special prices. † Bargains done the previous day.

Corporation and County Stocks

No. of bargains included 107

London County 2 1/2% Cons 8 1/2 1992/93
abst 124 (21Feb89)
Greater London Council 8 1/4% Cons 9 1/2 1992/93
abst 124 (21Feb89)
Abertillery City 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
Birmingham City 11 1/4% Cons 1947/98 (or after)
abst 124 (21Feb89)
Glasgow Corp 3 1/2% Ind Stk 2000 - 225 (21Feb89)
Islington Corp 11 1/4% Cons 1947/98 (or after)
abst 124 (21Feb89)
Kensington & Chelsea Royal Borough
11 1/4% Cons 1947/98 (or after)
abst 124 (21Feb89)
Kirkcaldy Municipal Council 11 1/4% Cons
2001 - 2111 1/4 (21Feb89)
Swansea City 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)

UK Public Bonds

No. of bargains included 2

Agri-Mortgage Corp PLC 4 1/4% Deb
Stk 61/91 - 284 (22Feb89)
6 1/4% Deb Stk 90/94 - 281 1/2 (22Feb89)
6 1/4% Deb Stk 90/94 - 281 1/2 (22Feb89)
6 1/4% Deb Stk 90/94 - 281 1/2 (22Feb89)
6 1/4% Deb Stk 90/94 - 281 1/2 (22Feb89)
6 1/4% Deb Stk 90/94 - 281 1/2 (22Feb89)
6 1/4% Deb Stk 90/94 - 281 1/2 (22Feb89)
6 1/4% Deb Stk 90/94 - 281 1/2 (22Feb89)
6 1/4% Deb Stk 90/94 - 281 1/2 (22Feb89)
6 1/4% Deb Stk 90/94 - 281 1/2 (22Feb89)

Commonwealth-Government

No. of bargains included 2

Jersey Electricity Co Ltd 6 1/2% Deb Stk 2000 - 290
8 1/4% Deb Stk 2000 - 290

Foreign Stocks, Bonds, etc (coupons payable in London)

No. of bargains included 10

Grainco (London) 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
Grainco (London) 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
Grainco (London) 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
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abst 124 (21Feb89)
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abst 124 (21Feb89)
Grainco (London) 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)

Sterling Issues by Overseas

No. of bargains included 35

Asian Development Bank 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
Asian Development Bank 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
Asian Development Bank 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
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abst 124 (21Feb89)
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abst 124 (21Feb89)
Asian Development Bank 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
Asian Development Bank 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)

Banks and Discount Companies

No. of bargains included 1254

Australia & New Zealand Banking Group
10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
Australia & New Zealand Banking Group
10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
Australia & New Zealand Banking Group
10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
Australia & New Zealand Banking Group
10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)

Breweries and Distilleries

No. of bargains included 64

Allied-Lyons PLC 6 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
Allied-Lyons PLC 6 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
Allied-Lyons PLC 6 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
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abst 124 (21Feb89)
Allied-Lyons PLC 6 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
Allied-Lyons PLC 6 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)

Registered Housing Associations

No. of bargains included 1

North Housing Association Ltd 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)

Commercial, Industrial, etc

No. of bargains included 1618

ABB Kent PLC 6 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
ABB Kent PLC 6 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
ABB Kent PLC 6 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
ABB Kent PLC 6 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)

Bibby (L) & Sons PLC 4 1/4% Cons 1947/98 (or after)
abst 124 (21Feb89)
Bibby (L) & Sons PLC 4 1/4% Cons 1947/98 (or after)
abst 124 (21Feb89)
Bibby (L) & Sons PLC 4 1/4% Cons 1947/98 (or after)
abst 124 (21Feb89)
Bibby (L) & Sons PLC 4 1/4% Cons 1947/98 (or after)
abst 124 (21Feb89)

British American Tobacco Co Ltd 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
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abst 124 (21Feb89)

British American Tobacco Co Ltd

No. of bargains included 1

British American Tobacco Co Ltd 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)

British American Tobacco Co Ltd 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)
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British American Tobacco Co Ltd

No. of bargains included 1

British American Tobacco Co Ltd 10 1/2% Cons 1947/98 (or after)
abst 124 (21Feb89)

Equity recovery fades in late trading

on 0332 454969 Fax: 0532 423516
or write to him at:
Permanent House, The Hendren, Leeds
LS1 2DF.

FINANCIAL TIMES
SUSOPI & BUSINESS NEWSPAPER

on 0332 454969 Fax: 0532 423516
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INDUSTRIALS MISCELL. - Contd.

politics

21

[illegible][illegible]

calculated on "all-in" distribution. Covers are based on
the number of shares outstanding at the end of each
month after January, excluding exceptional forfeitures or
including estimated extent of offsettable AIT. Yields are based on
the average yield of all covered securities per cent and annualized
return value of declared dividend and rights.

A Hints and lowers matters thus have been adjusted to allow for
rights issues for cash

B Dividends or interest as resumed

C Interest share reduced, passed or deferred

D Dividend suspended or suspended on application

E Figures or report awarded

F Not officially UK listed; dealings permitted under rules

G USA: not listed on Stock Exchange and company not
registered with SEC, depending on regulation as listed securities

H Not officially listed

I Price at time of suspension

J Dividend suspended or suspended on rights issue;
cover relates to conversion of dividends or forecasts

K Altered and/or discontinued in progress

L Not comparable

M Same interest; reduced final and/or reduced earnings

N Forecast divided; cover on earnings updated by latest
figures

O Cover allows for conversion of shares now ranking for
dividends or ranking only for restricted dividend

P After a stock split, the new price rank (or new rank)
dividend at a future date. No P/E usually provided

(B.F., Belgian Franc; Fr., French Franc) % Yield based on
assumption Treasury Bill rate unchanged until maturity of
covered security. % Yield based on assumption Treasury bill
offer estimate. C.B.R. = Dividend rate paid or payable on
conversion of shares into common stock

R Redemption yield if Flat yield; assumed dividend and yield.
Assumed dividend and yield after scenario held. I. Payment from
rights issue. II. Rights issue. III. Rights issue. IV. Rights
issue. V. Rights issue. VI. Rights issue. VII. Rights issue.
Rights issue: covers Earnings based on preliminary figures.
Rights issue: covers Earnings based on official estimates.
Rights issue: covers previous dividend, P/E ratio based on
latest annual earnings, a forecast, or estimated annualized
earnings. VIII. Rights issue. IX. Rights issue. X. Rights issue.
to local tax. XI. Dividend cover in excess of 100 times. XII. Dividend
cover in excess of 100 times. XIII. Dividend cover in excess of
special payment. Cover does not apply to Special payment. XIV.
Dividend cover. XV. Preference dividend passed or deferred.
XVI. Dividend cover. XVII. Dividend cover. XVIII. Dividend
cover. XIX. Dividend cover. XX. Dividend cover. XXI. Dividend
cover. XXII. Dividend cover. XXIII. Dividend cover. XXIV.
on prospectus or other official estimates for 1988-89. G. Assumed
dividend and yield based on prospectus or other official estimates
for 1988-89. H. Dividend and yield based on prospectus or other
official estimates for 1988-89. I. Dividend and yield based on
prospectus or other official estimates for 1988-89. J. Dividend
and yield based on prospectus or other official estimates for
1988-89. K. Dividend and yield based on prospectus or other
official estimates for 1988-89. L. Dividend and yield based on
prospectus or other official estimates for 1988-89. M. Dividend
and yield based on prospectus or other official estimates for
1988-89. N. Dividend and yield based on prospectus or other
official estimates for 1988-89. O. Dividend and yield based on
prospectus or other official estimates for 1988-89. P. Dividend
and yield based on prospectus or other official estimates for
1988-89. Q. Dividend and yield based on prospectus or other
official estimates for 1988-89. R. Dividend and yield based on
prospectus or other official estimates for 1988-89. S. Dividend
and yield based on prospectus or other official estimates for
1988-89. T. Dividend and yield based on prospectus or other
official estimates for 1988-89. U. Dividend and yield based on
prospectus or other official estimates for 1988-89. V. Dividend
and yield based on prospectus or other official estimates for
1988-89. W. Dividend and yield based on prospectus or other
official estimates for 1988-89. X. Dividend and yield based on
prospectus or other official estimates for 1988-89. Y. Dividend
and yield based on prospectus or other official estimates for
1988-89. Z. Dividend and yield based on prospectus or other
official estimates for 1988-89.

Dividend and yield exclude a special payment. If indicated: Dividend: cover ratios to previous dividend. P/E ratio based on latest annual earnings. A French or Canadian annual dividend rate, cover, based on previous year's earnings. Subject to the following: Dividend: cover ratios to previous dividend and yield based on merger terms. A dividend and yield include a special payment. Cover does not apply to special payment. A French or Canadian annual dividend rate, cover, based on previous year's earnings. A minimum dividend price. P/E ratio and yield based on prospectus or official estimates for 1988-89. A French or Canadian dividend and yield after pending stock and/or rights issue. If indicated: Dividend and yield based on prospectus or official estimates for 1987-88. A. Estimated annual dividend, dividend and yield based on prospectus or official estimates for 1988-89. B. Estimated annual dividend, dividend and yield based on prospectus or official estimates for 1989-90. P. Figures based on prospectus or other official estimates for 1989-90. C. Estimated annual dividend, dividend and yield based on prospectus or other official estimates. If a figure assumes: We form figures: C. Dividend total to date. A. Dividend and yield based on prospectus or other official estimates, if at capital distribution.

[illegible]

Oils	
Crude Oil	39
Gas A	17
Gas B	98
Gas C	28
Gas D	12
Gas E	12
Gas F	12
Gas G	12
Gas H	12
Gas I	85
Gas J	22
Gas K	36
Gas L	24
Gas M	29
Gas N	29
Gas O	48
Gas P	33
Gas Q	28
Gas R	28
Gas S	28
Gas T	28
Gas U	28
Gas V	28
Gas W	28
Gas X	28
Gas Y	28
Gas Z	28
Gas AA	28
Gas AB	28
Gas AC	28
Gas AD	28
Gas AE	28
Gas AF	28
Gas AG	28
Gas AH	28
Gas AI	28
Gas AJ	28
Gas AK	28
Gas AL	28
Gas AM	28
Gas AN	28
Gas AO	28
Gas AP	28
Gas AQ	28
Gas AR	28
Gas AS	28
Gas AT	28
Gas AU	28
Gas AV	28
Gas AW	28
Gas AX	28
Gas AY	28
Gas AZ	28
Gas BA	28
Gas BB	28
Gas BC	28
Gas BD	28
Gas BE	28
Gas BF	28
Gas BG	28
Gas BH	28
Gas BI	28
Gas BJ	28
Gas BK	28
Gas BL	28
Gas BM	28
Gas BN	28
Gas BO	28
Gas BP	28
Gas BQ	28
Gas BR	28
Gas BS	28
Gas BT	28
Gas BU	28
Gas BV	28
Gas BW	28
Gas BX	28
Gas BY	28
Gas BZ	28
Gas CA	28
Gas CB	28
Gas CC	28
Gas CD	28
Gas CE	28
Gas CF	28
Gas CG	28
Gas CH	28
Gas CI	28
Gas CJ	28
Gas CK	28
Gas CL	28
Gas CM	28
Gas CN	28
Gas CO	28
Gas CP	28
Gas CQ	28
Gas CR	28
Gas CS	28
Gas CT	28
Gas CU	28
Gas CV	28
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Gas CX	28
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Gas DA	28
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Gas DC	28
Gas DD	28
Gas DE	28
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Gas DI	28
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Gas DM	28
Gas DN	28
Gas DO	28
Gas DP	28
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Gas DR	28
Gas DS	28
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Gas EA	28
Gas EB	28
Gas EC	28
Gas ED	28
Gas EE	28
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Gas EI	28
Gas EJ	28
Gas EK	28
Gas EL	28
Gas EM	28
Gas EN	28
Gas EO	28
Gas EP	28
Gas EQ	28
Gas ER	28
Gas ES	28
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Gas EU	28
Gas EV	28
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Gas EX	28
Gas EY	28
Gas EZ	28
Gas FA	28
Gas FB	28
Gas FC	28
Gas FD	28
Gas FE	28
Gas FF	28
Gas FG	28
Gas FH	28
Gas FI	28
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Gas FK	28
Gas FL	28
Gas FM	28
Gas FN	28
Gas FO	28
Gas FP	28
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Gas FR	28
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Gas FX	28
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Gas GA	28
Gas GB	28
Gas GC	28
Gas GD	28
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Gas GK	28
Gas GL	28
Gas GM	28
Gas GN	28
Gas GO	28
Gas GP	28
Gas GQ	28
Gas GR	28
Gas GS	28
Gas GT	28
Gas GU	28
Gas GV	28
Gas GW	28
Gas GX	28
Gas GY	28
Gas GZ	28
Gas HA	28
Gas HB	28
Gas HC	28
Gas HD	28
Gas HE	28
Gas HF	28
Gas HG	28
Gas HH	28
Gas HI	28
Gas HJ	28
Gas HK	28
Gas HL	28
Gas HM	28
Gas HN	28
Gas HO	28
Gas HP	28
Gas HQ	28
Gas HR	28
Gas HS	28
Gas HT	28
Gas HU	28
Gas HV	28
Gas HW	28
Gas HX	28
Gas HY	28
Gas HZ	28
Gas IA	28
Gas IB	28
Gas IC	28
Gas ID	28
Gas IE	28
Gas IF	28
Gas IG	28
Gas IH	28
Gas II	28
Gas IJ	28
Gas IK	28
Gas IL	28
Gas IM	28
Gas IN	28
Gas IO	28
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Gas JK	28
Gas JL	28
Gas JM	28
Gas JN	28
Gas JO	28
Gas JP	28
Gas JQ	28
Gas JR	28
Gas JS	28
Gas JT	28
Gas JU	28
Gas JV	28
Gas JW	28
Gas JX	28
Gas JY	28
Gas JZ	28
Gas KA	28
Gas KB	28
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Royal British
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Weekend FT

SECTION II

Weekend February 25/February 26, 1989

A success story turns sour

Peter Bruce unravels the story of the scandal which has shaken Spain's banking community and captured the imagination of the nation

THESE ARE not Mario Antonio Conde's finest hours. He has lost his best friend, is smoking again, and has become implicated in a very public adultery that has shaken Spanish high society. A bank merger that promised to make him the most powerful man in the country became a circus and has unravelled. A poor boy made good, he suddenly found himself deserted or attacked by rich aristocrats whose languid, cut-throat world he happily pitched himself into at the beginning of last year. "Banking is not difficult," he said at the time, but he must be eating his words.

Meanwhile, Spaniards have been treated to probably the most riveting and, ultimately, tasteless, display in decades of their wealthy and powerful at war. Conde, his friends and his enemies are constantly front page news in newspapers and gossip magazines. The story plummeted to new depths last week when a soft-porn magazine published a humiliating picture of a rival's beautiful lover, her miniskirt ridden high enough up her thighs to reveal she was not wearing any underwear. It sold out in two hours.

But the lady will pass quickly from the epic. Mario Conde is the undisputed star of the show. The story has been his story.

Spain's banking community had always been a closed, tight circle - often a refuge for the elite and a wonderfully easy way to make money. Huge overhead costs were disguised by overcharging captive customers. Big banks owned or controlled most of the Spanish industry and it was only a few years ago that many began to realise that with entry into the European Community single market in 1992, banks might actually have to compete for a living.

Then something astonishing happened. Banco de Bilbao, the country's third largest bank, launched a hostile takeover bid for Banco Espanol de Credito (Banco), the second largest, on November 19, 1987. The bid failed, but not before it had broken every gentleman's agreement in the book and jolted the beautiful people, a glittering band of jet-setting socialites - people constantly attended by the gossip press.

Enter the successful people in the form of Mario Conde, then 38, and his friend and business partner Juan Abello Gello. Los beautifuls and los successfuls have much the same kinds of fun - they hunt on huge private estates, go to exhibitions and buy boutiques - but los successfuls have worked for their wealth.

Conde is a sort of beautiful successful. The son of a Galician customs official, he is strikingly handsome and clever. He studied law at the prestigious IESE University of Dusseldorf near Bilbao and passed, with one of the three highest marks ever recorded, a national exam to become an *abogado del Estado*, an exalted degree that guarantees fine employment.

Juan Abello was born wealthy. His father founded a pharmaceutical company in the 1930s and when Juan took over, he wanted someone to help him sort out the family business. In March 1976 a mutual friend put him in touch with Conde, who then went to work for him.

Abello was, by then, reportedly bored. "I don't want to die selling pills," he would say. Conde persuaded him to sell *laboratorios Abello*, but not its 23 per cent stake in Antibioticos, a manufacturer of base pharmaceuticals, to a US company for around Pta 3bn (250m) in September 1983. Conde walked away with Pta 300m - more money than he had ever possessed - for fixing the deal.

The two friends then set upon Antibioticos. They deposed the chairman, Abello's brother-in-law, and by January 1985 they had taken control of 100 per cent of the company for around Pta 100m. By 1986

Conde had doubled 1984 sales at Antibioticos to nearly Pta 200m and foreign competitors began to sniff around for an opportunity to buy. But it was only at the end of 1986 that they struck lucky and Conde accepted an incredible offer worth Pta 58.2bn - 23 times Antibioticos' 1986 profits - from Montedison of Italy.

Thanks to Conde, the two young men were rich beyond their dreams, but the next move would be very, very big. Their target was Banco, the country's second largest bank and owner of the largest industrial empire in the land.

The bank had had a tumultuous few years, almost failing to pay a dividend in 1986 because of huge losses at its Catalan affiliate, and the Governor of the Bank of Spain, Mariano Rubio, had forced the resignation of Banco's chief executive in favour of his own friend, Jose Maria Lopez de Letona.

But when Conde and Abello arrived at Banco's Madrid headquarters in July 1987, Letona was having trouble with the Banco board. Banco and its insurance and industrial affiliates were the fief of a few powerful families and the prospect of the two young interlopers with money to burn was worrying, not least because the board owned little equity.

The families lost. The two men managed to buy some 5 per cent of Banco and on October 13, days before the 1987 stock market crash, they became Banco's vice presidents. Just over a month later, Banco de Bilbao launched its takeover bid.

The Banco families were incensed and for a few crucial days, takeover was a serious possibility. The Government and central bank governor Rubio wanted it badly to create a super bank that would represent Spain in the Euromarkets.

It would have succeeded but Conde and Abello refused to sell their stake to Bilbao and the bid began to melt away. But the affair had greatly weakened Letona, who resigned at a stormy meeting on November 28. Conde was very quickly voted chief executive. On December 5, the Madrid board rejected the Bilbao bid and Conde was home free. On December 15, he was made president. His first job as a banker was to run one.

Amid all this fury, another two successfuls had crept onto the scene - Alberto



MARIO CONDE

Cortina and his cousin Alberto Alcocer, "los Albertos", partners in construction company Conycon. Early in December 1987, it emerged that they had formed a joint venture, Cartera Central, with the Kuwait Investment Office (KIO), to take control of 10 per cent of Banco Central, Spain's biggest bank, and become its largest shareholders. Javier de la Rosa, the banker who had run Banco's Catalan affiliate, had become KIO's front man for a huge investment programme in Spain and had masterminded the Central deal.

Both in their early forties, the cousins came from privileged backgrounds and had entered into big money by marrying the daughters of Ernesto Koplovitz, an immigrant Jew who had founded Conycon in 1944. He was also a friend of Spain's wealthiest man, Ramon Areces, who founded the upmarket Corte Ingles department store chain. The two sisters own Conycon but have left their men to manage it. When Koplovitz died, Areces took Conycon and the girls under his wing. The families live in the same apartment block and their enormous success has always derived from their teamwork. "It would be difficult to imagine them apart," says a close associate.

Banco Central's ageing chairman, Alfonso Escamez, took fright at his new shareholders, who demanded seats on his

board and criticised the way the bank was run. He began to look for an honorable way to end his career, settling upon an offer to Mario Conde, who by early 1988 had become president of Banco.

The offer was magnificent. The two banks would merge over three years, during which Escamez would be president of a new holding company which Conde would take over after his retirement. Together, the two banks would control assets worth more than \$50bn and account for more than 7 per cent of Spain's gross domestic product. Their vast industrial interests could merge too. The Government was ecstatic and when the merger was announced last May, Prime Minister Gonzalez called it "possibly the economic event of the century".

Everyone had reckoned without the Albertos. Their stake with KIO in Banco Central was an affair with Marta Chavarri, the striking, blonde, 28-year-old Marquesa de Cubas, endangering his marriage, his relationship with his cousin and, more important, the source of his power. She was already in the process of divorcing the Marques.

In mid-January, Conde received a serious public setback when a large part of his board, including Cartera Central's five

bank, which would give them about 8 per cent of the merged bank and make them still its biggest shareholder. They have five seats on the Banco board.

Mario Conde's dream had gone fuzzy. Had he been seduced by Escamez' offer to merge, he would still be in total control of an important bank. Had he made a mistake? Juan Abello seemed to think so. He began to resent his creation for being too ambitious with the fortune they had made out of Antibioticos.

Conde is not a flippancy person and took his job seriously. But the 1988 merger or takeover fever was catching and last spring he spent almost Pta 50bn buying back control of five innocuous portfolio companies through which he thought hostile bidders could attack Banco. Abello thought it a waste of money and it did not stop the Albertos entering the bank a few months later.

The two men began to drift apart and last October Abello split his share of the Banco holding - two thirds of the 5 per cent stake - to manage on his own. Conde had been cavalier with many of the old Banco board members after "rescuing" them and now, with Abello gone, he had few friends to turn to except some Socialist Party members he had brought on to the board to appease the government. Los Albertos, whom Conde had treated with disdain, were clearly out to remove him, though they still deny it. In the autumn, they struck again by hiring Miguel Boyer, a former Socialist Finance Minister and friend of the Prime Minister, as chairman of Cartera Central. The need to keep the Government and the Bank of Spain sweet had become paramount and if Boyer could not do it, no-one could.

However, all was not well in the opposition camp either. By the end of the year, it had become well-known that Alberto Cortina, normally the cooler and tougher of the two Albertos, was having an affair with Marta Chavarri, the striking, blonde, 28-year-old Marquesa de Cubas, endangering his marriage, his relationship with his cousin and, more important, the source of his power. She was already in the process of divorcing the Marques.

In mid-January, Conde received a serious public setback when a large part of his board, including Cartera Central's five

nominees and Abello, either abstained or voted against passing his 1988 accounts. Under the merger agreement, Banco and Banco Central had to keep their share prices equal, requiring Banco to spend huge sums buying up its own stock. Los Albertos said the results were artificial because Conde, in order to dress up the figures, had had to include about Pta 15bn - almost half the gross profit - made by selling Banco assets to bank subsidiaries. Cartera Central argued that it was nonsense to maintain the fiction that Banco was worth just as much as Banco Central.

A few weeks later, Alberto Cortina's world fell apart. A magazine published pictures of him and Marta leaving a hotel in Vienna. Cortina was forced to leave home and his wife's shares in the construction company are now being managed by Alcocer.

The gutter press, delighted that at last a pretty girl had become part of a story too complicated to report in pictures, has put the Marquesa and Cortina through terrible humiliation by publishing a revealing picture of her sitting in a club wearing a very short skirt. Now divorced, Chavarri will probably leave town for Paris. Cortina's marriage, say friends, is probably over too.

None of this appears to have saved Conde and his merger. Alicia Koplovitz quickly said their marital problems would not affect the companies involved and Cortina continues to work closely with his cousin. Even if he were to go, say insiders, Conycon and Cartera Central would not change their strategy much. Cortina, anyway, has key stakes in most of the group's quoted companies.

Boyer could play a key role in holding the team together. His wife was once married to the Marques de Cubas's brother, making her, for a while, Marta Chavarri's sister-in-law, although the two dislike each other. Boyer's sympathies in this tragedy will probably lie with Alberto Cortina, who is going to need all the friends he can get.

Despite the blow to Cortina, the great merger was on its deathbed last night. Rubio had tried and failed to get the Albertos and Conde to settle their differences. But as the banking industry's chief supervisor, he had little option but to block or delay it. The Albertos appear to have won. With the merger at an end they would simply revert to their 13 per cent holding in Banco Central and leave Conde alone.

For Conde, that in itself would be a bitter-sweet relief. KIO and De la Rosa, meanwhile, have become so uncomfortable with the politicking that they are trying to sell their 48.2 per cent share in Cartera Central on the market and the Albertos will try to buy it although are stretched financially.

By late yesterday evening, Conde's quest for power appeared to be at an end. On Thursday, Abello finally abandoned him altogether by resigning and putting his 3.3 per cent stake in Banco, worth Pta 13bn, up for sale. A final twist of the knife is that Conde may not be allowed to buy Abello's stake for Banco because it already owns too much of its own equity. The failure of the merger will be a blow to the Government, a personal disaster for Rubio, who intervened flagrantly to make it happen, and a mean new purgatory for Banco Central's chairman Escamez.

Mario Conde will continue to live in interesting times. Banco's survival will demand every ounce of energy and intellect he possesses. But his could become a smaller world.

* Quoted from "Asalto al poder", Mario Conde's revolution, by Jesus Cacho, 1988.

The Long View

End of the phoney war for sterling

WE ARE getting nearer to an economic moment of truth. This week's sudden bout of nerves which sent sterling sharply lower against the D-mark should not have come as a surprise after many weeks of relative stability. The contradiction between a high level of sterling and a yawning trade gap has been there since last summer.

The foreign exchange market has chosen to overlook such problems last autumn because dealers customarily only look a few weeks ahead, at most, and they judged - correctly - that within such a time-frame sterling was not at risk. But time has moved on.

Two imminent events are now signed in red in the diary. Next Wednesday's current account figures for January will be the latest in a highly volatile series, but after two "good" (i.e. not disastrous) numbers for November and December the pendulum is quite likely to swing the other way. Then there is the Budget on March 14, which will reveal Nigel Lawson rolling in fiscal wealth but largely unable to share it with the voters. In the circumstances a minor sterling crisis, strictly under control, of course - might be just what he needs to stiffen the resolve of the Cabinet and the country.

For too long the Government has pretended that the main priority of inflation has been to reduce inflation. This has plainly not been so: inflation has not jumped to 7% per cent by accident. Now is the time for tough fiscal and monetary

measures. The visible trade statistics will provide a fleeting glimpse of the real economy. It is true that the recent figures for industrial production, retail sales and fourth quarter GDP have all shown a fairly sharp slowdown in economic activity, but these are the same indicators that gave false readings to the Chancellor ahead of last year's Budget, luring him straight towards overheating.

In any case he also knows that unemployment continues to fall rapidly, while broad money was still showing 18 per cent growth year-on-year in mid-January. The inflation warning signals continue to flash at red. At the very least Nigel Lawson will have to forgo the springtime base rate cuts which have accompanied, or closely followed, every Budget for the past eight years.

Brussels is gaining a certain grim satisfaction. This week one Hearing Christopherson, an EC economic commissioner, was setting the opportunity to lash the troublesome and unco-operative British for indulging in excessive consumption and for rebuilding inflation. But at least this year the UK Government can seek to lay some of the blame on others, as interest rates climb elsewhere in Europe and inflation jumps in the US. Last year our problems seemed to come inexorably out of a clear blue sky.

How did we get here? Lulled into complacency by years of steady growth and low inflation, but impatient to bring



Chickens are coming home to roost at the Treasury as well as the Department of Agriculture

unemployment down and cut taxes, the Government irresponsibly ignored the development of a credit-based boom. This progressed steadily through 1986 and 1987, and positively exploded during the first half of last year. After such a mistake there

are two possible responses. The Government can try to unwind some of the inflationary damage by imposing a credit squeeze on a scale sufficient to cause debt liquidation and partial reversal of asset price changes. Alternatively it can accept that the liquidity has flowed under the bridge and simply try to limit the long-term damage.

Governments following the second course will in practice find their task of managing the adjustment less disruptive if they pretend to be adopting the first. When the inflation eventually comes through it can then be blamed on foreign currency speculators, irresponsible companies and greedy trade unions.

Interest rates have been raised sharply, but mainly with the aim of boosting confidence in sterling. January's 8.5bn rise in bank and building society lending does not look to me like any sort of credit squeeze. As for inflation, I am baffled that City economists are still projecting, as a consensus forecast, a fall back to 5 per cent by the fourth quarter of this year. Such an outcome is still possible, but only if the Government administers economic shock treatment, which is not reflected in the same economists' forecasts of comfortable soft landings.

The Government has still to face up to the consequences of its highly inflationary policies a year ago. In holding sterling at a level which is restraining domestic price rises it is preventing a rebalancing of trade

and prolonging the period of serious external deficit.

Technically, however, this will be hard to sustain for long. The Government is unable to help finance the deficit by selling gilts to foreigners, as it used to in the 1970s. Instead there is a heavy and hazardous dependence upon the attraction and retention of short-term flows - that is to say, hot money.

It is, of course, possible to finance a private sector deficit by selling private sector assets. But the Government has so pushed down long-term gilts yields through buying in stock that the yields on sterling-denominated corporate bonds are scarcely attractive to foreign investors. The sudden dive in the Australian dollar has brought home the hazards of the high-yielding currencies.

As for selling corporate assets to foreigners, the involuntary disposal of part of BP to the Kuwaitis did not turn out to be a great success politically, and nor has the opportunistic purchase of water companies by the French. A few deals like Nestle's purchase of Rowntree might help bridge the payments gap, but we really need to put our prime corporate assets up for auction to finance our excessive consumption of goods. Likewise, are our investment institutions ready to sell their overseas assets in order to sustain the exchange rate of sterling?

Soon we may learn where the economic policy priorities really lie.

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The Global High Income Bond Fund was launched just eighteen months ago in July 1987. We considered then that high-yielding Government and similar bonds offered good potential.

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The recent well-publicised weakness of the Australian Dollar did not impair the performance of the fund. But this episode has emphasised that it requires professional full-time management to take advantage of the opportunities in high yielding currencies, without excessive risk.

Guinness Flight is the only investment management company outside the USA to offer precisely this type of fund. We believe prospects for above-average real returns from the fund remain excellent. If the current rise in interest rates chokes off inflation and initiates a slow down in growth, now should be a particularly good time to invest.

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*Source: Lipper Overseas Fund Table (LOFT), 3.1.89.

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MARKETS

LONDON

High, low, quick, quick slow for the Footsie

THE LONDON market could have been dancing to a Strauss waltz this year. First, the long sweeping steps; then a patch of plianisimo shuffling.

This week was one of its less exuberant phases, with the FT 100-Share Index showing a modest 1 per cent drop on the week's starting level by Friday afternoon — albeit via some fairly sizable daily swings.

That, perhaps, is scarcely surprising. After the heady run at the start of '89, some consolidation always looked likely. Economic uncertainties, if potentially less alarming than they appeared last autumn, still abound, and were only compounded by sterling's slide last week.

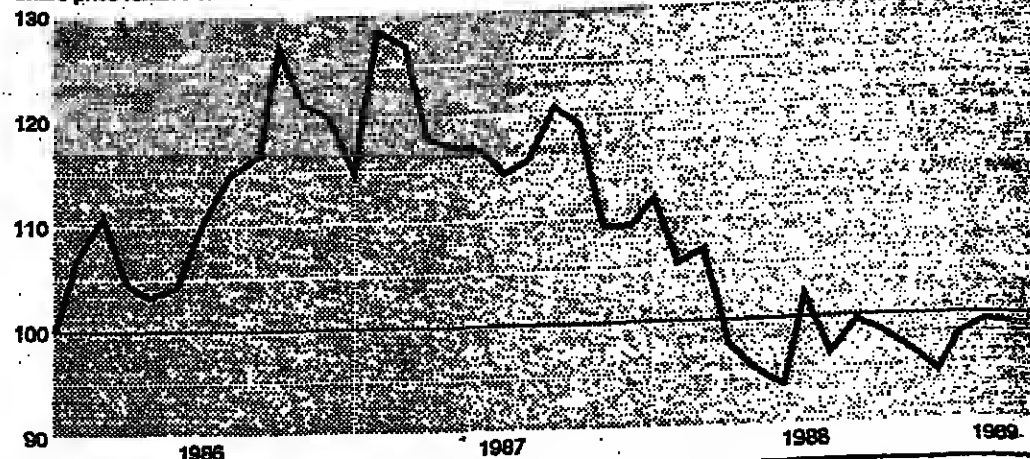
Moreover, the takeover bid scene, which can generate a good deal of market froth, appears to have hit a lull — the giant Minicor-Consolidated Gold Fields tussle notwithstanding. And the corporate reporting season — which may generate some indications about the extent to which the interest rate squeeze is impacting on business prospects — is only just getting into its stride.

But it is the economic picture, in particular the prospects for interest rate levels, which was the driving force behind the market gyrations. On Monday, trading opened on a surprisingly firm note, with the Treasury claiming that new figures from the Bank of England provided further evidence that the consumer boom is easing. Of particular merit were the statistics for UK clearing bank lending to the personal sector in January, which showed the smallest rise since February 1987.

That was almost more exciting than the commencement of Britain's largest takeover bid. Now cleared by the Monopolies and Mergers Commission, Minicor returned with a new £2.2bn offer for Consolidated Gold Fields, with cash-and-share terms worth around £14.5 shares. But neither the reopening of hostilities nor the price offered caused the market much surprise. The offer was seen primarily as a

ICI

Share price relative to the FT-A All-Share Index



England intervention, did the trick for the pound, which duly strengthened against the dollar, but it could only push the equity market another 17 points lower.

Only on Friday did sentiment pick up as sterling continued to rally. Building society lending figures, too, offered further comfort for those hopeful of a "soft" economic landing; the January figure for loans to new homebuyers was barely changed from the depressed December figure. By lunchtime, Footsie had regained almost 15 points at just over the 2,000 mark. But even then, the gain had been halved by mid-afternoon as US authorities raised the discount rate.

This unwhiplashed pattern, many analysts suspect, may be the order of the day for a while yet. On the plus side, the institutional demand for stock appears to offer considerable underpinning. But on the minus front, there is the potential pressure from higher international interest rates, which, in turn, tells on sterling. Lurking in the background (and due to be released in the middle of next week) are the January trade figures. With those tests ahead, it is a brave investor who forecasts any break-out from the market's current trading range.

The corporate reporting season has also to be negotiated. Last week, this got underway with ICI, Britain's largest chemicals company, and three

clearing banks — National Westminster, Midland and Lloyds — unveiling 1988 figures.

There were few upsets all round, perhaps the only significant surprise being the size of the boost to ICI's dividend. ICI profits for 1988 rolled in at £1.47bn, an increase of 12 per cent on the previous year despite the fact that currency movements cost the company some £100m. Earnings per share showed a 14 per cent rise.

However, the dividend was raised by no less than 22 per cent, which combined with some fairly encouraging noises from chairman Denis Henderson might have been cause for some celebration. Instead, ICI's share price shed 3p to £11.62. And there it sits, on a sub-market, prospective earnings multiple of perhaps eight to nine times, with investors still reluctant to shift the rating away from that of a commodity chemicals producer, no matter how loudly ICI trumpets the changes in its corporate structure.

NatWest kicked off with a record £1.4m profit before tax, despite a £56m loss from its troubled investment banking arm, County NatWest — of which an £18m deficit was contributed by the bank's 9.5 per cent holding in Blue Arrow. Better still, perhaps, was an 18 per cent dividend increase, slightly more generous than expected, and a novel bonus share issue to reflect the capitalisation of £600m of NatWest's property revaluation reserve, the latter move effectively boosting key capital ratios and easing rights issue worries. That in turn kept the shares steady despite the falling market.

Two days later, Midland — with recent troubles of its own — chipped in with £683m before tax, £3m to £10m better than expected. But some worrying notes from the bank's chairman and the addition of a further £201m to bad debt provisions pushed the shares 12p lower to 450p. And news of Lloyds' £362m on Friday, right in line with expectations, left the price here some 11p lower at 354p.

Meanwhile, indications of the corporate sector's unhappiness with current share ratings and the inability to indulge in equity-based fund-raising continue to pile up. On the one hand, Guinness, the UK drinks group, became the first company to announce the incorporation of a brand valuation in its forthcoming accounts, a move which will substantially improve gearing figures. On the other, housebuilder Charles Church joined the list of companies thinking of leaving the stock market via a management buyout bid.

With little sign of another market gallop on the horizon, both are trends that look set to continue.

Nikki Tait

FINANCE & THE FAMILY: THIS WEEK

Low-start mortgages: as safe as houses?

Many home-owners — particularly those who bought at the peak of the market — are feeling the pinch of the recent increases in interest rates. Low-start mortgages can ease the burden in those difficult early years but, as David Barshard warns, there may be penalties later. And still on the mortgage front, John Edwards looks at ways of using a Personal Equity Plan to pay off your house loan. Page 11

Budget '89: what's on the cards

Richard Waters reports on the use of trusts to shift the tax burden between man and wife and warns that the Chancellor could change the rules; Heather Farmbrough asks if Nigel Lawson could end some of the benefits presently enjoyed by close companies in the Business Expansion Scheme; and Donald Elkin considers proposals to change residence guidelines for expatriates. Page 5

Improving, but can do better

The original MIM Britannia unit trust group was formed in the early 1930s, but the company has undergone a series of far-reaching changes since then. Now, reports Christine Stopp, it is looking further to improve its management and investment track record. Page 6

Survey: personal pensions

A three-page special report on the personal pensions market: how to opt out of SERPS, how personal pensions work, where to turn to for advice, and more. Pages 7-10

Minding your own business

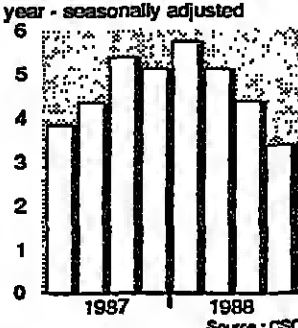
Roy Hodson looks at a solicitors' partnership which specialises in small business matters, an entrepreneur who found success in Gothic design principles and a new book on starting your own company. Page 8

INVESTMENT: Diary of a private investor Page 11

BRIEFCASE: Assets won't be seized Page 11

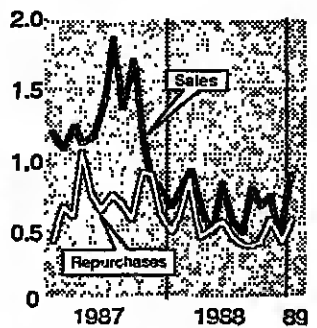
UK GDP (Output)

Volume % change over previous year - seasonally adjusted



Unit Trusts

£ billion



Slowdown in UK economic growth

Economic growth in Britain slowed considerably in the first three months of 1989, according to preliminary estimates released earlier this week. After allowing for the effects of inflation, real output in Britain rose by 0.7 per cent in the December quarter, compared with the previous three month period. But growth was 3.5 per cent higher than over the same period at the end of 1987, while over the year, the economy as a whole grew by 4.5 per cent. Output has also slowed in service industries, judging by preliminary figures. Heather Farmbrough

Unit trusts sales rally

Sales of unit trusts rallied strongly in January, according to figures issued this week by the Unit Trust Association. The jump in sales to £245.9m, compared with £209.8m in December and £130m in January 1988, took the total value of funds under management in unit trusts to £45.9bn — the highest figure since September 1987, just before the crash. However, repurchases (investors selling units) were also at a high figure of £521.2m in January and the number of unitholder accounts continued to decline (to 4.84m against a peak of 5.08m a year earlier) in spite of the number of funds available rising to 1,265. These figures suggest that individual, private investors have used the rise in stock market values as an opportunity to sell out, while the main buying support is coming from institutional investors. John Edwards

Fall in building societies' receipts

Building societies' net receipts were down by 12 per cent over January 1988, compared with the same month in 1988. January's figure (£794m) was also down on December's (£919m). The decline partly reflected the delay in response by some societies to the rise in bank base rates at the end of December, and the introduction of the new National Savings Capital Bond. Inflows may also have been affected by the stock market rally last month. Building societies committed £2,250m to new borrowers — a similar level to the previous month's figure. Over the second half of 1988, building societies also took possession of 6,380 properties, a 35 per cent fall on the figure for the first half of 1988. H.F.

Ethical fund in the clear

Credit Suisse Buckmaster & Moore's ethical fund, the Fellowship Trust, is once again in the clear. According to a recent survey by EIRIS (The Ethical Investment Research Service) called "Choosing an ethical fund," a small proportion of the fund was invested in companies with South African subsidiaries. It became clear that this was because one company had a subsidiary in South Africa at the time of the EIRIS survey. Normally, as a result of this information, the fund manager would have been required to sell the investment, but in fact Buckmaster established that the subsidiary itself had been sold. H.F.

FOR THE private investor, there has always been something special about ICI. Over the years other giants of British industry have dwindled, collapsed or been taken over, but ICI is still up there, toe to toe with foreign competition, among the biggest and most profitable chemical companies in the world.

This week, it produced another set of record profits — up 12 per cent, to nearly £1.5bn before tax — and in a striking gesture of confidence, pushed up its dividend by 22 per cent. But the shares did nothing. At 1190p or so, they yield far more than the average UK industrial share — 5.7 per cent, compared with 3.9 per cent — and are almost 30 per cent cheaper in price/earnings terms.

To understand this, you have to grasp the force of an old City saying: once a cyclical, always a cyclical. At this point, any ICI manager reading this will put the paper down with a groan, or worse. But the fact is that the bulk chemicals business is, and always will be, wickedly cyclical.

In the last big slump of the early 1980s, ICI's petrochemi-

Once a cyclical, always a cyclical

icals business lost £133m in the space of two years. The entire group showed a quarterly loss for the first time in its history, and the Board, in a moment of panic since bitterly regretted, cut the dividend for the first time since the 1930s.

In the past couple of years, though, the cycle has been swinging up strongly again. In the figures reported this Thursday, trading profit for the year was up by £173m: of that, £168m came from the rise in bulk chemicals.

So if you are worried about the possibility of another world recession on the scale of the early '80s, then even at present levels ICI is a sell.

There is another, more sophisticated worry. In the slump of the early '80s, the industry's problem was not just demand, but supply: in the upswing of the late '70s, it had built far too many new chemical plants. Scared by the experience, managers for years

shunned all thoughts of investing in new capacity.

So as demand grew again through the mid-'80s, it began to run into a shortage of supply. This in turn meant soaring prices and a return to huge profits for the suppliers, in the

would anyway not present the same unique combination of circumstances as last time. And if there is overcapacity coming, it is not in the areas to which ICI is most exposed. The bulk chemicals business, he believes, is looking good for

There is a risk that even if demand holds up, profits will be hit again by industry overcapacity.

classic cyclical pattern. Over the past year or two, the next inevitable stage has come round again — building new factories. By next year, they will be coming on stream.

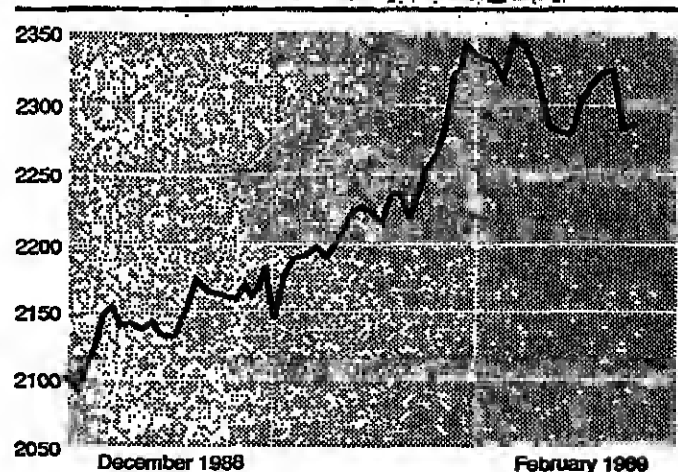
There is a real risk that even if demand holds up, profits will be hit again by industry overcapacity.

Denys Henderson, ICI's chairman, has heard all this before, and is fed up with it. He does not see a slump coming, and is convinced that a slump

WALL STREET

Greenspan: hero turned villain

Dow Jones Industrial Average



greatest damage was done by Greenspan when he appeared before Congress this week to deliver his semi-annual economic report. He said nothing about inflation which he had not said before, but unfortunately the markets were waiting for stronger words and actions to dispel any doubts about the Fed's independence.

The question had arisen the previous week when President George Bush said that inflation was nothing to worry about, let alone worthy of a big increase in interest rates to curb it. It looked like a replay of Washington's oldest political spat — White House versus the Fed. Statements from the President and the chairman that they were not far apart in their thinking hurt, not helped, the markets.

Greenspan's economic

report was not very reassuring. The Fed has raised its forecast of the range for inflation this year to between 4.5 and 5 per cent from between 3 and 4.5 per cent made six months ago. It boosted its estimate of real growth rate to between 2.5 and 3 per cent from 2 to 2.5 per cent.

Most people on Wall Street believe, as the Fed does, that the economy will slow and inflationary pressure ease later this year. The question is, will the Fed play its policy cards well to achieve such a self-lauding? Fans of all persuasions can find something to worry about. Some say Greenspan will fail to tighten monetary policy enough and so prolong inflation's damage; others say he will tighten too much and

cause a recession.

Typical of Greenspan's credibility problem was the way in which the markets reacted yesterday to the increase in the discount rate. Many saw it as at best a symbolic act, since next to no banks are currently borrowing from the discount window. More important, the rate is still lagging far behind Fed Funds rate which, at about 9 3/4 per cent, is the real benchmark for short-term interest rates.

Which only a symbolic catch-up, the markets had been expecting a full one point rise in the discount rate. The half-point increase looked rather meaningless. The dollar sank when logically it should rise on higher interest rates.

Wall Street's "love 'em or loathe 'em" emotional style resulted in a typically harsh verdict. "Greenspan's under-earned reputation for courage and sagacity has been eroded," said Michael Metz, chief market strategist at Oppenheimer.

"He's got a credibility problem from here on. He has shown himself to be the handmaiden, if you'll pardon the expression, of the Administration."

With the markets bracing themselves for higher interest rates to cool the economy, stocks will hang along in a trading range for months to come, Metz added. The top end was the 2,247 points at which the Dow Jones Industrial Average closed on February 17. The bottom end is hard to determine at the moment.

Once the economy, inflation and interest rates begin to ease, stocks should revive. In the meantime, however, players can occupy themselves with another imminent surge in takeover activity, Metz suggests.

Monday Closed 2,229.45 + 1.61
Tuesday 2,229.45 - 42.50
Wednesday 2,229.45 + 5.63

Roderick Oram

People in a cyclical downturn of their own — so severe that they could all be on the street tomorrow — are not the calmest judges of cycles elsewhere.

In fact, the conundrum posed by ICI's share price is far from unique. The same high yield and below-average price/earnings ratio can be found in heavy industrial stocks the world over, from British Steel to Ford and General Motors in the US. In every case it is the same: managers are profoundly convinced that next time it will be different, and investors would prefer to wait and see.

In the present climate of worry about inflation and recession, there seems no reason why such stocks should do better than the market as a whole. But in the case of ICI shares, it looks as if all but the worst possible news is already in the price. If you own them, there seems no point in selling them, but if you don't, they are worth buying as a long-term investment. But there is no hurry: they could well be cheaper in a few months' time.

Tony Jackson

Up to now, the Third Market

JUNIOR MARKETS

Technology in the limelight

HOPE springs eternal — which is why high technology stocks thrive on optimism rather than the frequently sparse supply of hard news. Accordingly, with no fewer than three announcements, the past fortnight has proved very eventful for the Third Market's mini-sector of science-related stocks.

The most recent bid for the limelight came from Medirace, a company with ambitions to develop treatments for AIDS and cancer. Medirace joined the Third Market in July 1987 and last November broadened its base by buying Cambridge Life Sciences for £4m.

This week CLS was able to announce a deal with Abbott Laboratories, the Chicago-based diagnostic company, to develop a product using its biosensor technology, a tool designed, for example, to measure the blood sugar levels in diabetics.

But the most intriguing news from Medirace was Monday's announcement that it had taken a 25 per cent stake in ChemEx, a fellow start-up company on the Third Market. ChemEx supplies chemical analysis services for the environmental industry. It is, according to Medirace, an exciting, undervalued business.

But what possible overlap does ChemEx have with Medirace? None whatsoever, says ChemEx emphatically. The stake was unwelcome and Medirace would be unable to help in its development. Despite Medirace's protestations that it is a passive investor, ChemEx is uneasy about its intentions.

The incident is the latest twist in the troubled history of ChemEx's shares. This started when T.C. Coombs, ChemEx's sponsor, placed a sizeable stake with Tudorcity Securities, which has been the subject of controversy following a recent television documentary on its sales techniques.

Some of these shares are thought to have formed part of the portfolio sold to Medirace by T.C. Coombs, which is sponsor to both companies. As a result, ChemEx took a dim view of the proceedings and (although T.C. Coombs did not give advice to either company) sacked its sponsor on Monday.

ChemEx is now bereft of a broker, and accordingly was forced to suspend its shares. The suspension price of 48p reflects a surge following the latest manoeuvre, but is still a long way short of its placing price of 80p in August 1987.

The good news, however, is that there appears to be no shortage of brokers interested in taking on ChemEx. Harry Bradman, the chairman, has received potential proposals from at least half a dozen companies including some "top flight" broking houses.

Up to now, the Third Market

has appeared rather inhospitable for ChemEx. The reverse is true, however, of ML Laboratories, the Third Market's largest company, ML, which is working on a new treatment for kidney failure — a cock-a-bop about the recent appointment of Hoare Govett as co-sponsor along with its original broker, Allied Provincial Securities.

Hoare Govett did not take the role lightly, according to Kevin Leech, chairman and chief executive. "There were months of examination during which we were turned upside down by analysts, scientists, chemists and corporate financiers." But the extra credibility from having such a pukka broker provides ample rewards, he believes. "It is a hell of an accolade," says Leech.

ML's share price bears powerful testimony to the value of hope. After joining the Third Market in 1987 with a placing price of 70p, its shares have since soared to 440p. That gives the company a market capitalisation of £96.7m — no mean sum for a loss-making company that has yet to get regulatory clearance and which does not hope to go into commercial production before the end of next year.

Investors with long memories may be a touch nervous about higher wonder stocks. They may remember Bio-lab, a manufacturer of protein from whey, which saw its share price rise ten-fold to 440p in its first year on the market. Seven years later it is still struggling to break even and the shares languish at 20p.

Leech acknowledges the scepticism but argues that ML, which is in its ninth year of clinical trials, is no untried start-up. Two weeks ago it announced news of "excellent" results from further product trials of its patent glucose polymer solution for dialysis. At the same time it also announced a £5.1m rights issue to finance a plant to manufacture the product for further trials. Leech says that it is "very optimistic" that it will get regulatory approval by 1990-1991.

He also defends ML's lofty share price by arguing that in the US the company would be capitalised for a far larger sum. "Biotech companies are commonplace in the US, and they are much more easily accepted," he says.

Now the way has been paved, new biotech companies are finding it easier to join the Third Market, he argues. He points to Haemocell, a company set up to develop and market equipment to filter patients' blood during surgery, which joined the Third Market in December. "Because of what we have achieved, we are dragging other people behind us."

Vanessa Houlder

FINANCE & THE FAMILY

David Barchard looks at a type of housing loan where the attraction can wane after the initial period
Start low . . . but beware of the costs later

LOW-START mortgages look attractive. For first-time buyers, or for those who bought their homes when prices were low and are now trying to live with high interest rates, the idea of deferring part of the monthly payments often looks a godsend. All the main mortgage lenders, including building societies, have begun to offer low-start products in the past few months in the hope of creating extra business in a depressed market. The variety available seems bewildering at first sight.

Abbey National, for example, launched three low-start mortgages at the beginning of this month. They include a flexible term mortgage which extends the length of the mortgage from the standard 25 years to 35, a low-start mortgage which offers lower monthly payments on an endowment mortgage, rising by steps over five years; and a two-year lower repayment mortgage on which borrowers pay interest only for the first 24 months.

The drop in outgoings for those who take out these mortgages is not enormous. On the flexible term mortgage, for instance, monthly payments on a £40,000 loan would drop by about £14 to £371. On the lower repayment mortgage, the equivalent reduction is for £20. Savings of this sort are not going to help many home-owners out of their financial problems.

Nonetheless, many people are turning to low-start mortgages with just this in mind. "We are seeing a lot of people, particularly employees of large companies, who are being hit by the building societies' attempts to raise their rates in their annual reviews. They are looking for alternative ways of keeping costs down," says Andrew Holloway, mortgage director at Berry, Birch and Noble.

Are low-start mortgages the answer? The centralised lenders, who were the first providers in the mid-1980s, view them as a way in which home buyers can dodge the impact of higher interest rates. Some see them as the lowest and you are most vulnerable to rate increases at the start of the 25-year life of a

mortgage," says Steven Knight, of Private Label Mortgage Services.

"What the low-start mortgages typically do is to defer 30 per cent of interest in the first year and then increase your payment by 5 per cent a year until year 12, when you pay more than you would have done on a level interest mortgage. But, by that time, your income should have risen even more."

Nowadays, there are two main varieties of low-start mortgages. The first is the fixed payment mortgage. On this kind of mortgage, you pay a fixed amount even though the interest rate varies charged on your loan varies with changes in the base rate. The difference is being added to your debt. After a specified number of years, the fixed rate might end and the customer starts to service the mortgage in the usual way. The risk here is that if rates drop, the borrower could lose.

The second variety is the percentage cut for a fixed period. In this sort of mortgage, customers will agree to pay a fixed percentage below

the normal rate - usually 3 per cent - for a two or three year period. This option, Knight says, is very popular even though both methods mean the borrower is storing up extra debt.

If house prices are rising and incomes are going up, this might not seem much to worry about. An increase of 11 per cent in your mortgage debt over three years will - if the trends of the housing market in recent years are maintained - lag far behind the rise in the value of your home.

Furthermore, the low-start mortgages offered by the centralised lenders offer relief of considerably more than £10 or £20 a month. On a £50,000 mortgage, Knight estimates that a borrower can expect to pay £100 less a month. National Home Loans says a borrower can save £150 a month on his normal outgoings, and a further £80 a month by using its lower payment facility.

After the grace period is over, of course, he will find himself paying approximately twice that amount in extra

mortgage outgoings. If his income has not gone up steadily in the meanwhile, he could be in difficulties.

Still, there are some short term advantages, apart from the reduced payment. Lenders often advance money at higher multiples of incomes on low-start mortgages, sometimes being ready to offer mortgages of up to 3.5 times joint incomes. Furthermore, borrowers have a pretty clear idea of what they will be paying for several years ahead.

Lenders generally do not like advancing more than 85 to 95 per cent of the value of the house, which is why low-start mortgages tend to go to second-time buyers trying to move quickly up the housing ladder rather than to first-timers trying to get on.

Are there snags? "Borrowers should always check the true rate being charged," says Holloway. "For example, the Chelsea Building Society is offering a mortgage at four times income, but the true charge is 14.5 per cent with an option to defer up to 40 per cent. That is an awful lot of interest to be

deferring. And on the Bank of Scotland stabilised mortgage, on which borrowers pay between 9.5 and 11.5 per cent, the true charge is 2 per cent above base rate, or 15 per cent at present."

He thinks that low starts are generally not in the interest of first-time buyers. Other mortgage brokers warn that for those on relatively low salaries without prospects of a steady increase in their earning power, the increased payments after the first two or three years can be hard to deal with.

Look carefully at some of the new products being offered by the building societies. They have got into the low-start mortgage act relatively late, partly because of the problems of introducing specialist software on the necessary scale. Some of their products do not save the borrower a great deal while others involve steep charges for relatively limited amounts of relief. The golden rule for those contemplating a low start is to ask exactly how much extra you will find yourself paying each month once the first three years are over.

During the first 10 years dropping to 0.75 per cent thereafter, plus 0.5 per cent on any purchases and sales of shares (over which you have no control), plus stamp duty. There is a bid-offer spread of 5 per cent on money subscribed to the plan.

Dominion says that these charges are in line with life assurance and unit trust industry standards and, indeed, that the initial charge is cheaper than the normal endowment policy. That is debatable, since a massive amount in charges is deducted during the first year, which must affect the plan's performance.

In any event, the complicated way in which the costs of the plan are explained in the brochure provides strong support for those who are urging the Securities and Investment Board to insist on "harsh" (ie, easily understandable) disclosure rather than the "soft" approach now being favoured where the investor requires a degree in mathematics - plus familiarity with industry jargon - to discover the real charges being imposed.

These people probably would benefit from switching to Assent, and Barclays says that it is planning a 26m advertising campaign to spread the news about the card.

Assent will be looking for customers who Save & Prosper would be unlikely to accept. S&P is seeking young professionals with good future prospects and a reasonable salary already. They have to prove that they are home-owners.

Allied Irish - which has had the useful idea of linking a cheque book to its credit card, so that those payments which have to be made using a cheque can be drawn on the credit card account - says that it plans to market its card mainly through its 34 branches. It will not require customers to be home-owners.

This is not the end of the credit card flood. Brace yourselves for further offerings by NatWest and Midland, among the larger banks, which both plan new Visa cards.

Finally, it still looks probable that Barclays and other big issuers are planning to introduce annual charges for cards that are issued free at present.

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USING A Personal Equity Plan (PEP) as a vehicle for repaying your mortgage has a lot of on-the-fence attractions. Dominion Investment Management, the Brighton-based financial services group, makes the most of them in the promotional literature for its tax-free mortgage repayment plan launched this week - believed to be the first PEP mortgage scheme to be introduced.

The basic advantage of using a PEP in this way is that you get all the benefits of a tax-exempt scheme without all the restrictions that come with a pension plan. So, effectively you get tax relief both on your mortgage interest payments up to the limit of £50,000, and on the capital repayment.

Unlike a pension mortgage, your money is not locked away until retirement age; you can withdraw money from a PEP at any time and need keep it there for only just over one calendar year to retain the tax concessions.

In addition, there is no restriction, as with pensions, on the amount that can be taken out in the form of a lump sum to repay the mort-

John Edwards examines a new way to pay off your property
Putting PEP into a mortgage

gage. So, in theory you have the best of both worlds: the benefits of a tax-free savings vehicle, and considerable flexibility to pay off your mortgage early or take tax-free income or capital. Why, therefore, has the PEP mortgage been so slow in coming?

One practical reason is that, under PEP regulations, the mortgage lender is not allowed to make a formal charge on the PEP. In other words, it can insist on you using the proceeds of the PEP to repay the mortgage loan.

But the same applies to pensions, which also have a limit on the lump sum that can be paid (now £50,000), and pension mortgages have proved extremely popular in recent years.

Another basic problem, though, has been the unpopularity of PEPs as a long-term investment. For a start, the

maximum contribution is £3,000 annually (it was £2,400 originally) and the plan has to be renewed each year.

There is no guarantee that the Government will continue PEPs in their present form; indeed, there is every chance that radical changes will be announced in this year's Budget following the failure of PEPs to appeal to investors.

Peter Shepherd of Dominion is not worried by these points. He notes, for example, that a husband and wife between them can put £6,000 into a PEP each year, which should be enough to repay a substantial mortgage over a period of 25 years. He feels any changes in the Budget will enhance, rather than reduce, the benefits of PEPs.

Another fundamental problem with PEPs is that, at present, the bulk of investment is confined to UK stocks only and there is precious little

room for manoeuvre if the London market takes a dive. These restrictions on the size, and type, of investment makes PEPs a high risk, and further regulations also make them costly, so additional charges tend to offset the benefits gained from the tax-free concessions that should boost the performance of the fund.

Shepherd points out that Scottish Amicable has been appointed investment adviser to Dominion's plan and that, over a long-term period, the returns from UK equity tax-exempt funds have been good. In any event, the plan will be reviewed every five years and the investor will be free to use any surplus sums as required.

However, although there are no surrender penalties, don't expect much if you do decide to cash in early because the charges - and, in particular, the deductions made from your first-year contributions

- are steep, to say the least. The first year (initial) charge, taken at the beginning of the plan, is based on the term of the mortgage and the annual subscription. This is calculated by deducting 3 (37.5 per cent) plus VAT from the first year's contributions to cover the first 10 years of the plan, plus 1/48th of subscriptions for the next 10 years and 1/60th for subsequent five-year periods. This totals up to 66.6 per cent (two-thirds) for a 25-year plan, or £4,000 out of a £6,000 contribution.

"This charge will not be refundable in the event that the plan is terminated or the PEPs transferred within such period," according to the promotional brochure. What is more, "For monthly cases, an additional charge of £1 a month, plus VAT, is applied."

But that is not all. In addition, there is an annual management charge of 1.25 per

cent during the first 10 years dropping to 0.75 per cent thereafter, plus 0.5 per cent on any purchases and sales of shares (over which you have no control), plus stamp duty. There is a bid-offer spread of 5 per cent on money subscribed to the plan.

Dominion says that these charges are in line with life assurance and unit trust industry standards and, indeed, that the initial charge is cheaper than the normal endowment policy. That is debatable, since a massive amount in charges is deducted during the first year, which must affect the plan's performance.

In any event, the complicated way in which the costs of the plan are explained in the brochure provides strong support for those who are urging the Securities and Investment Board to insist on "harsh" (ie, easily understandable) disclosure rather than the "soft" approach now being favoured where the investor requires a degree in mathematics - plus familiarity with industry jargon - to discover the real charges being imposed.

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Three more ways to spend

THE PROLIFERATION of credit cards on the market continued this week with Save & Prosper, Allied Irish and Barclays all putting their latest before the public.

Save & Prosper and Allied Irish will charge annual fees for their cards of £3 and £12 respectively. Interest will be levied at around 1.5 per cent a month, or about 18.8 per cent annually.

Barclays' new card is called Assent, and it will be a MasterCard. Holders will not have to pay an annual charge, but neither will they enjoy the free credit period which has gone with credit cards up until now.

However, interest on it will be 19.9 per cent annually, well below the 26.8 per cent charged on Barclaycard.

If you want the Assent card, you will have to agree to make a fixed monthly payment from your bank by standing order. If your Assent account goes into credit, you will not be paid any interest.

Your credit limit will be fixed at 25 times the amount you decide to pay through standing order.

Is this a raw deal? Peter Ellwood, chief executive of Barclays Retail Services, thinks not. "This is a card for the responsible borrower who wants to play ahead," he says.

In other words, if you are in need of continuous credit, then it might suit you to shift from Barclaycard's higher interest rate down to Assent.

Most intelligent credit card-users are not in this situation but there are plenty of people who are. Most use the justly-maligned store cards to purchase consumer durables and other necessities - and are paying through the nose to do so.

Interest rates on most of these cards are more than 30 per cent annually and in some cases above 40 per cent. It seems astonishing that people buy things at such painful interest rates when lower ones are available so easily elsewhere.

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INTEREST RATE COMPARISONS

Interest Rate	Type of Card
Visa and Mastercard	
Barclays Assent	19.9% APR
Lloyds Access	26.8% APR
Midland Access	26.8% APR
NatWest Access	25.3% APR
Barclaycard	26.8% APR
Chase Manhattan	22.8% APR
Co-Operative	26.8% APR
Girobank	25.3% APR
Halifax	20.9% APR
Leeds Permanent	25.3% APR
Save and Prosper	22.7% APR
Trustcard	28.1% APR
Optima (Amex)	£500 balance 18% APR on £5,000 balance

Store Budget Cards	
Argus	38.4% APR*
C & A	34.4% APR*
Chelsea Girl	32.3% APR*
Creditcharge	39.8% APR*
Currys	41.7% APR*
Debenhams	33.7% APR
Marks & Spencer	34.5% APR
Miss Selfridge	34.4% APR*
Next	38.4% APR*

Store Option Cards	
BHS	32.9% APR*
Debenhams	34.4% APR*
Index	32.5% APR*
Laura Ashley	34.4% APR*
John Lewis	19.5% APR

*APR is a few per cent lower if paid by Direct De

Invest in Britain's shipping industry

Short Sea Europe PLC

A European Coastal Shipping Company raising up to £5 million under the Business Expansion Scheme

Sponsored by
Development Capital Group Securities Limited
(a wholly owned subsidiary of Lazard Brothers & Co. Limited)

An unusual opportunity to participate in an important niche sector of the shipping industry — the transport of dry cargoes on short sea voyages within Europe

Short Sea Europe will buy and operate modern second hand ships

Freight rates anticipated to increase owing to shortage of suitable ships

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Operating yields expected to be significantly higher than those of the many assured tenancy companies seeking BES funds

Potential for growth in capital values of ships to be purchased

Substantial commitments to invest from The Eleventh Lazard Development Capital Fund and F. T. Everard & Sons, the well respected and long established shipping company

Income tax relief and exemption from capital gains tax under the BES

This advertisement is not an invitation to subscribe for shares. Applications to invest in Short Sea Europe PLC will only be accepted on the basis of the Prospectus and the application form contained therein. Investment in the Company may not be suitable as a medium or short-term investment. The Sponsor would like to point out that there is no market in unquoted shares and that it may be difficult to sell them or to obtain reliable information about their value. The value of shares may go down as well as up and investors may not get back the amount they have invested. Furthermore, relevant fiscal rules and their interpretation may change. This advertisement has been approved by an authorised person under the Financial Services Act 1986.

Please send me a copy of the Prospectus for Short Sea Europe PLC

Name (BLOCK CAPITALS PLEASE)

Address

Postcode FT 25/2

To Anne Bamford, Development Capital Group Securities Limited
44 Baker Street, London W1M 1DH
Telephone 01-224 3929 24 HOURS



ROWNTREE plc

(the "Company")

NOTICE TO HOLDERS OF WARRANTS

Relating to 7½% Bonds 1989 to Subscribe Ordinary Shares in the Company (the "Warrants")

NOTICE IS HEREBY GIVEN THAT a meeting of the holders of the Warrants will be held at Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES on 20 March 1989 at 3.30 p.m. for the purpose of considering and if thought fit passing the following resolution as an Extraordinary Resolution:

- THAT—
- (1) the outstanding Warrants relating to the 7½% Bonds 1989 of the Company (the "Warrants") be and hereby are redeemed at a price of £2,257.57 per Warrant (the "Redemption Price") payable by the Company in accordance with sub paragraph (2);
 - (2) the Redemption Price will be paid against the delivery of the Warrant certificates to the office of the Receiving Agent specified in the Warrant Agreement and listed in paragraph A at the foot of this Notice; and
 - (3) pending payment of the Redemption Price to the holders of the Warrants entitled thereto, such proceeds shall be held by the Company on an interest bearing deposit account with Barclays Bank plc on trust for the holders of the Warrants.

NOTES:

- (1) Only a registered Warrant holder or his proxy is entitled to attend and vote. A proxy need not also be a Warrant holder.
- (2) Forms of proxy must be delivered to the registered office of the Company not less than 48 hours before the time fixed for the meeting.
- (3) The offer, originally made on 7 July 1988, and closed and immediately reopened on 2nd February 1989, (the "Warrant Offer") by County NatWest Limited on behalf of Rowntree plc (UK) PLC to acquire all of the outstanding Warrants at £2,257.57 in cash for each Warrant (and otherwise subject to the terms and conditions of the Warrant Offer) still remains open for acceptance. Copies of the offer document together with the relevant forms of acceptance are available from the Agents listed in paragraph B below. The Warrant Offer will close immediately prior to the meeting.
- (4) The listing of the Company's shares on The International Stock Exchange in London has been cancelled.
- (5) An explanatory circular is being sent by the Company to the registered Warrant holders. Copies of the above circular may be obtained from the Agents listed in paragraph B below.

Dated 23 February 1989

By Order of the Board: K. H. M. Dixon

Registered Office: Rowntree plc, York, YO1 1XY

A. Receiving Agent:

J Henry Schroder Wagg & Co Limited
120 Cheapside London EC2V 6DS

B. Agents:

Bankers Trust Company
Dashwood House
69, Old Broad Street
London EC2P 2EE

Bankers Trust GmbH
Bockenheimer Landstrasse 39
6000 Frankfurt-Main 1

Banque Générale
du Luxembourg
14, Rue d'Aldringen
Luxembourg

Swiss Bank Corporation
Aeschenstrasse 1
CH-4002 Basle

This notice has been approved by County NatWest Limited, a member of The Securities Association.

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PLEASE SEND ME FURTHER INFORMATION ON MARKETLINK

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ADDRESS _____

MEMBER OF THE SECURITIES ASSOCIATION AND THE INTERNATIONAL STOCK EXCHANGE

FINANCE & THE FAMILY

The Week Ahead

Insurers count cost of risky business



Tony Brand, chief executive of Commercial Union



Alan Horsford, chief executive of Royal Insurance



Buchan Marshall, GA's chief general manager

THREE of the big UK composite insurers come marching home this week. Two of them will be bloodied but apparently unhurt by troubles in foreign lands, the third is being shadowed by an overseas stakeholder.

Insuring the world against fire, flood and other disasters is an up-and-down business, and the companies which write the business do not go up and down in tandem. The mix of risks insured and the independent actions of management have a lot to do with this.

General Accident, with a major commitment to the UK motor market, seems decidedly on the upgrade. Chris Pountney of County NatWest WoodMac expects GA's chief general manager, Buchan Marshall, to report pre-tax profits of £283m for 1988 next Wednesday, against £204m the year before, itself 66 per cent up on 1986. He expects the final dividend to match the 24 per cent interim increase for a total of 43½p (36p) net.

Unfortunately, GA has damaged its management credibility with last summer's acquisition of the New Zealand banking and insurance group, NZI Industries. By last autumn, NZI was reporting losses in its banking subsidiary; this week, losses of NZ\$13m appeared in its life insurance operations and the company scrapped a NZ\$230m (£37m) rights issue aimed at rebuilding its balance sheet.

Sometimes, the composite itself is seen as a takeover target. Commercial Union was in the stock market pages again

this week. Adelaide Steamship, the Australian holding company, had built its stake up to 10 per cent.

Whether Adelaide is a predator willing to get its claws bloody or a scavenger looking to pick up a morsel or two on a stock market play is a matter of conjecture. What is agreed is that the UK insurer is not an obvious victim.

CU is more likely than GA to reflect the cyclical downturn in the US insurance underwriting cycle. But its chief executive, Tony Brand, is still expected to preside over a rise in profits from £170m to £202m on Wednesday, together with a 17 per cent dividend rise to 18½p net.

Dividend decisions are more important than profits in the composite insurance sector. Companies make high profits some years which subse-

quently dwindle into losses, particularly in the fiercely competitive North American underwriting market, but they still have to have a strong assets/investment base to take the underwriting risks in the first place. This may be just as well for Royal Insurance which, on Thursday, is expected to lift its dividend by 17 per cent to 22½p net from profits £34m lower at £240m before tax.

Royal's chief executive, Alan Horsford, reported a year ago that the October 1987 British hurricane had cost the company \$105m in claims. Last year, the company reported disappointing results quarter by quarter as the US downturn took its effect, culminating with a \$112m provision against outstanding claims in the US last November.

However, at the moment, is finding it easier to be an international and very large. The market is excited by the deal, announced this month, whereby the Anglo-Dutch foods and detergents combine has agreed to buy the Fabergé and Elizabeth Arden personal products business from Meshulam Riklis, the Wall Street financier, for some \$1.65bn (£975m).

In this mood, it may be dis-

posed next Tuesday to call the expected £1.48m pre-tax profits total for 1988, up from £1.33bn last year and £1.14bn in 1986.

The other large Anglo-Dutch complex, Royal Dutch/Shell, delivers 1988 results on Thursday. The management saw a bleak future for oil prices last August, and it will be interesting to see if there is any reaction to the more bullish outlook propounded last week by the Exxon chairman, Larry Rawl. Meanwhile, Shearson Lehman is looking for Shell's 1988 net income to rise from £2.824bn to £3.005bn.

Tuesday brings results from STC, Britain's second largest electronics group. The company joined the potential movers and shakers list at this time last year, when it turned in profits 40 per cent higher at £188m before tax and said that it had nearly £200m in cash in its balance sheet.

There have been a couple of US acquisitions in recent months but the market is convinced that another deal or project is on the cards. It is expecting profits to rise to £230m and hopes that there will be other goodies to pick over — a joint venture for the ICL computer group is one

Cadbury Schweppes is a little further down the line. It launched an agreed bid for Basset Foods, of Liqueurice Allsorts fame, at the beginning of this month. The original, hostile bidder for Basset, the Swedish conglomerate Procordia, formally withdrew from the fray this week.

Among other things, say brokers Kitcat & Aitken, the Basset deal would dilute the stake in Cadbury held by General Cinema of the US from 18.4 per cent to about 17.5 per cent. It also follows in a line of mergers — the acquisition of Pears, the Hershey deal and the buy-in of the Australian minority — which should have the effect of reducing the chances of a bid from General Cinema succeeding.

Meanwhile, say Kitcat, Cadbury should report profits up from £170m to £213m before tax on Thursday.

Barclays reviewed here last week, will conclude the banking results season on Thursday, with pre-tax profits expected to be up by about a quarter to £1.3bn.

In a crowded economic list, the UK trade figures could be the crunch point of the week for ordinary shares, says Neil MacKinnon of Chase Investment Bank. The market has been desensitised to a considerable extent, says MacKinnon, and next Wednesday it is likely to view a January trade deficit of below £1bn as a good thing, and only get really worried if it tops \$1½bn. Within the figures, however, anything pointing to buoyancy of imports or weakness of exports due to the strong pound will be taken very seriously indeed.

Analysts also expect to be treated to a pre-privatisation meeting, on Tuesday, with the Midland Electricity Board; and, on Wednesday, Parliament fields a select committee on the privatisation of Girobank.

William Cochrane

Income: a capital idea

WHILE the rest of the world examines Salman Rushdie's *Satanic Verses*, the investment trust gurus at County NatWest Wood Mac have been studying the Alternative Service Book. They say they have found the key to prudent investment in the Gospel for the Eighteenth Sunday after Pentecost, where Matthew the tax collector, the only apostle with any financial training, says: "You should have deposited my money with the bankers, and on my return I would have recovered my capital with interest."

Matthew has got it right in one, according to the County team, who say in their recently published Investment Trust Review of 1988 that "income is the key to all successful long-term investing."

Indeed, if you are thinking of buying shares in an investment trust with a view to some years ahead, you could do worse than to concentrate on those offering a higher rate of income because, as County

Trusts to consider on yield/dividend growth grounds

- Alliance
- Bankers
- British Assets
- Edinburgh Investment
- First Scottish American
- Merchants
- Murray Income
- Murray International
- Scottish Investment
- Second Alliance
- Securities Trust of Scotland
- Temple Bar
- Throgmorton
- TR City of London

says: "Investing on an income discipline will, in general, tend to produce superior results over the longer term." However, County also warns that "it is not an infallible — or even a good — system for picking specific stocks or for selecting investments on a short-term basis."

Investors have been showing increased interest in income trusts recently, for three rea-

sons. Since the 1987 stock market crash, income funds have been a logical choice for investors seeking a defensive strategy. Budget changes have also made it more worthwhile for individuals to earn income from investments, as the maximum rate of tax on investment income — 40 per cent — is now the same as the maximum rate of tax on capital gains. In comparison, ten years ago, the rates were 38 per cent and 30 per cent respectively. The third reason is that a number of diversified trusts, such as Edinburgh Investment and Scottish Investment, have announced large dividend increases recently.

County's argument is based on a survey of income growth specialist trusts in the period 1983-8 as well as a series of "yield portfolios" in 1978-1987. Research showed that income growth trusts have tended to perform better than average over recent periods and that over the five years 1983-8, dividend growth seems to have geared-up the performance advantage accruing from a high starting yield.

The message for investors is clearly to choose either a trust with a high starting yield and a good sustainable dividend growth record, or those which have taken steps to increase their income profile but yet have to see this reflected in share price.

County has prepared a selection of trusts which they believe fulfil all or any of these criteria (see table).

The review says that it is unlikely that the investment trust will stage this year a repeat performance of 1988, when the FT-Actuaries Investment Trust Index outperformed the FT-Actuaries All-Share Index by 11.8 per cent. A fair amount of take-over activity helped boost prices last year and there could be more this year.

Heather Farnbrough

BES tenancy schemes survey

A SURVEY of BES assured tenancy schemes has just been published by the stockbrokers, National Investment Group. It sets out clearly all the key points of each issue such as area, property managers, directors' options and incentives and issue costs.

In addition, a brief conclusion is offered on each. While some issues are recommended (Johnson Fry Northern Renewals), a few get the thumbs down (Assured Property Management and BES Residential Property Corporation). National Investment Group is charging £3.00 per copy and is based at Salisbury House, London Wall, London EC2 5SX.

H.F.

COMPANY NEWS SUMMARY

TAKE-OVER BIDS AND MERGERS

Company bid for	Value of bid per share*	Market price	Price before bid	Value of bid £m**	Bidder
Prices in pence unless otherwise indicated					
Basset Foods	558	555	473	87.87	Cadbury Schweppes
CSL Corp.	154	150	108	31.76	TIP Europe
Chamberlain's Phipps	198½	217	154	74.57	Enrode
Chamberlain's Phipps	220†	217	189	81.0	Bowmaker
Chapman Inds.	422	420	389	38.48	Shenley AB
Coca Cola Fields	1403½	1480	1436	3.17bn	Mitsubishi
Deimler Group	70½	70	60	4.93	Bromsgrove Inds.
GT Management	180	181	178	91.50	St. Leger
HPC Group†	144	141	123	9.59	Sidlow
Helds Care	946½	98	89	12.57	Compas Group
JSB Electrical	402	387	313	25.30	Ennals
Jacksons B'n End	150½	164	147	12.75	Vassalli
Johnstones Plc	230	225	206	24.15	La Salpêtrière
Local London	590	546	494	110.98	Priest, Marland
Marine Dev.	5219	483	380	77.71	Local London
Personal Comp.	220	219	140	11.04	P & S
Polytechnic Inds.	215	211	197	18.35	Peak
Ricardo	128	147	125	22.95	First Technology
Thames T-Link	30	88	82	14.85	Ladbroke Group
Viking Plc.	38½	38	37	23.20	Aviva Plc.

*All cash offers. †Cash alternative. ‡Partial bid. §For capital not already held. ¶Underwritten. **Based on 230p price 24/2/89. ††AT suspension. ‡‡Shares and cash.

PRELIMINARY RESULTS

Company	Year to	Pre-tax profit	Earnings	Dividends
		(£000)	per share (p)	per share (p)
Albright & Wills	Dec 9	49,200	(46,600)	-
Bank Leumi (UK)	Dec 8	2,630	(1,940)	-
Brenhill Indus.	Oct 8	879	(12)	13.5 (12.4)
Brit. Petroleum	Dec 8	2,077bn	37.8 (33.9)	-
Brit. Petroleum	Dec 8	2,077bn	20.0 (24.5)	13.5 (12.5)
Brit. Petroleum	Dec 8	705	(204)	3.9 (0.41)
Cap. & Counties	Dec 8	43,500	(24,557)	20.3 (16.6)
Cap. & Counties	Dec 8	14	(13)	53.3 (52.4)
Cont. & Ind. Tel	Dec 8	339	(286)	18.9 (13.5)
Dunlop House	Dec 8	1,350	(734)	0.13 (0.20)
English & O'Shea	Dec 8	17,062	(15,660)	2.27 (2.11)
F&C Enterprise	Dec 8	1,750	(1,677)	1.88 (1.62)
F&C Invest. Tel	Dec 8	1,170	(1,180)	6.48 (6.6)
Green Property	Dec 8	1,470	(1,250)	130 (114)
Green Property	Dec 8	432	(523)	3.5 (4.0)
Johnson B'n End	Dec 8	2,280	(2,220)	2.82 (2.75)
Kleinwort O'Shea	Dec 8	2,604	(2,208)	4.84 (3.95)
Midland Bank	Dec 8	693,000	(704,000)	75.1 (-)
Nat. Westminster	Dec 8	1,407bn	(5,980)	22.5 (27.0)
Nichols J'n Winto	Sept 8	199 L	(375 L)	-
North Sea Assets	Oct 8	506	(342)	5.06 (4.42)
Optim Group	Dec 8	29,200	(29,200)	18.0 (16.0)
President Fin.	Oct 8	1,300	(479)	3.14 (-)
Ryan Hotels	Dec 8	1,040	(479)	11.4 (5.5)
Takara	Dec 8	3,190	(1,961)	20.8 (18.2)
Tarry EW	Dec 8	212	(279)	6.91 (6.10)
Taverners	Dec 8	5,500	(4,250)	9.85 (7.41)
Temple Bar Inv.	Dec 8	52,500	(38,100)	15.5 (13.1)
Transatlantic H.	Dec 8	69,800	(62,600)	19.3 (17.4)
Yeverton Invest	Oct 8	71	(211)	0.5 (1.1)
Yeoman Inv. Tel	Dec 8	3,410	(3,050)	0.5 (-)
Yorks. Chemicals	Dec 8	8,500	(8,250)	36.5 (28.7)

INTERIM STATEMENTS

Company	Half-year to	Pre-tax profit	Interim dividends
		(£000)	per share (p)
Alumasc Group	Dec	2,080	(1,910)
Ashted Group	Oct	2,420	(1,410)
BTS Group	Sept	81	(107)
Cassidown Press	Dec	85	(65)
Cons. Gold Fields	Dec	137,700	(182,700)
Creston	Dec	259	(25 L)
Ewart	Oct	522	(179)
FR Group	Nov	3,230	(3,202)
Irish Glass	Dec	1,200	(671)
Irish Glass	Dec	1,150	(970)
Jersey General Inv	Oct	2,300	(800)
Orchid Technology	Dec	931	(217)
Peters Michael Group	Dec	1,070	(530)
Ramius Holdings	Dec	801	(580)
Realty Useful Group	Oct	2,150	(434)
Regentrest	Oct	2,150	(434)
St. David Inv. Tel	Jan	257	(237)
Sireclair Goldsmith	Nov	939	(580)
Throgmorton Dual Tel	Jan	1,014	(804)
Tor Investment Trust	Jan	811	(804)
Usher Frank Holdings	Nov	634	(783)

(Figures in parentheses are for the corresponding period.)
*Dividends are shown net of tax per share, except where otherwise indicated. L = loss; results released on February 16 1989; after tax profits. † trading profits. ‡ last years figs for 9 months. § profits = net revenue.

RIGHTS ISSUES

Spice is to raise £3m via a five-for-one rights issue at 45p.
Stanley Leisure is to finance a £25m purchase via a vendor rights issue of 10m new shares of 22p.

OFFERS FOR SALE, PLACINGS AND INTRODUCTIONS

Burford Group is to raise £20m worth of 25-year money via the placing of a first mortgage debenture issue.

FINANCE & THE FAMILY

Richard Waters on the use of trusts to shift the tax burden between man and wife

Keeping married couples separate

NEXT YEAR sees the introduction of a system for taxing husbands and wives separately. In advance of that, this year's Budget is likely to contain provisions to prevent married couples using the new rules to avoid tax artificially.

The Government's main concern is that husbands may start to transfer income to their wives without at the same time passing over ownership of the assets from which the income is derived. This is against the spirit of separate taxation: the Government's aim is to free women from a system which does not allow them to be taxed separately on their independent wealth.

The Government's concern centres on the use of trusts, which can be used to separate ownership of assets from the income they generate. A husband could transfer his assets into trust and grant his wife an interest in the income. The beneficiary of the assets themselves could be left to the discretion of the husband. This could enable the wife to use up her tax-free or lower-rate tax band under separate taxation, without at the same time giving her control over the assets.

This type of arrangement will almost certainly come under attack in the Budget. The Government's concern has also led to a wider review of the taxation of trusts, under way since last summer.

Trusts (or settlements) are ways of giving away assets or income without making an outright gift. They are mainly used to reduce the impact of inheritance tax, but have capital gains and income tax advantages as well.

Accumulation and maintenance (A&M) settlements are the primary tool of inheritance tax planning. Assets are usually transferred into an A&M trust for children or grandchildren. Parents or grandparents can retain control by becoming trustees. Usually, the beneficiaries must become entitled to at least the income from the trust by the age of 25.

There is no limit to the amount that can be transferred into the trust, and no inheritance tax falls due provided the person making the gift survives for at least seven years.

A&M trusts cannot be used in cases where at the time of setting up the settlement the beneficiaries have already reached the age of 25. In these cases an "interest in possession" (or fixed interest) trust provides many of the same advantages. These are trusts in which a named beneficiary is currently entitled to the income. The difference between these and A&M trusts is not easy to define and is subject to complex case law.

Since March 1987 transfers into an interest in possession trust have been treated in the same way as those into an A&M trust. However, unlike an A&M settlement anyone who has an interest in the trust must survive for at least seven years after passing on the assets, otherwise inheritance tax is applied.

The third main type, a discretionary trust, is treated differently for inheritance tax purposes. The entitlement of the beneficiaries is not specified, as the name suggests, it is at the discretion of the trustees. These are the most flexible type of trust but suffer a number of restrictions as a result. For example, there is a limit on the amount that can be

the assets and setting up a series of trusts. There is also a charge when assets come out of trust, again not exceeding 6 per cent.

A discretionary trust can exist for up to 80 years, providing freedom from inheritance tax for the beneficiaries over a long period of time.

Trusts can also be used to save income and capital gains tax, as well as inheritance tax. Income accumulating in an A&M trust is taxed at 35 per cent, a marginal advantage over the 40 per cent higher rates band.

Any income paid out is taxed at the income rate of the beneficiary (or can be applied against the beneficiary's tax-exempt band). However, this treatment does not apply when the beneficiary is under 18 and the trust was set up by a parent. In these cases, any income paid out is taxed at the parents' top income tax rate. This therefore makes parental A&M trusts more tax-effective for children over the age of 18, for example, to support them through university.

The main capital gains tax advantage of trusts stems from the fact that interest in possession trusts pay a CGT rate of only 25 per cent, compared with the 35 per cent paid by discretionary and A&M settlements. This means, for example, that a beneficiary who has a top marginal rate of 40 per cent can accumulate gains in an interest in possession trust at a tax saving of 15 per cent.

The last Budget saw some tightening of the CGT regime for trusts. If the person who

happened until companies have submitted their accounts.

To qualify for BES relief, companies must be able to show that they are operated in a certain way. Hicks says: "More than 75 per cent of their income has to come from property. If the companies do not buy enough properties and collect enough rent from tenants, it is possible that people who have loaned will not get interest relief."

Another potential problem is where a management company operates a series of close companies. Companies could prejudice their BES tax relief if it appears they are controlled effectively by a separate management company, as close companies are intended to be run by no more than five directors with a limited number of shareholders.

What else could the Chancellor do? Steven Rowe of BES Monitoring says: "The BES is unlikely to be a priority this year as it is fulfilling the idea of the scheme more than ever before, although the objectives have changed. Certainly, it is helping the Government's short-term policy of boosting private rented accommodation, albeit a small way."

A number of people in the industry believe that the £500,000 limit which can be raised under the BES in any one tax year for non-assured tenancy companies is likely to be increased, probably to £1m. Treasury Minister Norman Lamont has indicated to one sponsor, Matrix Securities, that he is considering it carefully.

Well, he would, wouldn't he? BES hung on in last year's Budget by the skin of its teeth. It appears to have won a last-minute reprieve only when it was realised that it could be useful for a new purpose.

The scheme's objectives have changed a lot since it was introduced. Having started out as a way to raise capital for small, high-risk businesses, offering a tax incentive to encourage wider share ownership, it has now become little more than a tool for Government housing policy. The Chancellor might decide that there is no longer a need for BES relief for any companies other than assured tenancies or for close companies. If so, the message is clear: if you are going to invest, do it now.

Heather Farmbrough

any restrictions on outright transfers between spouses with a view to maximising the available relief.

The Financial Secretary to the Treasury has already indicated that attempts to transfer income while retaining control over the capital will be disregarded. Subject to what transpires, married people will then have one year before the activation of the new rules on April 5, 1990, in which to arrange any necessary re-allocation of resources between themselves.

Donald Elkin

Donald Elkin is a director of Wilfred T. Fry, of Worthing, West Sussex.

Lawson could close BES loophole

IF THE experience of past years is anything to go by, the Chancellor is unlikely to leave the Business Expansion Scheme alone in this year's Budget. Nigel Lawson's most likely target is the close company - defined as one controlled by five or fewer shareholders and eligible for lower rates of corporation tax (25 per cent instead of 35 per cent). There are about 1,000 BES companies which are also close companies but, until this year, they have tended to be small issues, raising capital privately.

However, the picture has changed since the introduction of BES-assured tenancy schemes which allow much larger sums to be raised. Sponsors realised quickly that they could be even more attractive by allowing investors to get tax relief on borrowed money to fund investments in close companies while still qualifying for BES tax relief.

Not surprisingly, this proved popular with investors. But the Inland Revenue has long disliked close companies, and the spectacle of investors hoping to get two sets of tax relief may have been the last straw.

Michael Squires, chairman of the Institute of Taxation's technical committee, argues that the close company provisions "have become something of an anachronism." He points out that the legislation was introduced to prevent individuals accumulating income within a family which was liable at only corporation tax rates, rather than the then much higher personal tax rates. As he has become aligned more closely, the original intention of the legislation has lost much of its purpose. While some of the earlier, smaller BES companies may genuinely have needed close company status in order to raise funds, this is less true now.

If Lawson ends the close company loophole this year, what happens to shareholders in existing close companies, particularly those who have taken out loans?

Providing your loan application has been processed within 14 days (the period required of Budget day - March 14 - you will probably be all right for this year. Retrospective legislation is unpopular and difficult to implement. Nevertheless, judging from Lawson's zeal last year, BES Budget legislation would probably come into effect immediately, which could hit schemes open until

the end of the tax year. However, if you are sitting back and reflecting happily that you have parted with your money already, you could still be in for a shock. "None of the close BES companies has got clearance yet from the Inland Revenue," warns Chris Hicks of Shire Trust. "That cannot



happen until companies have submitted their accounts."

EXPATRIATES

Residence in the balance

accruing wholly or in part before departure from Britain.

On the credit side, the Revenue proposed that accommodation retained for your use in the UK would cease to be a relevant factor for determining residence status. At present, anyone having such accommodation is treated as resident for the whole of any tax year in which they set foot in the country, unless engaged in full-time employment or business overseas. This is prone to catch directors, airline pilots and others who perform substantive duties in the UK, together with Britons retired overseas and the wives of expatriate workers.

The changes foreshadowed would be of great importance to long-term expatriates (ie, those not resident for more than 10 or, alternatively, 15 years) returning to the UK for residence, as well as foreign domiciliaries residing in Britain. The latter now pay tax on their overseas income and gains on a remittance basis, while the former face worldwide liability. Under the new rules, both could find themselves phased into the tax system over a period of years.

This would be achieved by providing that anyone resident in the UK for between one and six years out of a 14-year period would be taxable on a new intermediate basis. The tax would be the greater amount arising either from tax on UK income and gains alone, or the appropriate proportion (ranging from 5 per cent to 100 per cent) of tax on worldwide income and gains after allowing for double taxation relief.

Thus, immediately your period of residence in Britain reached seven or more years out of the 14, you would be regarded as "fiscally connected" with the UK and taxed as if permanently resident -

ie, on worldwide income and gains.

Consequently, domicile would lose all fiscal residence except for inheritance tax, although an alternative solution considered the possibility that the intermediate basis should be extended only to non-UK domiciliaries. If that option were adopted, all Britons who retained their UK domiciles while abroad would, as before, be taxable fully and immediately on their return.

The likelihood is that the

Budget will also contain other matters of more than passing interest to non-residents. Consultative documents and study papers issued during the past year may preface changes in the law relating to settlements and insurance, both of which are used extensively by expatriates in their retirement planning.

In the case of the already existing legislation relating to the taxation of a husband and wife, it should become clear if there are to be

INTEREST RATES: WHAT YOU SHOULD GET FOR YOUR MONEY

	Quoted rate %	Compounded return for taxpayers at 25% 40%	Frequency of payment	Tax (see notes)	Amount invested £	Withdrawal (days)
CLEARING BANK						
Deposit account	4.50	4.60	3.88	monthly	1	0-7
High interest cheque	7.50	7.50	6.80	monthly	1	0
High interest cheque	6.00	6.30	5.84	monthly	1	0
High interest cheque	8.40	8.70	5.98	monthly	1	0
High interest cheque	6.80	6.20	7.38	monthly	1	0
BUILDING SOCIETY						
Ordinary share	6.00	6.00	4.87	half-yearly	1	1-250,000
High interest account	6.00	6.00	6.40	yearly	1	500
High interest account	4.25	4.25	6.80	yearly	1	2,000
High interest account	8.75	8.75	7.00	yearly	1	5,000
High interest account	9.00	9.00	7.20	yearly	1	10,000
90-day	9.05	9.25	7.40	half-yearly	1	500-9,999
90-day	9.50	9.75	7.78	half-yearly	1	10,000-24,999
90-day	10.00	10.25	8.20	half-yearly	1	25,000
NATIONAL SAVINGS						
Investment account	10.75	8.06	5.45	yearly	2	5-100,000
Income bonds	11.00	8.06	7.28	monthly	2	2,000-100,000
Capital bonds	10.00	8.06	7.20	yearly	2	100 mths
34th issue	7.50	7.50	7.50	not applic.	3	25-1,000
Yearly plan	7.50	7.50	7.50	not applic.	3	20-200/month
General extension	5.01	5.01	5.01	not applic.	3	0
MONEY MARKET ACCOUNT						
Schroder Wagg	8.02	9.40	7.52	monthly	1	2,500
Provincial Bank	9.60	10.00	8.00	monthly	1	1,000
UK GOVERNMENT STOCKS						
5pc Treasury 1986-89	10.38	9.07	8.29	half-yearly	4	0
5pc Treasury 1992	10.87	8.77	7.51	half-yearly	4	0
10.25pc Exchequer 1985	10.29	7.72	6.18	half-yearly	4	0
5pc Treasury 1990	9.58	8.79	8.31	half-yearly	4	0
5pc Treasury 1992	8.48	7.85	7.15	half-yearly	4	0
Index-linked 5pc 1982-89	8.45	7.94	7.83	half-yearly	2/4	0

*Lloyds Bank/Halfpenny 90-day, immediate access for balances over £5,000. †Special facility for extra £5,000. ‡Source: Phillips and Drew. §Assumes 6.0 per cent inflation rate. 1 Paid after deduction of composite rate tax. 2 Paid gross. 3 Tax free. 4 Dividends paid after deduction of basic rate tax.

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This advertisement has been approved by an authorised person under the Financial Services Act 1986.

Please send me a copy of the Memorandum for The Second Lazard Residential Property Fund.

Name: (BLOCK CAPITALS PLEASE)
Address:

FT 25/2 Postcode: To Lazard Residential Property Fund (Management) Limited
44 Baker Street, London W1M 1DH
Telephone 01-224 3929 (24 HOURS)

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This advertisement has been approved by an authorised person under the Financial Services Act 1986.

To: The BES Department
Chancery PLC, 14 Fitzhardinge Street,
Manchester Square, London W1H 9PL
BES-LINE: 01-935 8101 (24 hours) or
01-486 7171: BES-FAX: 01-224 4407
Please send me the METROLAND NEW HOME prospectus without any obligation.
Name (Block Capitals):
Address:
Tel no (business):
(Home):

HEALTH CARE

The Financial Times proposes to publish this survey on:

Tuesday 11th April 1989

For a full editorial synopsis and advertisement details, please contact:

Dennis Cody on 01-248 8600 ext 3301

or write to him at:

Bracken House
10 Cannon Street
London EC4P 4BY

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Contact: Carolyn Turner or Andrew Stump
14 Fitzhardinge Street, Manchester Square
London W1H 9PL
Tel: 01-435 8101 (24 hours) or 01-435 7171

This advertisement is not an invitation to subscribe for shares which can only be done on the terms of the Prospectus. Shares in the company will be quoted and there is unlikely to be, for some time, an active market on which the shares can be sold. It should be noted that property values can go down as well as up and past increases may not be sustainable in the future. Prospective investors are recommended to consult an independent financial adviser authorised under the Financial Services Act 1986. This advertisement has been approved by an authorised person under the Financial Services Act 1986.

Please send me a prospectus for Kerrington Developments PLC

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ADDRESS _____

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To: Chancery PLC 14 Fitzhardinge Street
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Please send me a prospectus for Westpark Residential Properties plc

Name _____

Address _____

Postcode _____

To: Hanover Druce Securities Limited, 91 New Cavendish Street, London W1M 7ES. Tel: 01-436 3050. Tel: (24 hours) 01-436 3051

FT

RHONE-ALPES

The Financial Times proposes to publish this survey on:

11th April 1989

For a full editorial synopsis and advertisement details, please contact:

Patricia Sarridge on 01-248 8000 ext 3426

OR

Benjamin Hughes
Financial Times
(France) Ltd
Couture d'Affaires
Le Louvre
168 rue de Rivoli
F-75004 Paris
Cedex 01, France
Tel: (01) 42970621
Telex: 220044
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MERCURY UNIT TRUSTS

FINANCE & THE FAMILY

Unit trusts: Christine Stopp reports on the progress of MIM Britannia

Improving — but can do better

MIM Britannia unit trust performance (Figures show growth over periods to 1.2.89, offer to bid, income reinvested. Bracketed figures show sector rankings. Figures in bold are in the top half of the sector ranking.)

	1 Year	2 Years	3 Years	5 Years
UK Growth (total funds)	(170)	(183)	(114)	(85)
UK Special Features	-2.4 (162)	6.4 (113)	84.7 (25)	153.2 (29)
Smaller Cos.	20.9 (3)	46.1 (4)	88.9 (19)	179.3 (20)
UK Equity Income (total funds)	(122)	(108)	(97)	(68)
Income & Growth	17.0 (3)	34.5 (18)	62.0 (77)	106.6 (46)
UK Income	7.5 (85)	21.8 (74)	53.3 (33)	88.4 (22)
European Growth (total funds)	(98)	(84)	(64)	(45)
European Performance	19.7 (58)	-22.4 (84)	8.8 (42)	—
French Growth	45.4 (2)	47.5 (5)	77.1 (1)	204.6 (8)
Japan Growth (total funds)	(61)	(58)	(51)	(20)
Japan Performance	34.5 (2)	47.5 (5)	77.1 (1)	204.6 (8)
Far East Growth (total funds)	(77)	(64)	(51)	(20)
Hong Kong Perf.	34.5 (16)	-25.2 (83)	11.6 (50)	24.7 (25)

SOURCE: FINRA

MIM BRITANNIA can be viewed as a born-again unit trust group. The original company was formed during the early days of the industry back in the 1930s but frequent mergers and acquisitions have changed it considerably since then. Along the way, it has become saddled with a reputation for poor performance and an excessively marketing-led approach. That suspicion remains even though, recently, some of the MIM Britannia trusts have been among the top performers.

But there is no doubt that the group has undergone some far-reaching changes in recent years. In May 1986, the MIM fund management group was acquired by Britannia. Although MIM was supposed to be the company being taken over, it immediately became the dominant partner in terms of investment. Impetus. The aim was to make MIM's strong performance record — especially in the Far East — rub off on the Britannia trusts.

Next, just before the big stock market crash in October 1987, the merged MIM Britannia group bought the County Bank range of unit trusts. These had a strong performance record in their own right, again with Pacific Basin funds tending to be the stars. The present performance record is a result of merging the three elements — MIM, Britannia and County — and managing director Nicholas Johnson agrees there is still more work to be done.

Johnson admits frankly that the group "lost its way in terms of investment performance" from 1982 to 1986. He puts this down partly to the fact that "unrealistic demands" were made of fund managers.

For instance, to make income trusts more attractive superficially, unsustainably high yield levels were set which it made difficult to achieve. Increasing capital values. Johnson took the hard decision to reduce income yields even though it displaced some investors.

Another cause of depressed performance was actually removed by the Financial Services Act. Britannia was always very dependent on the intermediaries who traded often in large volumes, creating a turnover that was expensive for the fund and diluted gains.

But to attack the basic problem of poor performance, Johnson has rebuilt his investment team, largely by recruiting intermediaries who traded often in large volumes, creating a turnover that was expensive for the fund and diluted gains.

Johnson admits frankly that the group "lost its way in terms of investment performance" from 1982 to 1986. He puts this down partly to the fact that "unrealistic demands" were made of fund managers.

performance round has taken longer than expected and consistency has still not been achieved. The group has at least one good performer in every major sector but often they are side by side with poorly performing funds operating in the same market.

The accompanying table illustrates this with four pairs of funds. For example, the UK Smaller Companies trust has done well over all the time periods while the UK Special Features fund has underperformed consistently. The Smaller Companies trust is an old Britannia fund merged with a County trust, and UK Special Features is a former MIM trust. The Income and Growth and UK Income trusts present a similar picture. The first is consistently good, the second consistently below the half-way mark. Both are old Britannia trusts, although the first was merged with a County trust.

How can MIM Britannia have shown such expertise in a single European market, with

its French Growth trust, while the European Performance trust has always been in the doldrums? Even in the Far East sector, undeniably one of the group's strongest areas, there are some anomalies. Japan Performance, Japan Smaller Companies and the South-East Asia trust are all at the top of their sectors while the Hong Kong fund performance has been poor. To some extent, such discrepancies are explained by the behaviour of the individual markets in which the trusts operate, and differences in investment objectives. The picture is confused further by the merger of funds with different performance histories and the wide discrepancies in track records. It appears that in seeking to mould a number of funds from different sources into one, the cracks are still showing through.

The group has used mergers and acquisitions as a means of maintaining its market share, and could do so again. But the

cost is high. Even at the time, it was considered that the price (over £40m) paid for acquiring the County trusts from the NatWest group was very high, but the stock market crash only a few weeks later made the cost of the take-over seem exceptionally high.

Despite the rationalisation programme, MIM Britannia still has 39 different unit trusts, the second highest number after Henderson, and these require further sorting-out judging by their somewhat erratic performance. At the same time, marketing is still a strong influence within the group and there has been some criticism about gimmicky funds in the past year.

From the investors' point of view, the group has a number of funds worth consideration, especially in the Fixed Interest and Far East sectors. But you should not assume that all funds in any one sector are good. A real reputation for stability and consistency is still some way off.

Diary of a Private Investor

Pre-Budget prudence



the maximum amount that can be invested each year from the present ceiling of £3,000. If so, I will then top-up my PEP investment.

Looking at other possible measures I note that, in each of his Budgets so far, Lawson has abolished particular taxes. Last year, it was capital duty and the unit trust instrument duty. Perhaps this year he might abolish stamp duty on purchases of shares and houses. This would do much to re-encourage interest in buying shares and help to revive the flagging property market. I am, therefore, waiting to see what happens in the Budget before making any more major investments.

Meanwhile, I have also reviewed all my own and my wife's life assurance policies and other insurance-linked investments. If we had not been insured adequately already, I would have increased our insurance cover, as premiums are likely to increase (or guaranteed payments from insurance companies decrease) if the Chancellor decides to take away some of the tax benefits of fund managers.

With inflation now running at 7.5 per cent, Lawson might well be reluctant to take another tip off the basic rate of income tax. It also seems likely that high interest rates will remain for the time being and that consumer spending (except on groceries) is unlikely to increase very much in the near future. So, I will continue to avoid shares in consumer electronics manufacturers and retailers, and overseas package holiday operators.

One special personal plea to the Chancellor. Earlier this month, my mother-in-law died in Malaysia and my wife had to leave me with our two young children while she went to Kuala Lumpur for three weeks. I had, therefore, to seek the services of a nanny.

My wife assists me in research work. If I had employed a temporary researcher while she was in Malaysia (or even a secretary), the services of such a person would have been tax-deductible — yet, the cost of a nanny cannot be deducted against tax. I think this is ridiculous. Nannies provide just as valuable a service as any other employee, and tax-deductible nannies would encourage more women to continue with their careers and assist one-parent families greatly.

If the Chancellor does decide to provide such tax relief, then I would be very interested in any business expansion schemes for nanny training schools and new nanny agencies since, if my initial experience is anything by which to judge, there is a great need for such organisations.

Last year, when announcing a large increase in the taxation of company car perks, the Chancellor said that "the scale of under-taxation is so great that it cannot be put right in a single year." I had hoped that this would lead to a decline in the sales of cars like Mercedes, so that their dealers would be much more open to "bargaining." Unfortunately, this did not happen, so my wife had to retain her old car for yet another year.

If the Chancellor follows through his 1988 comments, this year's Budget should include further action against those perks. Then, hopefully, prices of Mercedes might fall to the lower levels available already on the Continent. My wife is keeping her fingers crossed.

Kevin Goldstein-Jackson

Assets won't be seized

MY SON-IN-LAW is about to set up a printing agency to liaise between customer and printer. He is at present employed as a rep by a printing firm in Liverpool. Should he have the misfortune to go bankrupt, would my daughter's assets be seized? Over a period of years, I have bought premium bonds in her sole name to the maximum of £10,000. We have a good relationship and she would, if caution demanded it, ask for repayment of the bonds and reimburse me.

Your daughter's assets would not be liable to be taken in execution on her husband's bankruptcy if she herself takes no part in her husband's commercial venture and if she keeps her assets separate from his. The husband's share in joint property would be liable.

preclude me from the legal rights I believe I would have had? We think that the terms which you quote of accepting a full and final settlement will prevent your re-opening the matter unless you were not given an opportunity to take independent advice before signing the severance agreement.

A farmer won't pay

FOR THE past 10 or more years, I have sold the keep on part of my land to a local farmer from January 1 to November 30. In 1985, the agreement for this sale was renegotiated by mutual agreement on the following basis: I paid-out the approximate acreage as 31, and both sides agreed to accept the figure as 30 acres as neither wished to go to the expense of a formal survey. The rate was fixed at £55 per acre for the 11-month keep. Index-linked for the future. The farmer was told that if he wished to check the acreage either himself, by pacing, or professionally, he was welcome to do so.

Last August I decided to sell the land in question by auction in October, with vacant possession on December 1. With this in view, I (a) instituted a professional survey, and (b) gave the farmer formal notice that he would be unable to have the keep any longer. The actual acreage was

found to be 36.4 and this was duly sold without (unlike) incident, as arranged. However, on receiving my invoice for the keep at the end of this period, the farmer has cried "foul," claiming he is not prepared to pay for an incorrect acreage.

I maintain that as both sides had accepted an ad hoc acreage of 30, and in the absence of any request for renegotiation, this agreement was still in force on January 1, 1986, when the 11-month period began and we were therefore quite correct to compute the charge in the manner already agreed and accepted.

We think the farmer's complaint, although understandable, is not justified in the circumstances as he was given an opportunity to check the acreage — and, indeed, has always been in a position to do so.

Copyright infringed

I PLAY THE stock market. Last year, I started putting together an "investment library" in the form of clips from the financial press — company news, comment, etc. I find that I now have files on more than 2,000 companies.

Q&A

BRIEFCASE

The legal responsibility was accepted by the Financial Times for the answers given to questions which were not answered by post on account of space.

such an agency have to obtain permission to reproduce material and pay a fee?

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Disclaimer is legal

WHEN A GARDEN supplies merchant delivered a load of sand and peat, his driver had to manoeuvre the lorry in my yard. In so doing, he drove over a manhole cover (cast iron) shattering it completely, and also cracked the ringed flagstones covering a well.

Relying on a disclaimer in small print on "his quotation," which reads: "Lorry ordered off High Road at customer's responsibility," — the merchant denies liability and maintains I must seek compensation under my household insurance (if any). However, in a gesture of generosity he agreed to replace the manhole cover. But that was in July, and every week when I phone him he says: "Don't worry, just rely on me."

Well, it seems he just intends to wear me down so that I pay to replace the covers. If I do this, and then take him to the Small Claims Court to recover costs, would the disclaimer be an effective defence for the merchant?

We think that the disclaimer would be effective in this case.

Breach of covenant?

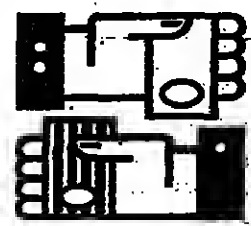
I LIVE ON an open-plan estate. The deeds of my property prohibit parking or garaging of any vehicle between the roadway and any dwelling house. Further, having a caravan anywhere without permission is not allowed.

A neighbour changed an in-built garage to become a living-room and now almost continuously parks a three-ton horsebox (complete with living accommodation) on the drive leading directly to the former garage.

Both houses were built at about the same time and are on opposite sides of the road to each other, but my neighbour claims to suffer no such parking restrictions.

Is it possible to check that this is correct? I have written to the developer but so far have received no reply. Strictly speaking, there is no direct way to find out if your neighbour is under the same restrictions, but if you consult a solicitor and get him to write to the neighbour alleging an infringement of the covenants, and threatening an injunction, you will probably be able to prompt disclosure of the neighbour's title.

FINANCIAL TIMES SURVEY



Sales figures suggest that the Government is succeeding in shifting the pensions burden on to the

private sector, writes Eric Short.

Yet the full message appears not to be getting through. Too few people are making use of the new freedom to provide for their old age.

Not as cheap as you think

LIFE COMPANIES operating in the UK issued more than 1m personal pension plans in the last six months of 1988, for total premiums, excluding rebates and incentive payments, of £308m.

This was revealed recently by Mr Roy Brimblecombe, chairman of the Life Insurance Council of the Association of British Insurers, when he announced last year's new business figures.

On the face of it, the picture is one of success for the Government's new pensions strategy, which was launched last July with personal pensions as its centrepiece. The objective was wider pension ownership, to accompany the philosophy of wider home ownership and wider share ownership.

Wider pension ownership was based on wider pension choice, with employees free to make their own arrangements through personal pensions, outside the schemes of the State and their employers. In particular, the Government's aim was to reduce substantially the role of the State in pension provision by getting employees out of the State Earnings-related Pension Scheme (Serps), so that, at some future date, it could be wound-up.

Personal pensions are available to employees to contract out of Serps as an ordinary

pensions contract, as a vehicle for transfer payments from a previous employer's company scheme, and as the only pensions vehicle for the self-employed.

New business figures from individual life companies show that a high proportion of their sales are personal pension contracts used to contract-out of Serps.

The Prudential Corporation, Britain's largest life company, reported that, in the six months after the new-style personal pensions became available, it issued 220,000 appropriate personal pensions (APPs) and 80,000 ordinary personal pensions. But only 25,000 employees took both an APP and a top-up personal pension.

So it would appear that well over half the personal pension contracts sold by the end of 1988 were appropriate personal pensions used to contract out of Serps, suggesting that the Government's first objective of reducing the numbers of employees in Serps is being achieved.

Life companies and intermediaries, having discovered how popular APPs are with employees and employers without a mainstream pension scheme, are now launching another major promotional push. The Pru is spending £5m on its current TV advertising campaign.

The theme of the campaign



PERSONAL PENSIONS

is that APPs are literally "something for nothing" for employees not in a company pension scheme. The employee gets the tax relief and incentive payments, and neither he nor his employer has to put his hand in his pocket, write a cheque or sign a direct debit.

There is no other savings contract available where the individual does not first have to make a cash payment in order to get the investment return.

In addition, as a one-off concession to get personal pensions started, the Government is allowing eligible employees to take out APPs relating to the financial year 1987-88. But the contracts must be effected in the current financial year.

Life companies and intermediaries will be disappointed if they cannot repeat the 1988 sales figures by April 5. However, the indications are that employees are not enthusiastic about contributing to a personal pension on top of the contracted-out policy.

There is a danger here that employees will get the impression from APPs that pensions are cheap, when in reality they are expensive. An employee who accumulates just a succession of APPs will find that the

pension secured will keep him above the poverty line, but will come nowhere near a pension of two-thirds of final earnings.

There is a parallel with the Government's privatisation issues ahead of the October 1987 crash, encouraging wider share ownership. Too many investors were lured into the comfortable feeling that one could not lose out on equities. People held portfolios consisting of small amounts of privatised company holdings and considered that had a spread of investments. Privatisation did not prepare them for the full implications of equity investment and the need for a diversified portfolio.

Similarly, APPs are not preparing employees for the need to plan their pensions properly and to make significant annual contributions from their earnings. The best advice requires employees to invest in a personal pension business has been effected, life companies have not indicated any split between employed and self-employed. However, the Prudential's figures suggest that few employees undergo a proper pension planning exercise.

There needs to be more evidence of employees taking the

small ones with a few workers. But many such schemes provide no more than contracted-out benefits, which do not cost the employer a penny extra.

Even though, under the best advice rules, employees should be told individually of the position, there is a risk that they will feel their employer is looking after them completely.

Intermediaries say that, once an employee has taken out a pension contract, they will contact him regularly to explain the situation and, if possible, persuade him to make fuller pension provision.

Life companies report large volumes of business from employees investing transfer sums from previous employers' company schemes. Though this is profitable to both sides, it does not represent new pension money, simply a transfer from one sector to another.

Finally, where ordinary personal pension business has been effected, life companies have not indicated any split between employed and self-employed. However, the Prudential's figures suggest that few employees undergo a proper pension planning exercise.

There needs to be more evidence of employees taking the

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The employer's role	
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Illustration: Ann Chasseaud	

opportunity offered by wider choice and showing concern for their old age. If they do not make adequate provision, then, when the time comes, they will turn to the Government for financial help.

Ironically, the reason given for the radical changes in the pension environment was the projected high cost of Serps from around the year 2020. That cost could still be a burden in the next century, yet the Government is leaving promotion of personal pensions to the life companies.

The widening of choice included the end of the life companies' monopoly of personal pensions. Banks, building societies and unit trust groups can now market them, too. Life companies were not unduly perturbed about this. They felt that it would be a long time before any other institution could challenge their dominance — and that is proving correct.

Abbey National Building Society, which adopted a high profile in personal pensions, admitted that the business was far slower to take off than it had anticipated. It found that most people had only a hazy idea of their pension situation, anyway. It is not easy to convey the advantages of contracting out of Serps if employees do not realise what Serps is and that they are in it.

Building societies have acted as intermediaries, rather than as providers, either independent or tied to a life company. Some are now promoting strongly their pension advice services.

Unit trust groups have been slow to enter the market, primarily because most have a life-company connection. Those that have no such connection, including NM Rothschild, Fidelity and Gartmore, have entered but have found the regulations extremely time-consuming. They have decided to be niche players, rather than challenge the life companies head-on.

Midland Bank decided to enter the personal pensions market through its unit trust operation rather than its life company. It sold more than 15,000 personal pensions in their first six months; half were contracted-out only; another quarter were contracted-out plus top-up.

This may seem minuscule beside life company sales. But it could be the base for a major challenge in a few years' time.

HOW THEY WORK

Like a tax-free savings plan

A NUMBER of life companies are spending millions of pounds promoting personal pensions on television. These 45-second slots tell viewers how to get something for nothing (and for once this message is correct), but they do not explain what personal pensions are, their advantages and their pitfalls.

The concept is simple. They are essentially savings contracts, available to almost everybody between the ages of 16 and 75 who has earned taxable income, which operate under favourable tax-exempt conditions. The accumulated sum is ultimately used to buy an annuity.

However, the authorities and the providers have turned this simplicity into a complex contract that cannot be explained in a few words.

Personal pensions come in two forms: appropriate personal pensions, available to employed people only as vehicles for contracting out of the State Earnings-related Pension Scheme (Serps); and ordinary personal pensions, available both to the employed and the self-employed. They are different and separate contracts, each with its own specifications, even if they are sold together by an intermediary to his client.

Appropriate personal pensions (APPs) are the only premium contracts. Employees have to effect a new contract each financial year. Since APPs are used to contract-out of Serps, the contributions are the National Insurance rebates currently 2 per cent of band earnings from employees and 3.8 per cent from employers. Band earnings are earnings between the lower and upper earnings limits, currently £2,132 and £15,860 a year respectively, increasing to £2,236 and £16,900 for the next financial year 1989-90.

Employees' contributions are eligible for tax relief, at the basic rate only, paid in the form of a tax credit to enhance the contributions.

Where an employee has not previously been a member of a contracted-out scheme, or has been a member for less than two years, the Department of Social Security will make an incentive payment of 2 per cent. The precise rules for eligibility for this incentive payment are complex.

Thus the total contribution to an APP will be 8.45 per cent of band earnings, including the incentive.

The employee is not required to make any arrangements for payment of the contribution or to reclaim the tax relief. He and his employer completes the form setting up the APP, which is then sent to the personal pension provider.

The employer deducts the full NI contribution in the usual way, and the DSS separates the rebate, collects the tax credit from the Inland Revenue, adds the incentive pay-

ment, if applicable, and pays the money to the provider at the end of the tax year.

An APP is a salesman's dream. It does not cost his client any money — he or she would have paid the rebate anyway. The client does not even have to write out a cheque or sign a direct debit form. And the Government adds 2 per cent.

Normally, there is no carry-forward or carry-back provision. A year's contribution is lost once the year is over. However, as a one-off concession, employees may carry forward the contribution for 1987-88 to the current year.

Investments: Employees can effect only one contract each year with one provider, though they can change providers each year, transferring any existing APPs if desired.

Benefit: Since APPs are a replacement for Serps, the benefits must conform to the Serps pattern. Thus the accumulated value of the savings must be used to buy a pension at the state retirement age of 65 for men and 60 for women. There is no cash sum benefit.

The annuity can be bought from any life company. But it must be on an unisex, unitrust basis, providing a 50 per cent spouse's pension even if the employee is single, and increase by 3 per cent a year or by the rise in the retail price index, if less.

Charges: There is no restriction on the level or amount of charges. Personal Pensions Contributions: The maximum contributions that can be made to a PP are based on age:

Age	Earnings
50 or less	17.5
51-55	20.0
56-60	22.5
61-75	27.5

Employers can pay some or all of these contributions, but there is no legal obligation to pay anything. There are provisions for carry-forward up to six years and carry-back to the previous year.

Tax relief is granted at the investor's top rate. Employees get basic rate credited automatically by paying contributions net of basic rate tax. Any higher rate tax relief is obtained through adjustment of their tax code.

The self-employed pay contributions gross, and adjust for the tax relief in their final tax return, as previously. Investments: Individuals can spread their contributions among as many providers and with as many contracts as they wish, subject only to the providers' minimum contribution. Continued on next page

MARKETING

The campaign heats up

ever. And the campaign is just heating up again, as time runs out for taking advantage of the government rebate by contracting out of the State Earnings-related Pension Scheme (Serps).

It is almost impossible to assess the success of the past year's campaigns, because one does not know how much pensions business would have

been done without the expensive promotions. But all marketing men admit that pensions are difficult to project — one can conjure up an image of, say, toothpaste or coffee, but pensions are an abstract concept.

They are seen as dull, boring, complicated, unintelligible — the sort of thing most people only worry about as they get

older. Unlike mortgages, pensions are not a demand product — they have to be sold.

A Gallup poll conducted for Abbey Life last August found that only four people in 10 had heard about the chance to opt out of Serps and choose a personal pension, and that fewer than four understood the implications.

Although two-thirds of 925 people questioned claimed to be concerned about their pension, less than half had given it much thought, and four in 10 did not know what proportion of final earnings they could expect to receive. This suggests that most of the early campaigns had gone right over the heads of the general public.

"I suspect a lot of the advertising was not effective," says Peter Emms, marketing director of Allied Dunbar. "A lot of companies were simply talking to themselves rather than to consumers. It is a very difficult message to get across, particularly on television — it is easier in the press. You have to keep the message very simple on TV."

Tony Reardon, from Allied Dunbar's pensions department, adds: "I'm not convinced that employees will buy a personal pension just because they have seen an advertisement on TV. The push really needs to come from their own company. The way to really get through is to persuade an employer to let you talk at work to his employees."

As if it were not hard enough to sell personal pensions, the repeated delay of their introduction made it far harder to plan marketing campaigns. Originally, personal pensions were to have appeared in April 1987, but the date was put back to January and then to July 1988. Prudential had already set up a new grade of pension consultant, only to find there was nothing to sell. It was difficult to plan computer systems and book TV studios, and because the rules kept changing, so did the marketing slogans and explanatory literature.

But, as the launch approached, the marketing men split into two camps: those who felt they should concentrate on promoting the name of their firm, and those who felt they should push their own brand of pensions. Allied Dunbar, which spent £5.5m on general marketing, opted for general advertising, "because we are still adapting to the Allied Dunbar name and identity," explains Mr Emms. It adopted the slogan, "We



Still too old — but most viewers aren't

open our ears before we open our mouths."

Prudential also wanted to convey to intermediaries that it was going into the pensions business in a big way, and that it would give 100 per cent support — for instance, by providing videos that could be shown to customers in their homes.

Prudential is the largest insurance company in the UK, and its TV advertising has been particularly affluent. "We're really looking at people who might leave the state scheme — we were not encouraging people to leave good company schemes," says Mr Alan Smith, who believes that an increase in market share over 1988 was a direct result of the campaign.

Prudential found that its TV advertisement featuring Griff Rhys Jones was successful, perhaps because people recognised him and enjoyed the commercial. However, its more subdued Greenhouse ad, last June, in which pensions were discussed in low, gentle voices was less effective. "Perhaps it was because you couldn't see people's faces, only hands making a cup of tea and holding securities," suggests Mr Smith.

Nevertheless, new premium business increased by one third. Some 220,000 contracts were written by Prudential for people opting out of Serps and investing the resulting rebate in personal pensions, worth around £110m.

Guardian Royal Exchange took a different approach from Prudential. After talking to its advertising agency, Collett Dickinson Pearce, it decided to concentrate on the brand rather than the company. GRE's market research indi-

cated that villas or yachts in Spain and talk of tax-credits were unsuitable for an advertisement for pensions. However, the angles of portability and being better off outside Serps were important.

To emphasise this, it came up with the name "Choices" early in 1987: this included five pension products. "We decided to have a new cover for the marketing literature," Mr Richard Wood, marketing executive, "Something more friendly." So photographs of some "ordinary" people were put on the front of the literature, written by an external sales agency, Salesline, rather than internally. "We wanted it to be easily read by outsiders," explains Mr Wood.

The theme of last year's TV campaign is a pensioner, played by actor Norman Lumsden, going into the office of a financial intermediary, who sums up the main advantages of a personal pension, but then tells the pensioner he is too late. The current campaign shows the same pensioner, ghetto-hustling and leather-clad, getting all fired up only to be told again that he is too old.

When the ad was first run, in July last year, GRE took 1,200 calls in the three days immediately after the campaign. It hopes for 10,000 responses to the current run. Should the take-up rate be similar to that on GRE's "Freedom" life assurance campaign — 40 per cent — Mr Wood would be laughing all the way to the bank.

Heather Farmbrough

FIDELITY SELECT PERSONAL PENSIONS

Now there's a personal pension as strong as Fidelity's performance.

Self-employed? No company pension? Frozen pension assets? Fidelity Select Personal Pensions offers a pension managed by one of the UK's leading investment houses.

Just consider the Fidelity record — strong and consistent performance in all major world markets.

Region	Special Situations (17.12.79)	1st (202)	4th (293)
UK	Special Situations (17.12.79)	1st (202)	4th (293)
US	American (17.12.79)	2nd (26)	12th (37)
EUROPE	European (04.11.85)	1st (47)	—
JAPAN	Japan (12.10.81)	1st (12)	12th (26)
	Japan Special Situations (14.04.84)	2nd (31)	—

Source: Microsoft offer to offer, not income reinvested. Figures to 1.2.89. Please note: past performance is not necessarily a guide to future returns. The value of units reflects the value of the underlying investments and may fluctuate and is not guaranteed.

These are five of the trusts available through Fidelity Select Personal Pensions. In total there are thirteen portfolios to choose from, meeting the full range of investment objectives. The minimum investment is £2,000 single lump sum — £200 for monthly contributions.

At the end of the day it's performance that counts. So look to Fidelity. Your Independent Financial Adviser will have full details of our Select range. Alternatively, Callfree 0800 414161 and ask for the Select Personal Pensions Department.



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Ref Code: FT 64

PERSONAL PENSIONS PERFORMANCE

Since 1974
'Planned Savings'
has published 27 tables.
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PERSONAL PENSIONS 2

Regulation: Eric Short unravels the complex system that has evolved

Profuse rules have clouded investor protection

LAST YEAR's pension changes coincided with the implementation of the 1986 Financial Services Act.

Throughout discussion of the new framework, and during the passage of the 1986 Social Security Act, it had been emphasised that marketing controls for personal pensions would come within the provisions of the Financial Services Act.

These make it illegal for a person or firm to market, advise or deal in investments without authorisation. But a rather ambivalent attitude is taken towards pensions.

Company pension schemes are not investments in themselves, though the underlying investment management is an investment activity.

All products from life companies and unit trust groups are investments. Personal pensions from other institutions based on equities, or with an equity element, are investments; but deposit-based personal pension

contracts from building societies are not.

Authorisation is granted to individuals and firms that meet the required standards of integrity and competence.

The FSA also introduced two important basic principles into investment advice and marketing - "know-your-customer" and "best advice".

Pensions are complex contracts. The requirements of the FSA ensure that the intermediary is an expert and that he will fully ascertain a client's circumstances and needs before making a recommendation. If an employee would be better off remaining in his company pension scheme, the intermediary must say so.

However, the Act goes much further, and a comprehensive

regulatory system has evolved, governing every aspect of pension marketing.

The Act is administered by the Securities and Investments Board (SIB), with the financial services sectors directly controlled by five self-regulatory organisations, and the major professions by their own recognised professional body.

These bodies have produced extensive rulebooks, and rules are still being formulated. In the process, the regulators have tended to lose sight of legislation's original objective - protection of the investor.

The principle behind the rules for marketing investments was that every detail of a contract should be disclosed to the client and readily understood, so that he could com-

pare contracts and decide which was the most suitable for his needs. Thus, for personal pension contracts, he would be told the underlying investment funds, the charges, and the transfer value of the contract over the first five years.

Life companies and unit trust groups have always disclosed the charges and investment funds on their contracts. This problem is that their charging structures are complex, and can also contain hidden charges.

The regulators have no power to impose a standard charging structure, but they are trying to impose a standard form of disclosure - and getting into complications in the process.

With-profits contracts have served investors well for decades, but the concept is proving a nightmare to regulate, because the underlying principle is the pooling of risks, expenses and investments.

The SIB is still formulating the final disclosure rules. Meanwhile, personal pensions continue to be marketed without disclosure requirements, and so far there are no reported cases of abuse or confusion.

The disclosure requirements do not apply to deposit-based personal pensions from building societies. During discussion of the 1986 Social Security Act, it was emphasised that there would be equivalent controls on deposit-based personal

pensions. The Department of Social Security published a discussion document some months ago, which touched on the subject, but which seems to have disappeared.

Most attention has been focused on the disclosure of commissions paid to intermediaries. The controversy that has arisen starts with another requirement of the FSA, known as polarisation. This requires intermediaries who market life-company and unit-trust products to be either independent and cover the whole market, or representatives of just one company and deal solely in its products.

Independent intermediaries are required to disclose the amount of commission

received on the sale of a pension or any other life-company or unit-trust product - this is known as "harsh disclosure". But if they are being remunerated in accordance with an industry maximum-commission agreement, then they need only disclose this fact - "soft disclosure". However, company representatives are under no obligation to make an equivalent disclosure.

This commission agreement will come to an end by 1990 at the latest. The SIB proposes that a modified form of harsh disclosure should then apply, in that the investor would be told after the sale the amount of commission paid in percentage terms. But the SIB is adamant that company representa-

tives shall not be required to disclose their remuneration.

Many independent advisers are switching to become tied agents for a variety of reasons, including the avoidance of disclosure.

This means that someone having a personal pension through an intermediary needs to remember that the intermediary is being remunerated by the life company in some form and that the remuneration is high. Attention needs to be paid to the charges and expenses from the life company or unit trust group.

Finally, the financial services rules impose tight restrictions on advertisements, so that no provider can make sweeping claims about performance. The rules set out the manner in which illustrations of pension benefits at retirement are produced. Since each company produces the same illustration, it cannot be used for marketing purposes.

THE ADVISERS

Busy? Then ask a professional



There are many junctions along the pension journey, but information is always available

PENSION planning means far more than putting a few pounds a month or a few hundred a year into a pensions savings contract, selected from the latest advertisement, and then waiting for retirement.

To ensure an adequate pension, a number of decisions are required at various stages of a continuing exercise:

□ What contribution should be made from each year's earnings?

□ A review of the nature of the underlying savings contracts in which to invest the contributions, including an assessment of the risks and rewards attached to each type of contract - deposit-based, with-profits, equity-linked, managed fund, and so on.

□ Discussion with the individual of his objectives and the level of investment risk he is prepared to accept, so that a balanced portfolio of pension savings contracts can be set up.

□ Selection of providers for the chosen types of pension savings contracts.

□ Advice on the timing of retirement.

□ Consideration of the types of annuity to be bought with the accumulated pension savings - a level annuity or an increasing annuity, a pension for the individual's spouse, and so on.

□ Selection of the life company that offers the best annuity rates.

Few people, whether employed or self-employed, have the expertise to assess these factors, nor the time to acquire the expertise and put the decisions into effect, so the need for professional advice and guidance is paramount to ensure an adequate pension.

It needs to be emphasised that personal pensions from a life company or a unit trust group are classified as investments under the 1986 Financial Services Act. Basically, the Act requires that any person or firm advising or arranging investments (and this includes most personal pensions) must be authorised to do so. Authorisation from the appropriate

body is granted only when individuals and firms can conform to required standards of integrity and competence.

One feature of the Act, known as "polarisation", requires intermediaries who deal with life pension and unit trust products to be either independent and to cover the whole market, or to be the representatives of just one life company or unit trust group and deal only in that company's products. People seeking pensions advice should ensure that they understand the precise role of their intermediary.

For the self-employed, one obvious adviser on pension matters is their accountant, who is ideally placed to help his client decide how much should be set aside each year towards a pension.

However, it may not be as

straightforward for the accountant to advise on the type of investment contracts or the choice of life company or unit trust group. The professional accountancy bodies require all firms to be independent under the polarisation rule, but it is a

daunting task for one person to be familiar with the complete market of over 100 life companies and another 150 unit trust groups.

The major firms have separate financial planning departments, or a subsidiary com-

pany with the necessary research facilities to monitor the market.

Smaller accountancy firms do not have the resources for a separate advisory company or to cope with in-depth research. They will have either one or two partners who specialise in investment services, or have links with firms of independent financial advisers to which they will provide introductions.

Another obvious source of advice for the self-employed is their solicitor. These are in a similar position to accountants, in that the Law Society

requires them to be independent. However, the society has arranged for a leading insurance broker and independent personal financial advisory firm to provide the required back-up in research and advice, in addition to solicitors' own arrangements.

A third source of advice for the self-employed could be the insurance broker who arranges their business insurances. Most brokers have a life and pensions operation, again operating as an independent adviser.

However, the employed person does not normally have such regular contacts with accountants, solicitors or insurance brokers. Another major source of pensions advice - for employees, too - is the life company salesman or the tied agent. Pensions still have to be sold. The product is not demand-driven like mortgages. Company salesmen and tied agents get out among employees and sell pensions. The two most successful life companies in the new personal pensions market are Prudential and Allied Dunbar - both direct-selling companies.

However, company salesmen and tied agents are, as their titles imply, company representatives, even if they trade under their own name. They may only be able to sell their tied company's products, but that company invariably gives

its agents a thorough training. Company representatives provide high-level expertise, but the banking investment performance may not be top-of-the-table, and the products may be expensively priced.

Independent advisers are required to deal with the whole market, so they should be able to offer reasonably priced and top investment products, assuming that they have been able to keep abreast of market conditions and changes.

The clearing banks have always provided pension advice through their branch network. Most are tied agents to their own in-house life and unit trust operations, so the branch manager would only be able to deal in those products. For customers requiring independent advice, the banks may have a separate independent advisory company.

Building societies are expanding their services to offer pensions advice. The small and medium societies are invariably tied agents of one life company, but the majority of big societies are currently independent advisers, the exceptions being Abbey National and Cheltenham & Gloucester. Most major societies are reviewing their decision to be independent, and many are expected to switch to being tied.

Eric Short

INVESTMENT STRATEGY

Ways to control the risk

SOMEbody, somewhere, had to retire on October 19, 1987, the stock market's Black Monday. That was potentially awkward for somebody with a personal pension contract. And, who knows, you might have the misfortune to turn 65 and become a pensioner at the very bottom of some future bear market.

But there is an answer. There would only be a serious problem if you had the lack of foresight to protect yourself against the possibility that your retirement fund would have to be liquidated at low prices, with adverse effects on your standard of living in your old age.

Normally there is a balancing effect, so that when share prices are low, interest rates are high. Therefore the size of the annuity purchased is not too badly affected (though, of course, any cash lump-sum will be hit). On Black Monday, however, even this offset did not come to the rescue. As shares plummeted, gilt-edged interest rates fell, too. In a double whammy, new pensioners stood to lose on both the swings and the roundabouts.

Employees in conventional occupational pension schemes, which provide benefits linked to final salaries, are insulated from such hazards. Company funds are long-term in nature, so that the ups and downs of markets can, in normal circumstances, be disregarded.

Personal pension plans can also largely overcome these risks when they are bought from insurance companies which operate on the traditional with-profits basis. Such plans carry a low guaranteed annual return, but also receive a variable bonus based upon the results each year. Once declared, such bonuses cannot be removed. And there may be an extra, terminal, bonus at death or retirement.

The aim is to convert variable returns into a secure fund. It works up to a point, but the process inevitably involves some rough-and-ready justice in the allocation between different generations of policy-

holder, and is not wholly satisfactory.

In recent years the emphasis in personal pensions has therefore been increasingly towards the unitised approach. This allows investments to be more directly attributed to particular policy-holders, who are offered greater choice and the chance of a say in the allocation between different specialist funds. The trend has been encouraged by the recent entry of unit trust companies into a field which, until last year, was the exclusive preserve of insurance companies.

With unit-linked personal pensions, a dozen or more specialist alternatives may be available. These will normally include equity funds for the UK, Japan, the US and Europe, two separate gilt-edged funds for fixed interest and index-linked stocks, a property fund and some sort of cash fund. Other specialist funds may feature, too. There will also be a managed fund, drawing on all these alternatives, for clients who do not wish to make their own choice.

The decision on how to use these separate funds, as building blocks to construct a customised portfolio to suit an individual's requirements, will basically depend on an analysis of risk and reward. It will also depend on how knowledgeable the plan-holder is about investment. Most people are happy to leave the detailed decisions to experts.

A fundamental rule of investment is that return depends on risk, which can here be defined as volatility. Very safe investments, such as cash, give relatively low returns, at least over the long term. Risky investments, like equities, provide greater returns, but at the price of high volatility.

The younger a pension plan-holder is, the more risk he can safely take. Successive bull and bear markets can be brushed aside as temporary phenomena, and the 'high returns from equities can be gathered in over the years. But, as he moves into middle age, the beneficiary needs to become a little more careful if

he were to die, or to be forced to seek unexpectedly early retirement, he might be caught in a bear-market trap. Finally, as he nears his planned retirement date, he must certainly arrange for his whole fund to be progressively shifted into safe, liquid investments ready for realisation.

As an example, take an insurance company, the General Accident subsidiary GA Life. This has a two-tiered approach, with low-risk funds for the general investor and a range of 14 funds for the more sophisticated client. It features a unitised with-profits fund to the safety of which planholders can retreat when the time comes.

Gartmore, a unit trust company, has a slightly different approach. It has devised a "LifePlan" system and a Risk Rating System which grades individual funds between 0 (very low risk) and 3 (higher risk).

LifePlan systematically restructures the asset mix according to the age of the client. The shift from high risk to cash funds is achieved over a number of years, so that the equity content will fall from 90 per cent at age 30 to around 60 per cent at age 55 and zero at age 65.

To a modest extent, self-employed people have more flexibility, because they have a greater choice over retirement date. If their personal pension fund is in a bad way, they can work on for a year or two, hoping for an improvement in the markets. In fact, if they are wealthy they may be able to choose their retirement date purely on the basis of market and tax considerations, and quite separately from their work situation.

On the other hand, employed people with personal pension plans have no such room for manoeuvre. At retirement age, they will be out of the door and forced to make the best of whatever retirement fund has accumulated. They had better get their investment strategy right.

Barry Riley

Like a tax-free savings contract

Continued from previous page

provisions. Contributions can be invested in a range of funds, with full switching facilities between funds, and between

benefits. The benefits can be taken at any time between the 50th and 75th birthdays (inclusive). There is no requirement to cease paid employment before taking the benefits, or to

take the benefits because paid employment has ceased.

Up to 25 per cent of the accumulated value can be taken as a tax-free cash sum, subject to an overall cash limit of £150,000 per contract. The remainder must be taken as a pension. The annuity may take any form, though the guaranteed payment period must not exceed 10 years, and be bought from any life company.

Charges: There are no restrictions, but charges must be disclosed.

A complete description of personal pensions, together with details of providers and contracts available, is contained in the Financial Times Business Information publication *Personal Pensions 1988-89*, available from FT Books, 50-61 Broadway, London SW1E 0DB, price £22.50.

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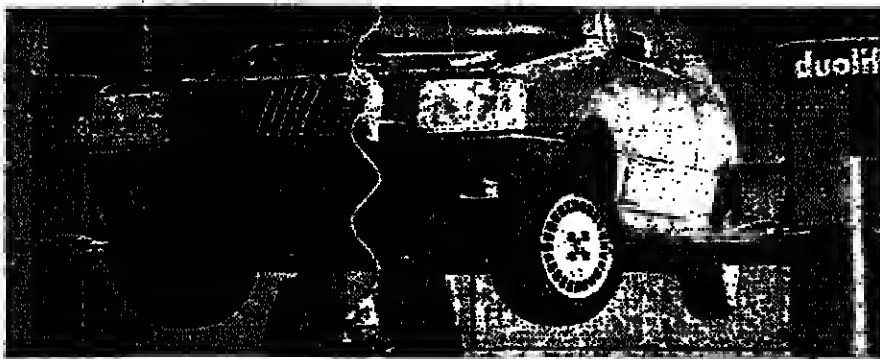
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PERSONAL PENSIONS 3

EMPLOYERS' ATTITUDES

Workers who opt out face a tough line



Is his pension plan due for a service, too?

THROUGHOUT discussion on the 1986 Social Security Act, which brought radical reforms to the UK pensions scene, personal pensions were portrayed as the bug of company schemes, particularly of the salary-related ones.

In fact, personal pensions have proved a mixed blessing to employers. To those with no company pension arrangement, they have offered a simple means of making retirement provision for employees.

A full-blown final-salary based company scheme not only leaves employers with an open-ended liability, but also requires considerable administration.

A company-based group personal pension is simple to administer, and involves the employer in a known pre-determined financial commitment. It is an aggregate of individual contracts - one for each employee in the arrangement. It is usual to have a common investment medium - a managed fund or a with-profits plan - and charges are generally lower, compared with individual personal pension contracts.

The contracted-out element poses no problem, with the employer continuing to pay full National Insurance contributions. It is also straightforward for employers to pay additional contributions, above the NI contracted-out rebate, into a group personal pension contract. Above all, there are no problems when the employee changes jobs, as he simply takes his personal pension with him.

Employers who are considering a company pension arrangement should assess

the relative merits of a group personal pension and an ordinary company money-purchase scheme. For those with only a handful of employees, the group personal pension arrangement is attractive.

What has been the reaction of employers who had well established final-salary schemes in place when personal pensions appeared on the market?

One major change in the 1986 Act was the ending of compulsory membership of company pension schemes. An employee can now opt out or decline to join, thus becoming eligible for a personal pension. So personal pensions reflect the wider-choice strategy of the Government.

Basically, three courses are open to employers:

□ They can do nothing, and carry on as if personal pensions did not exist. This involves taking a tough line towards employees who opt out of the company pension scheme.

□ They can leave the structure of the scheme unchanged, take a tough line with opting-out employees, but establish a strong communications policy to emphasise the benefits of the company scheme.

□ Or they can review the company scheme, making changes to meet the competition of personal pensions, and commu-

nicate the benefits to employees.

Surveys undertaken by the Confederation of British Industry, the National Association of Pension Funds and others show that most employers have taken the second course. To most pension managers

and employers with established final-salary schemes, the concept of the final-salary based pension is the best, and possibly the only, way of providing pensions has

become conventional wisdom. A money-purchase arrangement is regarded not only as second best, but dangerous, for employees.

Such employers see nothing wrong with the present structure of their company schemes; and any changes made generally relate to relaxation of entry conditions, so that employees are not left outside the scheme and thus exposed to the tempta-

tions of personal pensions.

To ensure that employees within the scheme do not succumb, many employers are wielding the big stick over any who do opt out. According to the latest CBI survey:

□ 97 per cent of employers will not contribute towards an employee's personal pension.

□ Over 60 per cent exclude lump-sum and disability benefits.

□ Nearly 90 per cent exclude any benefits to dependents of employees who have opted out.

□ Around 30 per cent will not allow employees to rejoin the scheme - another 25 per cent impose an age limit on re-entry, and the remainder usually allow just one opportunity to rejoin.

Employers do not appear concerned that such action will result in different remuneration levels for employees who do the same work, depending on whether they are, or are not, in the company pension scheme.

Employers and pension managers have realised, however, that being in competition with personal pensions means they need to "sell" the company scheme and its benefits to employees in a simple approach

that is easily understood.

The arrival of personal pensions, together with employees' right not to join a company scheme, has made companies communicate more effectively about their scheme - a change from the "take it or leave it" attitude when membership was compulsory.

But few employers have taken the opportunity, offered by last year's pension changes, to make an in-depth study of their scheme; to assess whether it meets the needs of more mobile employees who want closer involvement in their pension arrangements, whether it fits in with the development of other remuneration packages, and whether it represents the best use of company resources. Companies that have undertaken such a review have usually found that there are defects to be put right.

In general, employees do not place great emphasis on the final-salary link until they reach 40 and start to think about retirement. Until then, they are concerned about value for money, particularly if the contribution to the company scheme is significant. So the company scheme, in many of these cases, has been redesigned to introduce a money-purchase element, which is effectively an in-house personal pension.

The next decade is likely to see further radical changes in the balance between company and personal pension arrangements.

Eric Short

TAXATION

The shelter won't be demolished yet

PENSION schemes provide the most important "shelter" for legally avoiding payment of tax on savings or investments.

Indeed, one gets the impression these days that pension plans, especially those linked with mortgages, are being sold as tax-free savings schemes rather than as means to put money away for retirement.

Yet the Chancellor of the Exchequer, Mr Nigel Lawson, has made it plain that his overall policy is to phase out special "shelters". In favour of lowering taxation levels generally, and he is also committed to the concept of providing a "level playing field" for savings products.

So is this dilemma likely to be resolved in the coming Budget? The short answer is no, according to Graham Ward, of Price Waterhouse, the accountancy group. He would be surprised if there were any changes in the taxation of pension schemes at this time.

One problem is that there is a political priority involved. A prime objective of the recent pensions "revolution" engineered by the Government is to encourage people to contract out of the State Earnings-related Pension Scheme (Serps). In favour of the private sector, it is a form of privatisation, with the Government basically seeking to transfer elsewhere its future liability under Serps.

Rebates of National Insurance

contributions are one way of achieving this aim, but the retention of tax privileges is equally important. So, unless there is a radical change of policy, the Chancellor has little scope for abolishing, or even reducing, the existing concessions for non-state pensions.

The whole purpose of the tax concessions is to encourage people to take out their own personal pensions, in order to reduce the burden on the state of looking after destitute old-age pensioners. "Tinkering around with the tax concessions, soon after the pensions 'revolution' has got under way, would seem dangerous and contrary."

Nevertheless there might be scope for amendments to the basic structure. For example, the Inland Revenue is known to be distinctly unhappy about the loopholes that exist for using pension schemes to avoid tax - particularly the payment of tax-free lump sums. Fundamentally, pension schemes provide deferred tax privileges, at some cost to the Government, but the lump sums go a long way further in providing tax-free benefits.

So, in principle, the Chancellor might feel justified in deciding that lump sum payments should be limited still further or, scrapped entirely, which would effectively put an end to pension mortgages. That would cause an uproar. But if it would

not offend the general principle of tax relief's being used as an incentive to encourage people to provide for their old age, and would stop the concessions being used to subsidise the cost of buying a house.

A far more radical solution is proposed by Philip Chappell, who played an influential role in promoting the whole idea of introducing personal, portable, pensions.

In a paper issued by the Centre for Policy Studies - provocatively entitled "Pensions and Privilege: how to end the scandal, simplify taxes and widen ownership" - Mr Chappell advocated the scrapping of all the tax concessions on pension schemes and the treatment of all future contributions by companies as taxable benefits, using the money saved by the Government to reduce the overall rate of tax still further.

He argues that this would "hugely simplify" the whole tax system, and provide a level playing field for all kinds of savings.

Mr Chappell says that giving pension funds tax-exempt status has spearheaded the shift

of share ownership from individuals to institutions, so that the funds now represent a much higher proportion of personal savings than in other countries.

He claims, too, that the fiscal privileges given to provision for retirement are the biggest

single distortion in the savings market, and that one man's tax privilege is another man's tax burden.

No doubt many of these arguments are music to the Chancellor's ears, and in line with his basic philosophy of simplifying the tax system and

eliminating special privileges. But whether such radical proposals could be matched up with political realities is a different matter. The Government's prime objective is to encourage the private sector to take over the responsibility for looking after the growing num-

ber of retired people, who are likely to live longer than in the past.

This was underlined recently by the inclusion, in the Government's plan to reform the National Health Service, of a special new tax relief for private medical insurance policies for the over-60s. It was surprisingly generous, in that it is proposed that the full rate of tax relief on these policies be given not only to the over-60s, but also to younger relatives who buy policies on their behalf.

Admittedly, slightly different political priorities are involved: the transfer of health care for the elderly from the state to the private sector, in the form of the "family". But it seems difficult to imagine that the Chancellor will do much to affect the impact of the pensions "revolution" at this early fragile stage, unless it is included in a radical change of the whole savings system that overrides other political priorities.

John Edwards

TRANSFERS

The leaver's dilemma

SINCE January 1986, anyone who leaves an occupational pension scheme has had a right to a transfer value of their pension benefits built up in the scheme.

Unfortunately, though, anyone who left before that critical date will only be allowed a transfer value if the trustees of the scheme agree - such members have no statutory right to a transfer value.

Employees who left their occupational schemes after January 1, 1986, have considerable freedom of choice about where to move their accrued rights. Apart from the option of leaving the pension in the original scheme until retirement date, or transferring the accrued rights to the new employer (assuming that the new employer has a suitable scheme), there are basically two alternatives available.

The first is a single-premium buy-out policy, commonly known as a "Section 32" bond, after the appropriate section of the Finance Act under which they are written. The other choice, which became available from July 1, 1986, is a personal pension plan.

If the ex-employer's scheme had been contracted out of the State Earnings-related Pension Scheme (Serps), then the scheme would have offered in its place what is known as a guaranteed minimum pension (GMP). Since most occupational schemes are contracted out of Serps, this point applies to most early leavers.

The legal framework covering personal pensions states that any transfer value that includes a GMP can only go to an "appropriate" personal pension scheme - that is, one that has arrangements for keeping the transfer value related to the GMP in a separate compartment called the "protected rights fund". However, although this portion of the transfer value is protected, it does not guarantee the amount of pension it would have done under the employer's scheme or the Section 32 bond.

In the past, some trustees have flatly refused to consider requests for a transfer value from pre-January 1986 leavers, but many are now thinking again, in line with the Government's emphasis on freedom of choice in pensions. The reason for the flat refusal was usually the need to ensure that the GMP portion of the transfer value would continue to be guaranteed into the future, and some were afraid that depen-

Pension scheme early leavers: buy-out categories

Date of leaving:	Early leaver		Pre-Jan 86	
	Post Jan 86	Unrestricted	Restricted	Not allowed
Buyout category:	Allowed as of right	Allowed - no strings	Allowed with conditions	Not allowed
Finance Act:	1981 S32 1987 PP	1981 S32 1987 PP	Probably 1981 S32	Not applicable

Source: Sun Life

dents would sue trustees of the scheme if subsequent benefits fell short as a result of the member's choice.

Nowadays, however, the majority of trustees will probably offer pre-January 1986 leavers the option of a transfer value. In some cases on the condition that the GMP is guaranteed. This means, effectively, that many leavers are restricted to Section 32 buy-out bonds, because the personal pension plan does not give specific guarantees.

Where a Section 32 bond is selected, the trustees inform the member of the transfer value available. The member then has to find an insurance company that will take it on reasonable terms. Taking the Section 32 route means that part of the transfer value must be used to secure the GMP before options for investing any balance can be considered. Some insurance companies offer a "non profit" policy, which incorporates absolute guarantees to cover the GMP liability; others offer a modified with-profits policy, which offers scope for increasing the eventual benefits above the guaranteed minimum.

Sometimes the transfer value is simply not large enough for any trustee to guarantee the GMP; in other cases the transfer value will not be high enough for a with-profits policy, and only a non-profit will be available. A few companies offer a mix of with-profits and non-profits. Once the GMP has been covered, however, managed or more specialist funds are available for investing the balance.

Under a personal pension, however, the only restrictions are applicable to the "protected rights" element, produced by the transfer value of the GMP. This must be accounted for separately, and at retirement cannot be commuted for cash.

It can be turned into a cash sum on death before retirement, but only if there is no

surviving spouse over the age of 45, and/or dependent children. There is no guarantee of any specific amount of pension, so the money can be invested entirely in a specialist fund, or spread over several at the individual's discretion.

As far as the ultimate benefits are concerned, Section 32 bonds come under the Inland Revenue's benefit limited restrictions. This means that the total pension is restricted to two thirds of final earnings, including any other pension benefits, and that the most that can be taken in cash is 1/4 times final earnings after 20 years of employment (limited to a maximum of £150,000 for those joining schemes after March 17 1987).

Personal pensions, however, come under the Retirement Distribution Limited restrictions. Under this regime, the amount of cash commutation is directly related to the size of the fund. The cost of providing the widow's pension (if any) has to be deducted from the total fund.

After that, 25 per cent of the rest (including that part for protected rights) can be taken as cash, although, because some of the protected rights benefits will be actually commuted for cash, the lump sum must be taken from the excess funds.

In case this all sounds too complicated to be bothered with, remember that, if you leave a pension behind in an occupational scheme, you have no investment control, and no control over the benefits offered by the scheme. Furthermore, any increase in investment return over the rate discounted in the transfer value goes to the trustees. So taking a transfer value could prove to be a great deal more interesting and, one hopes, more profitable.

Janet Watford

Editor, Money Management

Which company would you buy your pension from?

PERSONAL PENSION PLANS PAST PERFORMANCE

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COMPANY	1st	2nd	3rd
EQUITABLE LIFE	14	7	1
NPI	4	8	3
PRUDENTIAL	3	4	3
NORWICH UNION	1	2	3
FRIENDS PROVIDENT	1	1	—
SCOTTISH LIFE	1	—	3
SCOTTISH WIDOWS	1	—	2
NATIONAL MUTUAL	1	—	—
SCOTTISH EQUITABLE	1	—	—
PROVIDENT MUTUAL	—	2	7
GUARDIAN ROYAL EXCHANGE	—	1	1
SCOTTISH PROVIDENT	—	1	—
SUN ALLIANCE	—	1	—
STANDARD LIFE	—	—	2
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MINDING YOUR OWN BUSINESS

A legal boutique for the small man

IF THE three young solicitors whose Marylebone practice, Lomasney Berwick, is just 18 months old, were content to follow fashion in the legal world, they would be busy looking for a big corporate firm with which to amalgamate. That is the route much favoured by ambitious London lawyers as they move towards the desirable goal of £40,000-plus secure incomes.

But the three partners have rejected such a temptation. They have decided to stay small and independent although that means they must be prepared to be considerably worse-off financially during the next few years.

Their situation, and the novel way they have decided to plan for the future of their partnership, puts into focus the dilemma facing many urban solicitors today as moves for reform in the legal trade gather pace.

Roger Berwick, 42, and Siobhan Lomasney, 33, found that they worked well together, and had similar ambitions, when they were both partners in a West End practice. Berwick had begun his career in Nur-

wich while Lomasney had qualified after graduating from Queen Mary College, London.

They set up as partners in 1987, bringing with them a few clients and little money but lots of drive and ambition. In their first year, they reached the budget target of their business plan almost exactly with a turnover of £30,000. By last summer, they felt that sufficient work was coming in for them to ask another solicitor to join the firm.

Caroline Little, 33, who Lomasney had known since college days - to become the third partner.

They sensed that change was in the air of the legal world. But, in reality, they were no more prepared than any of their colleagues for the far-reaching nature of the proposed reforms that Lord Mackay of Clashfern, the Lord Chancellor, sprang upon solicitors and barristers last month.

As the three partners now read the runes, many small firms of solicitors can kiss goodbye the concept of living off conveyancing and legal aid work. In future, practices must expect to live - or die - by the quality of the range of spe-

cialist services they can offer. So, the partners' thinking is to move in a direction directly contrary to that chosen by the large corporate firms which offer a broad spectrum of services. The idea is to develop Lomasney Berwick into a sort of legal boutique specialising particularly in services for small business clients.

located; and, what kind of service are you going to offer?" The partners chose Marylebone because it is very much a village within the West End. The larger portion of their clients is made up, as they had hoped, of businesses based in the vicinity - mainly property companies, traders, shops and restaurants.

Roy Hodson on three lawyers who have found a novel way to plan for the future of their partnership

They believe that their small partnership has the talent to do this because their skills complement each other. Berwick's speciality is commercial and property matters. Little is experienced in matrimonial work, legal aid and personal injury, while Lomasney handles most of the civil and commercial litigation work.

"In the future," says Berwick, "the critical decisions that must be made by a small legal firm are going to be: where are you going to be

Unlike the large legal companies, they believe they can offer a truly personal service, with the same solicitor handling the client's affairs over a period of years. That standard of service is to be the core of their boutique approach. If the Mackay reforms go through, the partners also foresee their practice developing working links with accountants, surveyors and other specialists, and probably barristers' chambers as well.

The single most difficult

obstacle to their dream of establishing a West End legal practice, says Berwick, was finding premises. They eventually settled in 1,800 sq ft of basement rooms with their own street entrance in Notting-ham Place. The premises had been a graphics studio and some £5,000 of their modest capital had to be spent on alterations and modern decor. Another £3,000 has been spent since moving in on furniture and office equipment. They secured their lease at £12 a sq ft but expect a hefty increase when the first rent review is due shortly.

The two original partners, Berwick and Lomasney, resisted their bank's proposal that they should put up their homes as collateral and managed eventually to get a £20,000 overdraft facility backed by insurance on their lives. They also put in £12,000 of personal capital. It was just enough to get the business started.

Now they are on course for a turnover of £180,000 in their second year. However, they have had to increase their office staff to five legal clerks and receptionists, and they are



Roger Berwick and Siobhan Lomasney: drive and ambition

finding that a fast-expanding business is hungry for cash.

They want new computer equipment to handle clients' work. They may need to find larger premises much more quickly than they had planned. They are having to think seriously about taking on another partner, and a staffing difficulty has just arisen because

Little is away on maternity leave.

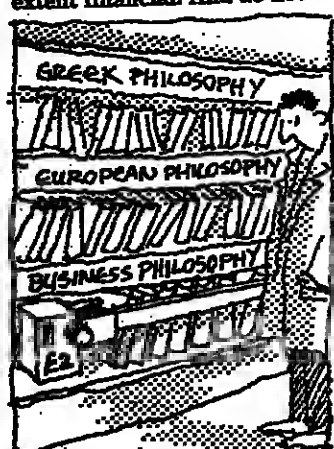
Meanwhile, the partners are keeping down costs by drawing the smallest salaries on which they can manage. "But it's all worth it for the independence we enjoy," says Berwick. Lomasney Berwick, 30 Notting-ham Place, London W1M 3FD (tel. 01-485-0561).

Wise words

ADVICE ON creating and running small businesses falls broadly into two categories: the factual and the philosophical. The Consumers' Association has managed to combine help on the two strands rather neatly in its new edition of *Starting Your Own Business*.

The philosophical is the more important strand as it reminds readers that to run your own business you need not only capital and capability but also flair, toughness, and good fortune. The "luck" factor is not stressed sufficiently in business life.

On the question of commitment, it says: "When starting a business, you should be motivated positively, not just negatively by a dislike of the job you are in, or unemployment. Your incentive should be to a large extent financial. And do not



set your sights too low. From the start, your aim should be to make a reasonable living."

It goes on, uncompromisingly: "In becoming your own boss, you may find yourself working for a harder taskmaster than any you have had - one who offers unlimited working hours, uncertain holidays, and perhaps less money than you were earning before."

The virtue of this book is that it emphasises that being a small business person is not all beer and skittles. "Having What It Takes" is an apt title for the first chapter.

Starting Your Own Business, published by the Consumers' Association and Hodder and Stoughton, £5.95.

R.H.

R.H.

Tim's Gothic success story

A TASTE for the Gothic has been the key to Tim Barron, aged 30, creating a £1m a year turnover in conservatories within five years after starting with just £3,000 capital.

His business, called Crystal Palaces, looks sleek and prosperous now as, each week, several conservatories packed ready for erection leave a new, purpose-built factory sited improbably on the edge of the Cotswolds' show village of Bourton-on-the-Water.

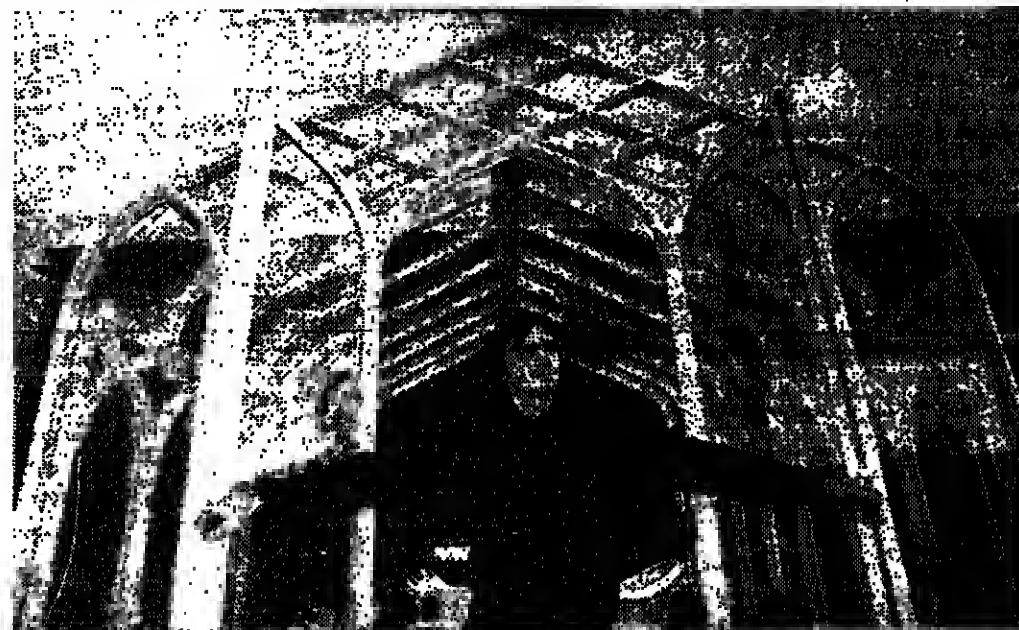
The average age of his staff of 16 is only 20 and his longest-serving employee, who joined him as a youth training scheme, is still under 21. In fact, everything about Crystal Palaces, from the work force and the management to the designs and the machinery used to make them, is new and experimental.

It all hinges around Barron, who is an innovator. He trained at the London College

of Printing at Elephant and Castle as a photographer, where he developed his innate sense for design. His subsequent career as a photographer was short-lived. While taking pictures of conservatories for a brochure, he decided that he could design and make much better ones.

At this point, his fondness for the Gothic style took over. It is a fondness that seems to be inspired partly by the Roman Catholic church and partly by his appreciation of the fine engineering qualities of Gothic structures for the way in which they combine lightness with strength.

His Gothic mood should properly have brought his ambitions to an untimely end. When ever heard of a Gothic conservatory before Barron? But he happened to be on the right track. The material he chose to build his structures - glass fibre - proved to be



Tim Barron: a turnover of £1m annually within five years of starting up with £3,000 capital

suited admirably to the light vaultings and traceries of his conservatory designs. And he had tapped a market. It was soon evident that many people shopping for conservatories to enhance their gardens or enlarge their houses were

looking for something different from the usual run of glass sheds and Victorian designs. Barron started to sell conservatories as fast as he could produce them, and has kept going at the same spirited pace since. His business comes almost

entirely from publicity in the magazines dealing with posh houses and dream gardens. Like all success stories, though, there is more to Barron than the qualities you see on the surface. His design skills have enabled him to

solve the difficult manufacturing problems involved in setting up a production line for Gothic tracery. And his persistence has enabled him to overcome the technical problems involved in adapting glass fibre and resin to his production line manufacturing.

Barron and his production manager, Bill Nesbitt, 25, have built the jigs and moulds themselves in aluminium from Barron's own designs, and they have installed a double glazing production plant to their own design (the great virtue of double glazing for a conservatory being that it abolishes condensation on the glass roof that causes internal rain showers). In order to keep faith with Barron's Gothic concept, they have even installed a special plant to make curved double-glazed glass panels.

Selling at between £3,000 and £15,000, the conservatories are expected to exceed £1m in annual turnover shortly. Barron is content with that progress and has on his drawing board a design for a Gothic tracery house window within a standard-size frame which, he is confident, can be sold for about £200 a unit - and realise another £1m turnover. All Barron's inventiveness

might not have been sufficient for Crystal Palaces, however, if Nesbitt had not had a stroke of luck. The pair sorely needed new capital to build their factory. Their local bank would not help so Nesbitt made a cold call to a branch of Barclays in Cheltenham for an appointment, and took the factory plans along with him.

After one look at the site (a half-acre of land going for £39,000), Barclays made a 15-year industrial loan of £100,000. The two men also arranged personal loans totalling £25,000 backed by family resources, found two minority shareholders (who put up £40,000) and ordered a steel-framed factory building costing £80,000.

Barron, who owns 75 per cent, and Nesbitt, who has 15 per cent, are not taking any profits out of the business yet. But they are sleeping easier at nights as they have just had an unsolicited offer for the factory of £300,000. It was refused.

Crystal Palaces, Sportacus House, Industrial Park, Bourton-on-the-Water, Glos. Tel. 0451-22010.

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TRAVEL

Take the car — the resort is a mere 1,500 miles away

John Griffiths makes the return journey to Corfu in the family station wagon . . . and lives to tell the tale

THERE WAS a serious purpose in my bringing the heavily-laden family station wagon, via two ferry journeys, more than 1,500 miles for a holiday on Corfu lasting only two weeks.

The Ionian and Aegean islands, mainland Greece and increasingly Turkey are rightly popular holiday destinations. But as the drachma has sunk to make Greece and its islands more attractive financially, their price has climbed in other ways: eternal airport congestion, ever-longer flight delays and fatigued, protesting children — all culminating (so we thought) in those days-long holdups at Gatwick Airport last year.

Thus, the idea was born of a taking a car on holiday but extending the routine to reach Europe's more far-flung holiday regions.

On our return to the UK, a round trip of 4,000 road miles assumed an even greater relevance — the British Airports Authority had just issued its warning that delays would be worse this year, and that airport "tent cities" might even be set up.

Faced with such a dire prospect, is it worth taking the road alternative? The answer is "yes" — but only up to a point. The way we did it (and would do it again) costs more than flying and renting a car; takes time, and has its potential pitfalls.

The main conclusion, reached at the end of the outward leg while driving solo, is that no family which includes pre-teen children could contemplate such a trip and expect to be still talking to each other by its end. And that's on a one-way journey, never mind the return.

However, if the driver is prepared to go alone, and invest an extra three days either side of the main holiday in doing so, the rest of the family, travelling by air, will be eternally grateful — in particular for being able to travel without even hand baggage, and to have waiting for them, toys, clothes, sports gear and other

COSTS (£) IN AUGUST ON SHORTEST CROSSINGS

Operator	Small Family of 4		Medium 2 adults		Large Family of 4	
	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak
P&O	206	154	198	138	222	172
Sealink	206	148	198	140	224	176
Hoverspeed	254	216	242	204	280	222

Return journeys for more than five days.

Family of four passengers two children aged 4-14 (return week).

ANCONA - CORFU/IGIOMENITSA/PATRAS (return)

Srinivas Lines	Car up to 4.25m		over 4.25m	
	Peak	Off-Peak	Peak	Off-Peak
	304	288	324	402

Family of four, two children aged 4-12, in cabin



Captain Clive Wood at the controls of super ferry Pride of Calais

goods which they would not have contemplated taking by air.

There is, too, the convenience factor of having one's own, familiar car available. And last, but not least, for anyone who likes driving, there is the prospect of some adventurous driving through spectacular scenery.

Putting the idea to the test began, almost inevitably, at Dover with the early realisation that ferries are not what they used to be — for which we can be profoundly grateful.

With the Channel tunnel being bored beneath their heads, Sealink P&O European Ferries and the other cross-Channel companies are trying hard to build up customer loyalty. Thus, the Dover-Calais crossing of self and Sierra on

P&O's *Pride of Calais*, a 26,000-ton, new generation super-ferry, was an unexpected, honest-to-goodness pleasure.

Cheerful ticket office staff put up with my ditherings about precisely which ferry to take, and the on-board restaurant staff managed to give the impression that they actually cared about serving their customers with a 54.75 rib-sticker of a breakfast.

By noon, French time, Calais was 20 miles behind. By mid-afternoon, Beaulieu was passing on the *autoroute du soleil* and it was clearly going to be easy to reach Chambéry, on the north-west slopes of the Alps, for a relaxed dinner and overnight stop. At this rate, the three days scheduled to make the 9.30 pm ferry from Brindisi,

on the heel of Italy, was ridiculously generous.

By 6.30 pm, the Sierra was stuck firmly in an autoroute jam. At 10 pm, it had still not moved. Unseen, miles ahead, was a crash of appalling severity. On "our" stretch of autoroute, we had a picnic and a party. At midnight, I gratefully fell into a £50 single room at Lyons' Hotel Mercury, thoughts of Chambéry, still 50 miles distant, long since abandoned.

Even by that stage, I was glad, craven coward that I am, that the children were flying on the outward leg and were not along for the ride.

The following day brought an entertaining journey over the Alps through the Col du Cenis and a long, boring but high-speed slog skirting Turin and across the plains of Northern Italy. Once on the *Autostrada del Sol*, however, the alluring mental prospect loomed once more of an early-evening stop on the shores of the Adriatic, somewhere near Rimini, at any one of several hotels nominated by the Royal Automobile Club's hotels guide.

Fat chance. From Rimini southwards, nearly 100 miles to the port of Ancona, the Adriatic coast is a string of small towns submerged under a sea of heaving humanity. One lacklustre hotel near Pesaro offered a double room, without breakfast, for nearly £80. Long after midnight, I crawled into bed in a small, faded hotel in a backstreet of Ancona, having eventually concluded (correctly) that, being a working port, it would not be swamped with holiday-makers.

With 500 miles still to run, Brindisi — which runs ferries to Patras, Igoumenitsa, Corfu and many other parts of the Mediterranean — was beginning to seem a very long way. But by late afternoon, some 1,400 road miles after setting out from Ascot, the Sierra was nosing its way through back streets into the sun-baked port.

What Sealink and other UK-based agents selling tickets for vessels out of Brindisi fail signally to do is to provide any



Ships that pass in the day . . . at Dover ferry terminal

warning of the dire, disgraceful chaos of the place. With four hours to go before sailing, neither port nor Adriatic Line officials were making the slightest attempt to explain to a slowly growing crowd of would-be passengers, even those armed with pre-booked tickets, where the embarkation office might lie.

Such was the confusion, and such the surly nature of Brindisi's officialdom, that chaos reigned. My most vivid memory is of the nowhere-near-full ferry pulling away from the quay, leaving in tears five Canadian girls who had arrived at the ferry at 6 pm and simply been unable to find their way through petty, bloody-minded officialdom.

A few hours later came compensations. To round the north-eastern tip of Corfu in the unearthly light of the Ionian Sea, in the shadow of Mount Pantocrator, is a spirit-lifter *par excellence*.

In stark contrast to Brindisi, formalities with the ever-cheerful Corfiot customs and immigration were over in a minute. Thirty minutes later I was checked in for a night at the Corfu Palace, a discreet gem of a luxury-class hotel just round the bay from Corfu

Town's old fort. By the following morning I was unloading at our villa, in a remote part of north-east Corfu.

Any regrets about the long trek vanished as gear tumbled out of the Sierra. Altogether, it seemed like half a plane load on its own.

It was also a relief that when the children climbed into the car, we could strap them — and ourselves — into safety seats and harnesses we knew would work. Apart from being horrendously expensive — better budget £250-£300 a week for a medium saloon or a Suzuki jeep — I'm by no means convinced about hire car safety standards on Corfu or, indeed, in many other parts of the Med.

Two weeks of bucketing our way across the rocky Corfu outback would later take its toll in terms of early replacement of a couple of tyres. But the car remained a boon and, even at the end of the return journey, there were only a few regrets about having made it.

The journey home was a different proposition entirely. Having traded in my Adriatic Line ticket, at little extra expense, for one which would take me by Minoan Lines all the way to Ancona, I settled

down for what was effectively a 24-hour cruise up the Aegean aboard a vessel with a more than acceptable restaurant and even a top deck swimming pool.

The rest was easier, too. The run across northern Italy was no less boring, but mercifully shorter. Stopping only for petrol, Milan and the Mont Blanc tunnel were despatched by mid-afternoon. By early evening, I was enjoying an aperitif in the modest but beautifully situated Hotel des Tresoms high above the lake at Annecy.

Even after an exceptionally leisurely drive through the beautiful hills and meadows between Annecy and Beaune, with a two-hour delay courtesy of the *Tour de France* cycle race and a consequent unplanned rush-hour confrontation with Paris's *rue periferique*, I was in Calais in good time for the 9.30 pm ferry. The return trip, by Sealink, did nothing to dispel newly favourable impressions of the ferries.

A less painful way of arriving — with both car and family — at long distance holiday destinations is by using French SNCF Motorail. It is perhaps indicative of worries over air travel this year that SNCF

Motorail bookings from the UK are up 40 per cent this year.

Taking Motorail from the Channel to Milan, for example (a second terminal is operating at Boulogne for this season), allows the family to eat and sleep in comfort on the train and puts ports such as Venice and Ancona within reach of an easy drive. The snag, as ever, is cost. For husband, wife and two children to travel first class return between Paris and Milan, with (compulsory) sleeping accommodation, will be £570. Whether it is worthwhile depends entirely on individual criteria.

There are other necessary costs associated with a long-distance motoring trip. Only a fool would set out without maximum insurance cover for passengers and car with the RAC, AA, Mondial Assistance or other similar organisations.

For a really long haul to Brindisi and back, expect to pay around £100 in toll charges.

Overall, we calculated that the net extra cost of taking the car separately, compared with flying en masse and renting a car on arrival, was around £450 when savings such as one less air fare and no rental charges are taken into account.

HOLIDAYS & TRAVEL

FERRIES

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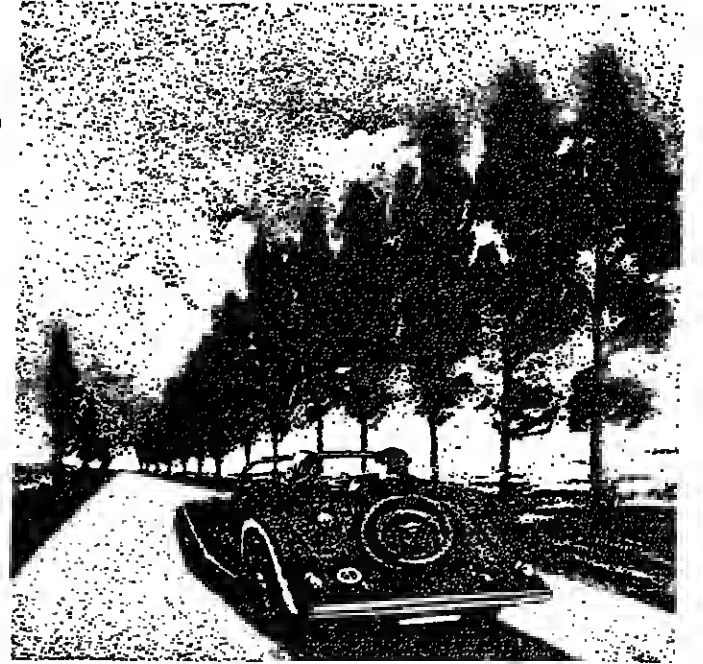
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TRAVEL

Eee, bah gum, it's posh

William Glenton discovers the pleasures of Yorkshire's Other Side

IT WAS not so much the stately home grandeur that captured my attention: Yorkshire has more than its share of that. Rather, it was the humble buildings virtually in the backyard. How many country hotels have a silent door? They could not find a more peaceful, soulfully inspiring haven of loveliness than this one — only a short detour away from the polluted A1, with the busy city of Leeds just over the hill.

"Soapy" Joe Watson, the old-time soap baron, knew what he was doing when he found this handy nook of woods and pasture beside the gentle River Wharfe to cleanse himself of grubby commerce. Now, his Georgian mansion, Wood Hall, has been restored and elevated into one of Britain's most luxurious countryside hotels, with 23 individually-styled guest rooms, mostly suites, ornate lounges, and an *haute cuisine* restaurant serving foodstuffs flown in from Paris and prepared by eight chefs.

What the silent nuns think about such sybaritic delights must remain a secret. Yet they and the hotel share a similar reason for being here — splen-

did isolation within handy reach of mass attractions such as Harrogate, Harewood House, Fountains Abbey and York. Not to mention those great lures of all — the Yorkshire dales and moors. But this largest and most varied of all English counties is not all rustic charm. Nor does its old image of smoky mills and factories count for much now.

It never did way over in that least well-known part of the former East Riding — a title most inhabitants still prefer to the officially imposed and less inspiring one of North Humberside. Here, the only smoking chimneys are usually those atop cottages and isolated farmhouses. Duckponds host more guests than the few bed-and-breakfast places in the countryside. Any visitors are usually heading for the candy-floss of Scarborough and Bridlington, along the coast.

Signposts for Wetwang, Thwing and Thorsgubald suggest another land, and so it was nearly 1,000 years ago. This was part of the Danewald, and today's population still seems to observe a UDI from the rest of England. That is not surprising when many of them are hidden from view among the rolling green hills and

valleys rising to over 1,000 feet — the Yorkshire Wolds.

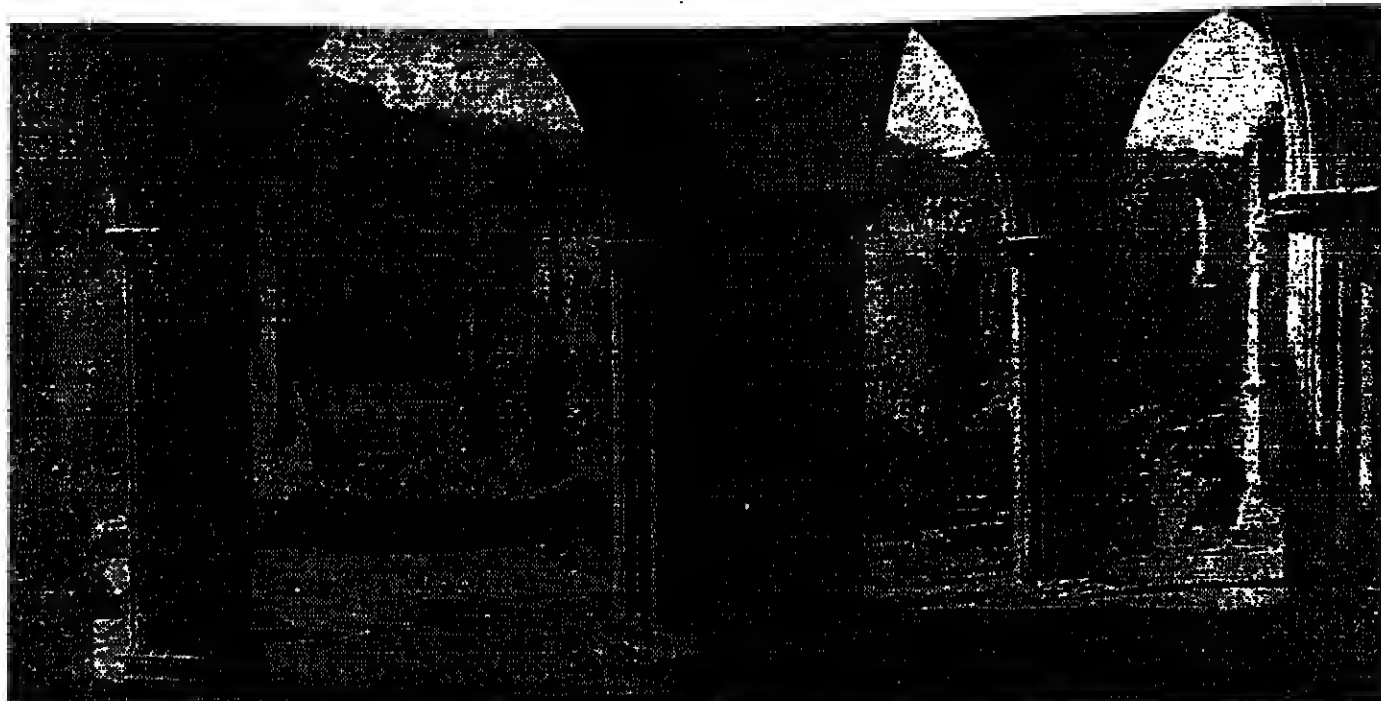
The best way of discovering its pretty if unpretentious pleasures is to follow parts of the 60-mile footpath called the Wolds Way. It is the least known of all the long-distance trails, and all the better for that. Nature has kept the upper hand, and this is a terrain that can swallow up whole habitations. It is marked by "lost villages" like Wharfedale, now arising again as archaeological students from around the world raise it from the dead.

Raising massive parish churches was a preferred passion here in the east. None is so magnificent as the minster at Beverley, which deserves some of the tourist attention concentrated on the one at York, as does this charming market town itself, with its fine Georgian buildings. An important endeavour in this part of the world is the breeding and training of racehorses. Visitors have an uncommon opportunity to inspect racing stables at one of the North's greatest training centres around the pretty town of Malton in Ryedale, which divides the wolds from the moors.

There is no more famous stable there than Whitewall, where top-class winners have been kept for over 200 years. It was here that in the last century the inimitable John Scott produced a record number of classic champions. The present trainer, Frank Carr, not only welcomes visitors but with his wife, Rose, provides them with self-catering stays in four modernised but listed cottages.

Some way down the road, you can mix with racehorse owners staying in one of those charmingly refurbished small hotels that have become a feature of North Yorkshire. Once the home of a rich owner, Leat House has recently been decorated stylishly in traditional manner. The new owner arranges stable visits and, with eight top racecourses within an hour's drive, not to mention point-to-points and hunts, it is easily possible to enjoy an entirely equestrian holiday.

At the Faversham Arms at Helmsley, guests can enjoy a weekend riding break — one of several sporting holidays that include golf, tennis and shooting. Yet, they have an oddity of the North: an Andalusian courtyard with swimming pool contrasts with the Old English exterior, and alongside



Rievaulx Abbey, just three miles to the west of Helmsley in Yorkshire

the Yorkshire pud and Yorkshire ales you are served paele and an extensive choice of good Spanish wines. It is what happens when a Spaniard like Gonzalo Aragones weds an English girl who prefers Yorkshire as much as he cherishes his homeland.

No-one visiting this Other Yorkshire should take anything at face value when choosing a place to stay or dine. You could easily over-

look, for example, the ancient White Swan in the little Ryedale town of Picking, believing it to be just another charming pub. Inside, though, you step into a world closer to Bordeaux, for few other British restaurants offer such a rich choice of St Emilion wines — hardly surprising since the wife of the couple who own the pub is one of the very few *Dames de la Grande de Saint Emilion*. Guests can wade

through the vineyard at one of the wine appreciation weekends held in winter. A basket of modernised rooms with private bath are available.

Water, rather than wine is what many of the holidaymakers who stay in Yorkshire's good selection of tourist farmhouses would expect, but hardly to the extent that Mrs Taylor, at Carr House, near Ampleforth, has taken it. Her guests were so pleased with

the tap water fed through a pipe off the Hambleton Hills spring above her cosy, beamed farmhouse that she now bottles it for sale all over the county. For only £14.50 you can get it literally on tap along with evening meal, breakfast and bed in a four-poster.

Details of this Other Yorkshire can be obtained from the Yorkshire and Humberside Tourist Board (tel. 0904-707-001).

ANOTHER boring day in paradise. The sun is blazing for the umpteenth day and the Austrian sky is a sheet of solid blue. The snow, thanks to sub-zero temperatures at night, has retained a remarkable consistency despite having been lying around in Kitzbühel for weeks. It seems to be almost alien to nature's present mood. The birds seem convinced that we are well into spring, although none has been rash enough to start building a nest yet.

The couple opposite me at the Sonnenrast Restaurant are engrossed in what seems to be an intensely intimate conversation. Should I be eavesdropping? It turns out that the topic of skiing, not sweet nothings, has prompted their hushed tones.

"Don't worry, Sue," says Robert, who has obviously done this skiing thing before. "Just lean forward and try to get your legs a little closer together. I promise you it's no

more difficult than what you were doing on the nursery slopes this morning."

The run they are discussing is not the dreaded Hahnenkamm but a friendly little blue called Kaser (there are some wonderful Gilbert and Sullivan-sounding names here, like Baren Badkogel, Wilde Hag and Giggling). Even "little blue runs" can be sources of great terror for beginners, however, and this is Sue's first week on skis.

"Nothing prepares you for the terror you can experience," she says. "You know before you come out here that there are going to be frightening moments, but it is far, far worse than you expect." It is for this reason, sadly, that so many beginners quit early —

some on day one, others in hour one.

Kitzbühel, although one of the lowest (and most beautiful) of ski resorts, always seems to do better for snow than it ought to. The medieval town, with colour-washed facades and wonderful coffee houses with goatees, is something of a snow trap. Yet, conditions are far from perfect for the vulnerable beginner. Sue, bravely learning to ski at the age of 46, is a survivor. In spite of many moments of abject fear, she has lasted the week. Only two others in her class of 14 have stayed the course. Another group has dwindled from 10 to three.

However, people who "give up" do sometimes try again when they've had a year to get

over their terror. "There's a girl here who's given up five times in five years," says Sue. "The first time she tried skiing, she gave up after an hour. Next year, she lasted a whole day. She came back a third time and lasted two days. This time, it looks as though she'll last the entire week."

"But you can never tell. I was stunned when the girl in our class who seemed to be the most competent suddenly took her skis off after five days, halfway down a run, burst into tears and said she hadn't enjoyed a single moment of the week and was never going to ski again."

Robert is obviously doing his best to prevent this happening to Sue. "Come on," he says, gently. "Let's try that run."

Skiing

In Kitzbühel, it's even fun being injured

Sue, like a lamb to slaughter, duly stiffens her upper lip, blinks back the odd tear and heads for her suicide mission. "You have to be kind to clients," says one of Kitzbühel's greatest characters, Fritz Huber. "Just call me Fritz from Kitz!" he chuckles. Huber, now 82, still skis on his beloved Kitzbüheler Horn wearing an exotic, multi-coloured ski suit that gives him the appearance of a latter-day Merlin.

Huber, a ski instructor for more than 50 years, is legendary here. In 1938 he broke the world skiing speed record at St Moritz, touching 90 mph on wooden skis. "Of course, they go much faster today," he says. Kitzbühel has been chosen by Mark Warner for its new "flagship" club hotel-cum-cha-

let, the Postkutsche, a 17th-century coaching inn. It has the comforts of a conventional hotel combined with the atmosphere of a chalet, arguably the best of both worlds.

The food, produced by the resident chef, Andy Shurt, is excellent, and the chalet girls — charming, pretty and efficient — smile a lot and tidy your room with an impeccable vengeance. In the evenings, the girls serve dinner in traditional Swiss costume. Chris the butler and Gordon the bartender look immaculate in black tie.

Greg O'Brien, an old ski "guide," skis to the manner born — and he was. He was born at the bottom of Mount Hutt, one of New Zealand's principal ski resorts. Mark Warner claims to have been

the first to introduce a ski-guiding service, and Greg and his sidekick Owen certainly do an entertaining but responsible job as we roam Kitzbühel's associated ski areas at Pass Thurn, Jochberg, Kirchberg and the "Horn."

The skiing is fun, with lots of invigorating reds and pale blacks but lacks anything seriously challenging except the Hahnenkamm, which is ferocious, especially when covered in sheet ice.

Greg lets down his hair on his day off when we jet down the race-track slopes of the Horn. In midlife for one day he can enjoy himself without his usual responsibilities. At one stage, he rescues a frightened woman from both her husband and her skiing inadequacies.

She has gone sprawling and her husband is telling her impatiently to take off her skis and walk down. Greg picks her up and cajoles her back on to her skis, saying: "Don't give up. Try skiing slowly behind me." After two or three turns she has stopped crying and, by the time they reach the bottom, she is grinning through the tears. This must be what Fritz of Kitz had in mind.

Kitzbühel has some of the latest equipment for dealing with injuries, especially torn ligaments, perhaps the commonest. When I wrenched my left knee catching an edge while trying to ski like Greg, I found myself being treated simultaneously with two electric currents and a helium neon laser which sends a bright red line of light wandering to and fro across your knee.

It can even be fun being injured in Kitzbühel. And the chalet girls are terribly sympathetic.

Arnold Wilson

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GARDENING

Flowers that thrive in the Arctic chill

Robin Lane Fox reflects on the stamina of plants

WE ARE still seeing the oddest combinations. Last weekend, the rain was coming horizontally and there was ice in the wind — yet there were flowers on one of my clematis and through flowers to pick on the double wallflowers. I was freezing in February among primroses in full flower. By one of those strange evocations that gardens can work on us, by sight or smell, I realised that I had known this experience before. The memory made me realise something important about gardening, so I will pass it on although it is personal.

Nearly 20 years ago, the wind was blowing just as coldly; the light was fading on the Arctic ice pack; and I found myself looking across the Bering Strait to Siberia while mist rolled in like smoke between the angular shapes of the upturned, snow-covered plants. It seemed a luxury from some former existence until I looked for a place to sit and watch the evening — and found I was standing on a colony of primroses in flower.

Despite the cold, they were growing by the hundred in the tundra where the frost below the surface had melted briefly for the spring season. The ground was black and squishy, like a Scottish moorland. Wedged behind the cliff-face, the primroses were safe from the Siberian winds. Like Britain this February, the Arctic has its flowering primroses in winds and storms which ought to scare them off. In those days, there were no worries that the polar ice was melting; the only holes in the Arctic layer of ozone were pierced by the Northern Lights, and the primroses had not begun flowering because of a man-made change of season. There were rose-red ones,

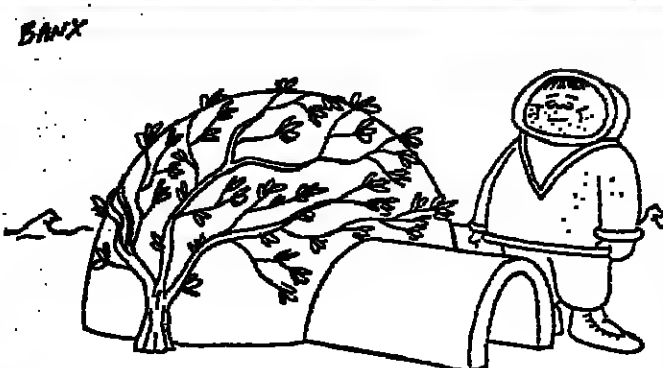
pink and, very occasionally, some whites, most of which had funny little leaves scalloped at the edges and set with flowers about 2 in high. At home, much later, I found they were primula caerulea, the wedge-leaved primula which grows as far afield as northern Japan but not, I think, in British gardens.

There was also an outlying group of something very much rarer: the Chukchi primrose, or primula chukchica, which grows on the islands in the Bering Strait and on the nearby seashore at which the mist was rolling towards me from the opposite coast of Siberia. Its flowers are a pale blue, even after 20 years a purple-red pink with a pale lavender eye, more wide-eyed and open-faced than any of our garden primroses. I doubt if anyone has ever sold these varieties for gardeners. To grow them well you need the sort of soil and climate which occurs in most of Scotland. Down south, my primrose shopping is limited to the old

named varieties of white, pink and lilac primroses, some of which are double-flowered.

The best list of these rarities is put out by David Chubb of West Blackbush, Stonehaven, Grampian. The plants are not cheap but, when he sends you one, they are big enough to be divided and, if you grow them for a year in well-drained, well-lit soil, you can split them into half a dozen pieces. Most of them grow wild with delight in shrouded and rotting pig manure — hardly an Arctic commodity but one reason, perhaps, why they are flowering in Arctic conditions in my garden with such abandon.

In a small garden, these special primroses are worth paying for. They are not to be confused with the Cowichan primrose, which grows at you in a deep shade of red or purple and has a browned-tinge to its leaves but no eye to the flower. Personally, I am bothered by the Cowichan, although the nurserymen and garden centres are giving them



quite a run. They all derive from a chance hybrid in a garden in British Columbia, but I hope they will not drive out the traditional primroses.

What these memories also bring to mind is not just that small primroses are well worth buying and growing but that gardening itself is a constant dialogue with flowers in the wild. Nowadays, I think we risk forgetting one half of the argument, as if nature only bothered us all with weeds.

Wild flower gardening as we understand it means British native flowers left to run wild, or dwindle, in unmown grass. Gardeners go round visiting other gardens, leaving wild flowers to field botanists and forgetting that their own best plants are out there somewhere, waiting to be seen in hundreds and understood.

In Britain, we are all now keen to rescue lost garden varieties, conserve old plants or breed new ones. In Europe, the horizons are different. Gardens take second place to florists which make British "wild flowers" seem rather parochial. Field botany and gardening are much closer allies. It takes an odd spell of weather to make me remember it, but it is from other countries' florists, as much as from our own grandmothers' gardens, that British gardening can draw new life.

There are no gardens, of course, among the Eskimos and I doubt if the huskies would give them much of a chance. There are, however, primroses, still forgotten by British gardeners; their endurance and stamina make me realise what plants will tolerate under stress.

Country Notes

The winter that isn't

SOMEONE SAID to me the other day that it had been "such fun" when, a few years back, the village was cut off for 10 days in the snow. Not everyone would agree, but certainly the spirit of neighbourliness was stronger than usual and having our bread delivered by helicopter was something of a novelty.

Now, I cannot help wondering whether my daughter will ever experience such things here. She has just celebrated her second birthday and has seen barely a snowflake, let alone a drift.

It's not easy explaining to her that the flowers, bird song, bees, ladybirds and butterflies that we notice almost daily are simply the result of exceptionally mild weather.

In the past, the different seasons seemed to be defined more clearly although the changes between them were very gradual and they overlapped often. There was always a morning in January or early February when I caught the very first whiff of spring in the air: the odd primrose or sweet violet flowering early in a sheltered spot during a mild spell was nothing unusual.

This year, we have had large numbers flowering as though spring were here already. Among many examples of surprising precocity, the Dorset Environmental Records Centre mentioned frog spawn in unusual abundance, the earliest having been reported in the first week of January.

In some instances, nature has hopped on even further; in mid-January I saw a cow parsley plant in full bloom, a sight we associated normally with those weeks in late spring and early summer when the lanes are edged with a waist-high lacework of cream and green. Generally speaking, however, most things seem to be between four and eight weeks early.

Even more confusing is the fact that we do seem to have shaken off the old season.

There is a hawthorn bush on a friend's farm which still bears last year's leaves, now tattered and dull, along with bright new ones and even an early flower. Last autumn's holly berries are still available readily; the birds have not gone hungry in a long time. Hedgehogs have failed to hibernate.

The same farmer is scratch-

ing his head over how to cope with an alarmingly large crop of slugs, for they have not ceased to breed as they usually do in the winter months. Any adults he manages to kill are replaced immediately from rapidly hatched eggs.

At around nine inches, the winter barley cow stands five inches or so higher than normal, making it all the more susceptible to fungal diseases. Were he to spray it, a sharp frost could prove disastrous.

One of the most intriguing things about this season is that so many creatures seem to be showing themselves capable of opportunism. This is evident in birds, particularly. Length of daylight used to be regarded as one of the main factors governing the dates for mating and their related activities, but their present behaviour suggests that birds are more adaptable than was thought.

The warden of a south coast bird reserve told me last week that 300 ducks had left suddenly for their breeding grounds in the north, presumably because of the mild weather. Long-tailed tits were nest-building, stonechats were courtship feeding, and mallard were sitting on eggs. Many of the migrant redwings and fieldfares from Russia and Scandinavia have stayed in the north and east of England, where they made their landfall, instead of continuing south as usual.

Jeany Poulsen

Cheewiz: definitely a rose apart

EVER since rose breeders started using code names for new varieties under trial, it has been difficult to comment in any useful way on the results of those trials until such time as the gardeners are available that can be several years, by which time the awards have been made. But for Cheewiz, in the latest batch of awards, I must break my self-imposed rule of no mention until the market name has been published — and for three good reasons.

The first is that Cheewiz was awarded the President's International Trophy as the best new seedling rose of the year, and the second that it was raised by an amateur, for which reason it also got the special Cottage Garden Roses Award. But the third — and, to me, the most important — is that Chris Warner, who bred it, does seem to have broken new ground.

Cheewiz is a climbing miniature rose that keeps on flowering from June to September. The one serious fault of Nozomi, the best climbing miniature I know to date, is that it

gives one magnificent display around midsummer and then packs up for the year. For me, Cheewiz, which has semi-double orange-red flowers and grows to about 7 ft (2.5 metres), raises the prospect of a new race of repeat blooming climbing miniature roses.

If anyone asks how a rose that grows this high can be called a miniature, the explanation is that the additional adjective "climbing" cancels the height restriction imposed on other miniature roses, leaving only small leaves and small flowers as the criteria.

Reflecting on these matters, I remembered that some (although not all) experts have used the misnomer of leaves and flowers to introduce to the garden roses by crossing one or more of them with Rouletti, a charming little Chinese rose with double rosy-pink flowers produced freely and continuously on bushes no more than 9 in high. The story

of its introduction is so strange that it is worth repeating more or less as told by W. J. Bean in *Trees and Shrubs Hardy in the British Isles*.

It was first brought to notice in 1922 by Henri Correvon, Mauborget in Switzerland. This village was burnt down and the rose went with it, but a single plant was found in a neighbouring village, and it was from this one plant that all subsequent plants are descended.

What rather worried me as I re-read this story was that I could not find Rouletti listed in any nursery catalogue. Even the excellent publication *Find That Rose* makes no mention of it. I hope such comprehensive neglect will not result in this good plant being brought near to extinction a second time.

Cants of Colchester, one of the leading growers of garden roses, circulates an annual list of the varieties that have sold best during the preceding year. The one for 1988 arrived recently and, as usual, is divided into five groups with 10 varieties in each.

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famous chiefly as an authority on alpine plants. A friend of his, Dr Rouletti (hence the name Rouletti), had discovered it a few years previously growing in pots as a window plant at

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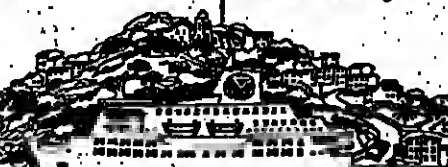
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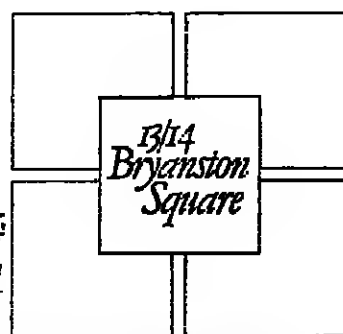
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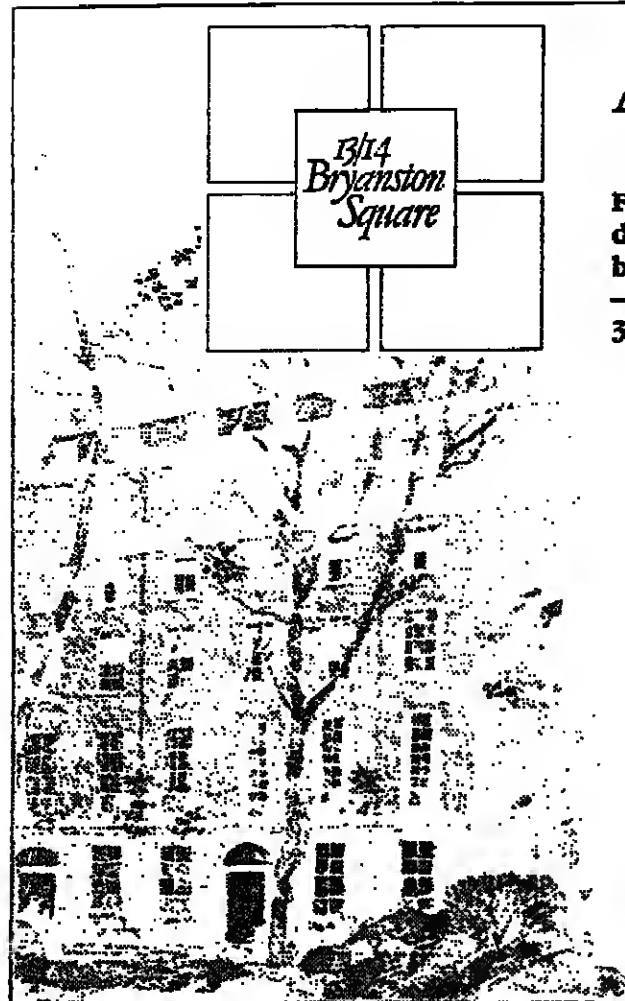
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He adds: "County planners are increasingly more sympathetic to changes of use, particularly now that the high cost of borrowing is deterring speculative developers who would have wanted to split them up into flats."

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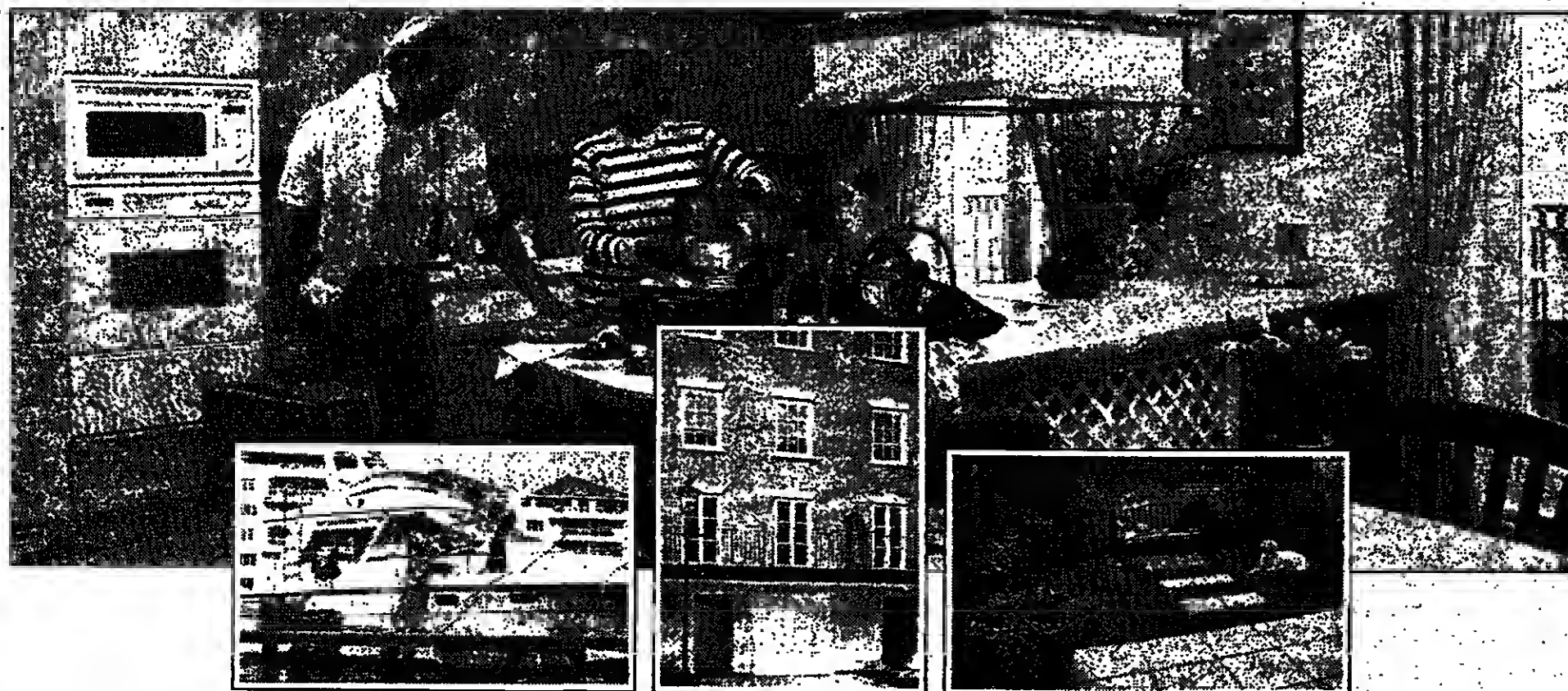
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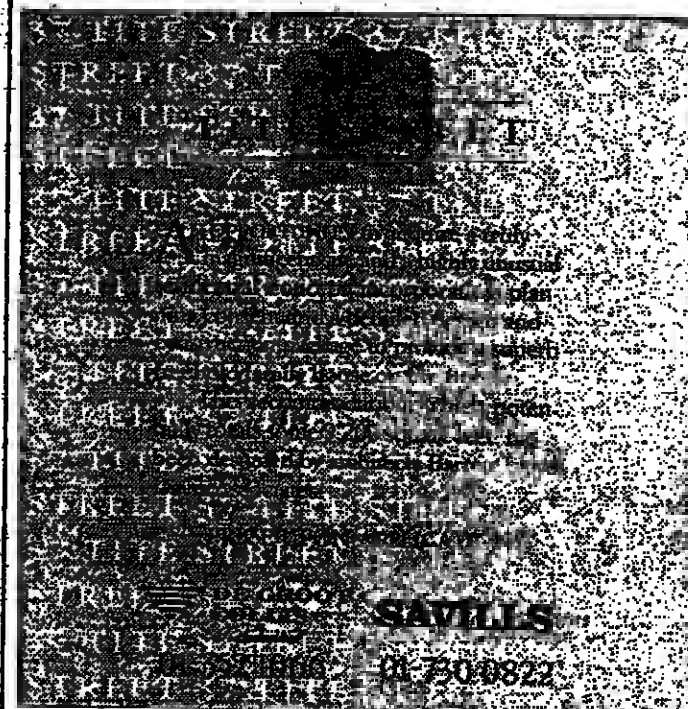
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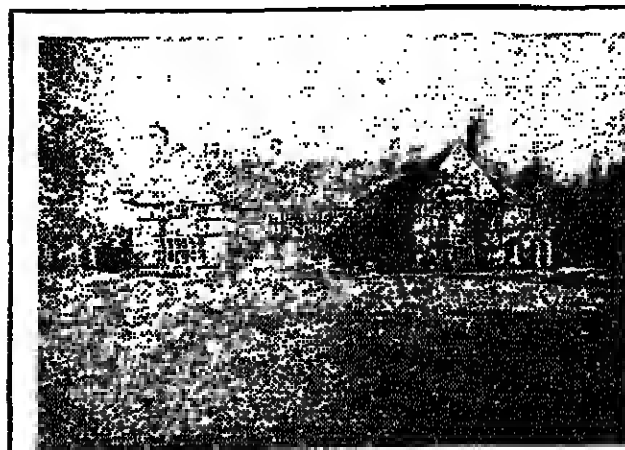


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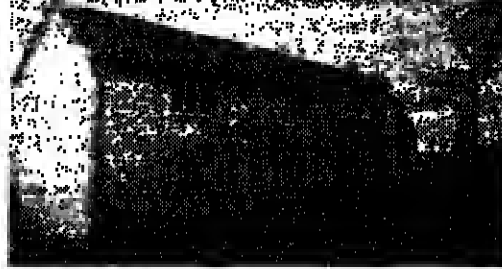


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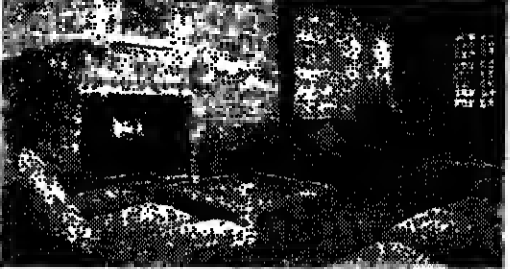
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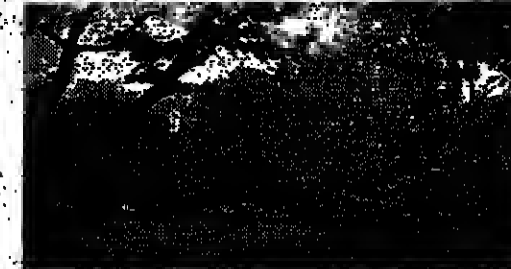
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PROPERTY

Now is the hour for a serious sales pitch

John Brennan provides some timely tips on the best ways to impress potential buyers

RACE YOURSELF. This is the year when, if you want to sell your home, you're going to have to work at it. It will be tougher still if you need to sell the place, need to sell it quickly, and need to sell it at more than a bargain-basement valuation. This, the job has to be tackled seriously.

The problem is one of confidence as much as economics, insofar as the two can be distanced from one another. True, a combination of high interest rates, low inflation and comparatively high level of property values in relation to earnings persuades economists that residential prices have run ahead of their logical market level. But all that really means is that it will be a long time trying to sell your home to an economist.

The rest of the home-buying public tends to take a longer, less starkly objective view. The problems this year will be because of the uncertainty, the lack of confidence based on the fear that buying now will seem like an expensive mistake later on.

Having been brainwashed by mortgage lenders, agents and virtually everyone with an interest in a lively turnover of residential properties — into thinking that an Englishman's home is a guaranteed upward-only investment, there isn't a would-be buyer or mover in the country who hasn't been seduced into thinking of house prices as though they formed some brick-built version of the FT Index where timing is evidence of good, or bad, judgment.

Rationally, the fact that these avidly charted price movements ignore the costs of property transfer, repair and maintenance charges, and take no account of hefty spending on improvements, means that even the best constructed price indices can be no more than a guide to trends.

In any event, since the average home-owner stays put for between five and seven years, buying decisions based on any serious degree upon short-term variations in value must, be suspect.

But that's rationality for you. It might be convincing intellectually but it doesn't count for much against the unconscious, pervasive machismo of a home-buying

culture in which it has become just as important to be able to say that your home is a sound investment as it is for an Italian driver to "win" at the traffic lights.

The paradox is that, as far as selling a property, concerns about all this concern about house prices is largely irrelevant. You simply will not meet the people who have been put off buying. Viewers will be those who are planning seductively to make a move and who, by definition, have decided to treat the economist's comments like a weather report — ie, short of a forecast for a freak typhoon or blizzard, even the roughest weather will not stop people from going out if that is what they are set on doing.

So, how do you go about convincing these serious prospective buyers — who now have the opportunity to be more selective — that they need to look no further than your property? A straw poll of estate agents suggests that, whatever other devices and stratagems you employ, price is without doubt the critical factor.

In a runaway bull market, it did not much matter how far out of line a price might seem to be with local comparable values. When every sale is contested, an emotion-like euphoria — or panic — helps to drive up the tide. In more reflective times, comparable prices count and when can come again, do their work. Price is also the critical factor if you need to sell a place quickly.

But why does one realistically priced house sell and another, priced equally sensibly, stick on the agents' books for months after months?

One reason is that the property falls into an unexpected sales gap. There is no way of making sure that the advertising for a property will not appear just as the weather turns foul, or in time for some sudden national or world crisis that keeps people's minds off home-buying altogether.

By the time the agents' telephones start ringing again, properties launched into one of these sales gaps, tend to be left behind. Would-be buyers either assume that the property they saw advertised weeks ago will have been sold, or that there is something wrong with it if it has been on the market for some time.

The only answer in these cases is to write-off the first attempt to sell and start all over again.

Another more common (and far more easily resolved) reason for failing to sell is where a property has been placed with too many estate agents. More than one might be too many these days; 1989 seems to be shaping up as the year of the sole agency.

Most of the national agency chains have now called their colours to the sole agency.

There is a marked divide between agents who believe that it is worth spending money inside a property for sale, and those who do not. Representing the spenders,

he too penny-pinching about sales promotion material.

He does, however, see clear limits to the degree of poetic licence in sales literature. "It's self-defeating to have a perfectly ordinary cottage made to look like Blenheim Palace, but you should do the best you can with it."

There is a marked divide between agents who believe that it is worth spending money inside a property for sale, and those who do not. Representing the spenders,

"You can't win because people's tastes are so different. It's much better to save all that expense and send a few thousand advertising and presenting the place properly."

Drawing in the full spectrum of agents' tips, there are a number of things you can do to help a sale along, apart from agency selection, a less parsimonious approach to sales promotion material, and resisting the temptation to try to buy a buyer by best-guessing their taste in new kitchen units.

avoid one dire selling gaffe. That is nearly as important as hiding the household smells.

Home buyers are, it seems, blessed, or cursed, with relatively sensitive noses. And a common sales agent's plea is "whatever else you do, make sure that the house smells fresh."

A safe bet is to brew up plenty of fresh coffee to crowd out the air waves for visitors. Fresh flowers also help, and "they cheer up the rooms."

Among the more extreme sales aids, you can always invest a little time in the planning of getting agreement in principle from the local council for extensions and alterations that you might never wish to follow-up, but might inspire an expansion-minded prospective buyer.

A more ephemeral, not to say ethereal, suggestion is to bewitch things that go bump in the night. Homes reputed to have ghosts seemingly pull in more viewers curious to inspect the house — in daylight — but such stories put off more buyers than they attract.

As for houses with a past, a little time researching the history can be well worth while, but that history needs careful editing. Sellers should emphasise any Royal links — however distant or tangential — and play down any tales of the violent deaths, crimes, or any controversial literary or theatrical associations.

As long as "easy access to the airport" does not mean right under the flightpath; "historic" does not mean that it is a dangerous structure held together by the wallpaper; and "architect designed" does not mean that it needs a set of architects' plans to find the front door, the quiet start to the market in 1989 should not be taken as reason to shelve the idea of a move.

As Patricia Farley of Farley & Co points out, a quiet market ought to be the best time to trade up. Even if that does mean accepting less than the price that might have been achieved at the top of the market last year for a smaller property, having arranged a sale, you will be a cash buyer able to bargain for a proportionately similar, and hence more valuable, property on a larger place. On that basis, as she says: "The higher the price, the better the buy."



THE COMBINATION of a modern house and a good site is rare enough to bring the viewers out to Benedict House near Inkpen, Berkshire. Strutt & Parker (tel: 01-525-7282) expects

offers around £465,000 for the 4,500 sq foot, seven-bedroom house built three years ago on a three-quarter acre site alongside farmland, with views to Combe Hill near Newbury.

Farley & Co reports that, for a prime quality property, a modern kitchen these days means one with, at a minimum, waste disposal, dishwasher, up-to-date cooker, washer-dryer, good storage and well-lit worktops. Bathrooms, they say, "should, in many respects, be the most luxurious room in the house."

And that means, in an ideal world, "Jacuzzi, twin basins and separate high-power shower."

That, it seems, is what you need to make a sales pitch in the rarified world of investment properties. For more mundane homes, Farley accepts that a freshening-up might be adequate to sell successfully — a point echoed by Ramsey, who would not advise a vendor to look beyond that freshening-up and basic repairs.

He doubts if it is ever worth spending anything on improvements ahead of a sale. "When people do spend money, it's almost invariably the case that people who look it over say 'I love the house but I hate that kitchen,' or that a couple of super decorated rooms just emphasise that the rest of the decoration has aged."

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DIVERSIONS

Green gringos on the Amazon warpath

Ivo Dawmay sits in on an ecological pow-wow in the Brazilian rain forest and finds himself warming to the environmentalists' arguments

ALTAMIRA, Sunday
February 19

WINGING out over the Amazon city of Belém in a sticky Fokker, the passengers in the next seat is revealed to be Geraldine, a daughter of Lord Rothermere, the newspaper baron. Elsewhere on board are rumoured to be a cowboy-hatted Belgian Euro-MP, several Friends of the Earth, enlightened New Agists, sincere Whole Earthers and half a dozen television crews, probably already on overtime.

Our destination is Altamira, a dusty township of 60,000 souls, 700 kilometres to the south-west of the banks of Xingu, a major Amazon tributary and now the proposed site of a vast new \$5.9bn dam complex. Thanks to the fiercely combative local Caiapo Indians, this has become the ecological and Indian rights' movement's latest frontline. Whether it will turn out to be Custer's Last Stand for the Brazilian authorities or Little Big Horn for the Indians is what we have come to see.

With drought in the US mid-west and summer weather in London in January, the world's finger is pointing at the destruction of the Amazon rainforest as the culprit and Brasília is in ragged retreat to regroup its forces. Last year, the government prosecuted two Caiapo leaders and an American anthropologist for damaging national interests by pleading their cause to representatives of the US Congress and the World Bank. Now, with the gringo invasion imminent, the charges have been hurriedly dropped. An environmental agency has been formed and the Foreign Ministry is setting up an ecology and human rights department to fight a good public relations fight.

At Altamira's airstrip, cunning passengers with only hand luggage easily beat those laden with propaganda to the assembled taxi cabs. A pick-up takes us bouncing over potholes past the Kles Me Motel (soon to become the residence of The Times) and on out to the Indian enclave.

It is here that any notion that the Caiapo might be humbled by years under the white man's yoke is swiftly dispelled. We are met by an awesome, 6ft tall warrior. His long tank hair is crowned by a parrot-feather headdress, his body draped in beads and shells, his face masked by crimson warpaint. In his hands is a half-drawn bow, the scalpel-sharp arrow seemingly targeted directly at my palpitating heart.

The etiquette in such circumstances is not learnt while reporting on British trade unions or the EC Commission. Does one ask to be taken to his leader, or mutter

something about coming in peace? In the end, I can manage only a stammering: "Do you, by any chance, speak Portuguese?"

It emerges that the Caiapo are not "At Home" today, so it is back to town and a chance meeting with the local left, who explain their fears over the dam scheme. Waldir Ganzer, the state deputy for the radical Workers' Party, tells of the Tucuruí barrage 500 kilometres to the east - a sorry story of poisoned water, unfulfilled promises, unbuilt hospitals and schools, mosquitoes, disease and depression. "We are not against progress, but it is progress for whom?" he asks. All admit, however, that at least 70 per cent of the townspeople back the dam.

The most emotional moment of the day is missed altogether when Palakan, the instigator of this unprecedented multi-tribal National Indian Meeting, returned after weeks of protesting to meet his chief at the airport. Both men, in accordance with Caiapo custom, wept profusely to express their joy at being reunited. "It is perfectly logical," one informed observer explained. "They cry to express their regret at the time they have to leave." Brigitte Bardot and Tam Dalyell, MP, Britain's patron saint of lost causes, are due to arrive tomorrow, though not, one trusts, together.

Monday

IT IS soon after dawn and the Caiapo are entertaining us with an astonishing foot-stomping ritual dance in which two village metaphors fight, but then unite. The warriors are shouting: "Coo... coo... coo..."

Suddenly, two red-painted, machete-wielding women screech a hideous chant, the fastest one ignoring a monkey on her arm which is playfully tussling her nipple. Someone asks an American expert what the words mean. With the gravity that only a full-blooded anthropologist can muster, he replies: "They are singing 'We are standing here singing'."

As the television crews scamper about their own clumsy rituals, they themselves are cooly filmed by Caiapo warriors, expertly wielding the latest VCR video cameras. This, it emerges later, is another example of Palakan's organisational genius. The film, evidence of the tribe's international prestige, will be shown to other villages to boost morale for the fight to come. Seven cameras are owned by the Caiapo and Palakan himself never travels without one, using it to film the misery of Brazil's favelas - shanty towns - to discourage emigration to the white man's world.

The Caiapo are justly feared by many of the two dozen other tribes now arrived,



A Caiapo Indian and child during the dam conference

some of which have travelled six days to the meeting, but which have refused to camp with them for fear of attack. But their warrior tradition and tightly integrated social structure is probably why they have survived so far, though their total number - perhaps at best 8,000 - is thought to be only a twentieth of what it was 200 years ago.

Today, it is Caiapo determination, much of it attributable to Palakan, that has persuaded the Xavante, the Arara and the head-wearing Gavião from 1,500 miles away to ignore centuries of enmity to join them in their common struggle against the transamazon highway.

As the conference opens in a concrete community centre, Fernando Mesquita,

the governor's ecology boss, discreetly pleads Brasília's case in the wings - a tale of foreign debt and no resources. "The environment is not an isolated problem," he says. "There are 220,000 Indians, but in the largest favela in Rio de Janeiro alone we have 300,000 extremely poor people and 10 per cent of them are armed."

In the afternoon, the pro-dam movement mounts a formidable show of strength with a parade of poster-covered trucks - "Dam yes, gringos no," and farmers on horseback.

"It's just like cowboys and Indians," Geraldine comments later, "only for real." We are worried about her. She is threatening to don Indian warpaint and it is said to take two weeks to wear off.

Tuesday, lunchtime

ALL the gringos have got broad told-you-so grins. At the opening of the set-piece confrontation between the Indians and Electronorte, the dam-building authority, the good guys wipe the floor with them. Better still, the impassioned speeches and choreographed ritual violence made television worthy of a John Ford movie.

But just a few of us appear like Doubting Thomases at the feast. Is it really such good news that a project aimed at supplying energy and work to Brazil's starving millions should be seen off by the admittedly persuasive cause of what the authorities claim will be the displacement of just 344 Indians?

There is a lot of talk about alternative energy sources and power saving measures, smaller dams and other sites. But even Stephen Schwartzman, of a Washington-based Environmental Defence Fund, concedes that the dam appears technically efficient and would supply very low-cost power. Like everyone, however, he remains sceptical at Electronorte's promises to look after local ecology, and their alleged failure adequately to consult the people certain to be affected.

Back in town, Wanderlan de Oliveira Cruz, organiser of yesterday's pro-dam rally, confesses that he is sceptical, too. Altamira was built on the hopes of the great migrations in the early '70s when the then president promised that the Transamazon Highway would offer "a land without men, for men without land."

Today, Altamira is a dump, its infrastructure creaking and not an asphalted road in town. "Only this dam will buy us the things we need," says Cruz, but he adds, "I told Electronorte that if they don't deliver, we will be out there with the Indians demonstrating too."

Meanwhile, more white chiefs have ridden to the forests' rescue. Anita Roddick

of the Body Shop is here, full of fiery rhetoric and looking for plants. "I don't think this is a dress rehearsal," she warns. "At 46, I think we have only got so much time."

Sting, the pop star, has also arrived. But Tam Dalyell is reported to be stuck at Rio airport and, oh dear, Geraldine ignored our advice.

Wednesday

XAVANTE warriors with pudding basin hairstyles are hogging the coffee stall tables outside the community hall. They are learning our manners.

Subversive rumours are circulating that our savages are more clever than noble. A Caiapo village chief, improbably known as Colonel Ponto, who is famous for his feather-duster headdress, is said to own a private plane. Local pro-dam Altamirans hint knowingly that all the tribesmen are doing is upping the ante for compensation when the dam inevitably comes. There is no evidence of this, but the black propaganda serves its purpose.

Fernando Gabeira, the leader of the Brazilian Green Party, who once kidnapped a US ambassador during the military years, makes a good stab at convicting the sceptical hacks by claiming that Electronorte has badly overestimated future energy demand and its own resources. But it is only when Allan Poole, an affable American with years of experience in Brazilian energy planning, puts a pragmatic, non-ideological case for a five-year delay that the remaining doubts are laid to rest.

Thursday, breakfast

AT THE Lisboa Hotel, Ms Roddick and a man who makes films about tropical medicine are discussing voice-overs. Reuters beat Associated Press to the coffee table. The Daily Telegraph is still in bed. Soon we will all be gone and Altamira will resume its normal lethargic rhythm.

But something hard to pin down, perhaps even important, appears to have happened here this week. For the first time, the collective voice of Brazil's Indian nations has been heard loud and clear across the world. To their surprise, the suspicious residents of Altamira have found out that gringos are, in the end, much like them - if richer. And a real debate has taken place about an issue concerning the whole world.

After 21 years of military rule, Brazilian democracy is not merely taking over, but seems in rude good health. It was a pity that Brigitte Bardot failed to make it. But Tam Dalyell has arrived with two cameras for a stranded ABC crew. Unfortunately, neither works.

England had the world at its feet but . . .

Tom Norris explains why the consequences of a decision taken 500 years ago are felt today



Christopher Columbus

FIVE hundred years ago this month, the English government took a decision of enormous consequence. It declined to fund a modest scientific experiment.

The scheme's proposer pointed out its long-term promise - to revolutionise patterns of sea communication and so enable England to dominate world trade. He could not point out, because he did not yet know himself, that it could lead to the discovery of a New World which England could have been licensed to annex.

The proposer's name was Christopher Columbus. The English government which took that disastrous decision was, to all intents, John Morton. Like Prime Minister Margaret Thatcher, he was born in the provinces to a family of modest means. Educated at Oxford, he, too, trained as a lawyer, studied at power, and once there, was remarkably difficult to shift.

He survived in government through the reigns of Henry VI, Edward IV and Richard III (a remarkable feat) and en-

tered the succession of Henry VII and the Tudor dynasty. He remained the latter Henry's Lord Chancellor (the medieval equivalent of Prime Minister) for 13 years, a period not yet matched even by Thatcher, and became a cardinal in 1493.

In economic affairs, Morton and Mrs T would surely have seen eye to eye - adjusted, appropriately through the lens of their time, of course. Morton was possibly the most effective manager of the public purse in English history. He kept outgoings to a minimum, reorganised the system of taxation, and made the civil service of the day thoroughly efficient. The English government which took that disastrous decision was, to all intents, John Morton. Like Prime Minister Margaret Thatcher, he was born in the provinces to a family of modest means. Educated at Oxford, he, too, trained as a lawyer, studied at power, and once there, was remarkably difficult to shift.

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Chess

cautious about highly booked openings which are analysed to move 20 or beyond. Conversely, the weaker side should aim for conventional variations like the closed Ruy Lopez, where you can progress a good part of the way towards the haven of move 30 while remaining in the shelter of Batsford Chess Openings or ECO.

Another key factor in adjudication chess is that material advantage gains in significance. If you are a pawn down in a tournament, there is still all to play for with many chances to turn the game round, pull off a tactical escape or squeak an engine draw. But be a clear pawn down at move 29, when adjudication is at move 30, and your deficit might as well be a queen. Even if the technique to clinch the extra pawn would take another 50 moves, the adjudicator will award a win.

Players involved with adjudication should bear in mind the psychology of the expert who will decide the result. The league secretary will probably send him half a dozen positions at once, a few of which may well be real brain-teasers requiring an hour or more of detailed analysis. Many positions, however, are marginal and unclear, with chances for both sides and no clear-cut

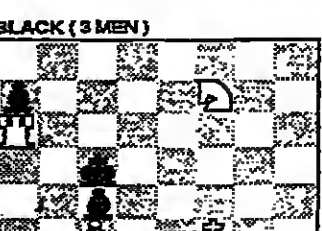
lines. If you have one of those, the rule of thumb is to claim a win even if you don't think you really have more than a draw. It is likely that the other side will also claim a full point and the adjudicator will be tempted to award a draw as the road of least resistance. This technique has the drawback that it costs the fee for an incorrect claim, so sophisticated match captains may be able to pre-empt events by direct negotiation.

Coming up to move 25, you have a slight edge but material is level and there is no forcing line. What should you do in the last few moves before time is called? The recommended technique is window-dressing your pieces on the most active and impressive squares available. Centralise knights, place rooks on open files, line up the bishops towards the enemy king. In marginal situations, which form a large part of the adjudicator's diet, he will be impressed by the general look of a position in deciding between a win and a draw.

Objectively speaking, the correct verdict would be 0.75 to one side and 0.25 to the other, but the adjudicator is not permitted that choice. If you get the verdict on the general strength of your position, it is very hard for the other side to appeal successfully.

Finally, remember the appeal procedure. Adjudicators are not infallible, and successful teams will often ask their top board to have analysis and conclusions prepared in case a decision has to be challenged. It is good experience to analyse your own adjudications in depth with the aid of a chess computer. Motivation to find a win or draw aids insight, and you might even have the satisfaction of a successful appeal and proving the expert judge wrong.

BLACK (3 MEN)



WHITE (4 MEN)

PROBLEM No. 762
White mates in seven moves against any defence (by F. Anderson, 1931). A seven-mover sounds hard, but White makes exactly the same sequence however Black replies, so it becomes a test of your skill in knight manoeuvres.

Solution Page XXIV
Leonard Burden

BOTH MY hands today feature my friend Bruce Bell, the Kiwi star. The first one occurred at his home in Auckland when he and I were partners.

N
♠ J 8 4
♦ 10 9 4 2
♥ 9 4
♣ A 10 7 6 3
K J
8 5
8 3 4

East-West were game and 60 when I dealt in the East seat and bid one diamond. South over-called with one heart and West said one spade now said one no-trump. South said two hearts and Bruce bid two spades.

When this was passed to South, he tried again with three clubs. I raised my partner to three spades but South was not done. He said four clubs, I doubled and all passed. Bruce led the spade king and switched to a trump. Taking with my ace, I returned another club to the nine. Crossing to his ace of hearts, South ruffed a heart on the table. West following with knave and king.

Dummy's nine of diamonds was played. I took with my knave and followed with the

Bridge

king. Declarer ruffed and drew the last trump, then led the 10 of hearts. In the four-card ending, West held four spades to the ace; dummy held knave and nine of spades plus queen and 10 of diamonds; South held three hearts to the eight plus the club queen; and I held spade five, heart nine, and ace and seven of diamonds.

I played my diamond ace and South made a mistake by ruffing it. If he discards, he scores one more trick. As it was, he led a heart to my nine and dummy was squeezed. This ruff was thrilling and well worth the 700 points which we received.

The second hand of more recent vintage was played by Bruce.

N
♠ 10 8 7 3
♦ K 5
♥ K 9 6
♣ J 10 9

At game-all sitting South, he was dealer and opened with one no-trump. North said two clubs, South replied two diamonds, North bid two no-

trumps and South went to three. West led the heart knave and won with the king. The diamond king was cashed and the knave was finessed, losing to the queen. West was employed but he found a good return in the king of spades. South allowed this to win - brilliant.

The five followed, East ducked and the ace won. The declarer ran three winning diamonds and West was squeezed out of his last spade in order to keep two hearts and three clubs. The throw-in play was clear. South played his heart queen, forcing West to win; and after cashing a second heart, West had to lead a club and give South three tricks in the suit.

Played beautifully - the duck of the spade king was very shrewd. Do you know many declarers who would have done it? The rationale technique which helped New Zealand to win so many matches.

E. P. C. Cotter

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DIVERSIONS

So who needs a human opponent

Anthony Curtis discusses chess computers that tax most amateurs and can even beat the experts

SOME PEOPLE have an instinctive aversion to playing chess or any traditional board game with a computer. They feel it is degrading to play against a faceless, inhuman mechanical opponent, and peculiarly humiliating to lose against one. They miss the camaraderie and the rivalry arising from a "friendly" game against a fellow-human being.

This is an understandable reaction, but it would be a pity if it prevented anyone from benefiting from the lessons which almost all but the very strongest players have to learn from computer opponents. These should be thought of as coaches or seconds with which you can learn to master aspects of the game hitherto beyond you. Thanks to the computer's patience and exactitude, you nearly always return to your human opponents a vastly improved player.

Dedicated games computers, and software games programs for use with home computers, have made enormous strides over the past 10 years. The incentive for the companies that have funded the research into the dedicated models — such as the American Fidelity, the German Mephisto, the Scandinavian Novag and the Swiss Saitek — is based on a knowledge that successful model can be marketed extensively all over the world. There are now two or three international chess tournaments in which all the contestants are computers.

It is important to realise that a chess computer does not merely learn huge sequences of moves by rote and reproduce them: it is programmed to evaluate the position at each point with considerable subtlety and depth, and then to make a decision as to which piece to move and where. The Victor Frankenstein who do the programming often cannot themselves



Anthony Curtis tries his skills against the Simultano chess computer

beat their own computers once these are fully fledged and fly the nest. A chess computer recently defeated former US champion Arnold Denker by 3½ to 1½ in a set match, and several present champions have been beaten or held to a draw by a computer in a simultaneous display.

True, this is against the very latest models — or their "mainframe" big brothers — but there are now hundreds of ver-

sions available commercially from stores and specialist dealers. Any computer from the Novag, the Fidelity or the Mephisto stables would be likely to give the average player hours of enthralling chess.

At the top of the range, the Mephisto Almeria has a very strong programme combined with rapidity of response and uncommon features such as multiple game storage, mem-

ory retention of the game in progress if you switch off mid-game, and the user's option to extend the opening book. But it does have a price tag of around £300 to £1,400 according to the type of board and other extras.

Coming out of the stratosphere price-wise, there is Novag's Super Forte range starting at £279 and Fidelity's Excel range, of which the 6800 Master/Mach 3 costs £389. At

the other end, there is Novag's Solo at only £18 and the VIP at £77 — this is hardly bigger than a pocket calculator and can be used with any chess set of your choice. An improved Super VIP model is on the way.

Software chess programmes are comparatively inexpensive but you must check first that they are compatible with your home computer. CP Software has just come out with Clock Chess '89 at £19.95. This has a sharper 3-D graphic display than earlier programmes, an improved playing strength, dozens of options, and works with the Amstrad PCs.

One of the most intriguing of the new models with an attractive price tag is Kasparov Simultano (£199), marketed by the Swiss company Saitek (formerly SciSys) and manufactured in Hong Kong. It has all the functions that are now standard in a chess computer: a built-in time clock; more than 50 different levels from novice to championship; a range of functions that include problem-solving, analysis, take-back, self-play, change sides and position evaluation; and an opening "book" of reasonable scope but which may be amplified by an additional module (£44).

The Simultano is styled in black and pewter colours and runs either off a mains adaptor (another extra) or six C-type batteries, which give it a useful portability. It works on the sensory principle. You press down on the piece you want to move and then press on the square to which you want to move it, and the Simultano responds by flashing lights indicating this move.

Not only that — it also indicates the moves on a tiny screen above the keys which shows an illuminated diagram of the board. This is a fine idea because, as anyone who has ever played chess against a computer will tell you, it is all too easy to get the position

wrong at a vital juncture and to have a built-in check of this kind is a great advantage.

This LED screen also lets you mark key positions and play forward from them. The only snag on my model was that it had a frustrating tendency to freeze up in the middle of the game, requiring you to press the awkwardly placed re-set button and start again with loss of data.

Simultano also has a Library function enabling you to store games (your own or other people's) in its memory and replay them on the board at will. Finally, the function from which it derives its name: it will play up to eight games simultaneously against different opponents, or you can play all eight games yourself in emulation of a grandmaster.

I played it against my Novag VIP, which I find hard to beat. The overall result, with both computers playing at 60 moves per 60 minutes over half a dozen games, was about even. In a coming column, Leonard Barden will discuss the moves of one of the games where Simultano, two pawns down, sacrificed a rook to force a draw.

□ Kasparov Simultano Chess Computer (£199, basic price) is available from Contemporary Chess Computers, 2/3 Noble Corner, Great West Road, Uxbridge, Middlesex (tel. 01-877-1700); and from Just Games, Brewer Street, London, W1 (tel. 01-437-0761).

Countrywide Computers, 1 High Street, Wilburton, Cambs, CB8 3RB (tel. 0332-740-323) stocks all makes of chess computers and will apply a rating sheet on request.

CP Software, 189 The Hill, Burford, OX3 4HX (tel. 09382-3436) is the maker of the Clock Chess computer disc and of other games programs including draughts, bridge and backgammon for home computers.



Eureka

Music fans: get wired for sound

MUSIC wherever you go. This is what some people want and they go to all sorts of trouble wiring their homes to distribute high-fidelity to speakers in other rooms.

It might be wonderful listening to Bach in the bedroom but you also have to put up with the unsightly mess of wires running along the skirting. Some people lift the carpet and floorboards to hide the cable, but they could save a lot of trouble by buying a new speaker system that uses the mains electricity network to distribute the signals.

It's called MGM Pingeround Sound. The system has two separate parts: a small black box, or encoder, and a set of two speakers. It works like this: the encoder is a three-prong plug and two thin wires. The plug goes into the mains and the wires into the back of the amplifier or headphone socket. The encoder takes signals from the amplifier and sends them into the mains wiring circuit throughout the house.

The signals are sent along ordinary speaker wires. They differ from the assumption that it serves trouble with wires. However, the speakers still have to be plugged in, which means locating them near a power point and trying to hide the visible wire connecting the pair of speakers.

The systems cost £200, which is expensive when compared with, say, a portable Sony CD player at £180. If you want music wherever you go, it would seem more prudent, and certainly a lot cheaper, to buy a stereo radio cassette and use tapes of your favourite pieces.

For MGM Pingeround Sound stockists call 01-629 6006.

One of the Pingeround's less significant problems is its ability to pick up the neighbour's music if there is a similar system in use next door, although this only happens when you have your hi-fi switched off and the Pingeround speakers on.

This is a similar problem to one experienced by people whose neighbours use devices called "two senders." These are small broadcast units that are attached to a video recorder and send the signal to other sets in the house without the need for wires. Some TV viewers have been surprised to find themselves watching, say, their neighbour's erotic videos rather than the news. The Government is thinking of banning the devices. What a pity.

Peter Knight

□ Peter Knight is editor of FinTech 2 — Electronic Office

Food for Thought

Crazy about canapés

MANY people who cook regularly, enthusiastically, and well for family and guests will get the caterers in when it comes to cocktail food. I suspect that the reason is not that cocktail food requires impossible and arcane skills, but rather that its preparation is tedious, fiddly and time-consuming. However, professional canapés which are designed to make a pretty pattern on the dish usually remain on the plate.

I do not want to put caterers out of business. But when it comes to cocktail parties in the home, I should like to see an abandonment of the idea that the tidbits on offer should look really professional and make a case that they should look amateur: viz. home-made, because they are.

Yes, you are right in thinking that my new-found enthusiasm for cocktail food is because I've just made it myself — although when I heard that there would be about 60 people my heart sank a bit, because I reckon that meant 360 canapés.

But what, you may be asking, about wine and cheese? Well, at the moment it appears that you might as well invite people to a wine and cyanide party, so neurotic have some

become about cheese. But apart from that, wine and cheese is a proper fill-up meal, what with the bread and all. So why attend at the cocktail hour of 8 pm? Why not stay around till midnight, soaking and blotting? If that's what you want, then have a wine and cheese party.

However, I have never given a wine and cheese party and I'm not going to start now. So canapés it is. The main problem with these is that you can't do them as far in advance as you would like because, working with bits of bread or toast, your savoury toppings will soon turn everything soggy.

Yes, you can fry the bread, but it will be fried bread. I reckon the French know a thing or two about this. So set to with your ordinary sliced white loaf and cut out the shapes you want — square, round, lozenges, fingers, all four. Butter them lightly on one side and put them in the oven for about 40 minutes. They come out crisp, golden and impermeable — but even so, they won't stay crisp for ever, so on...

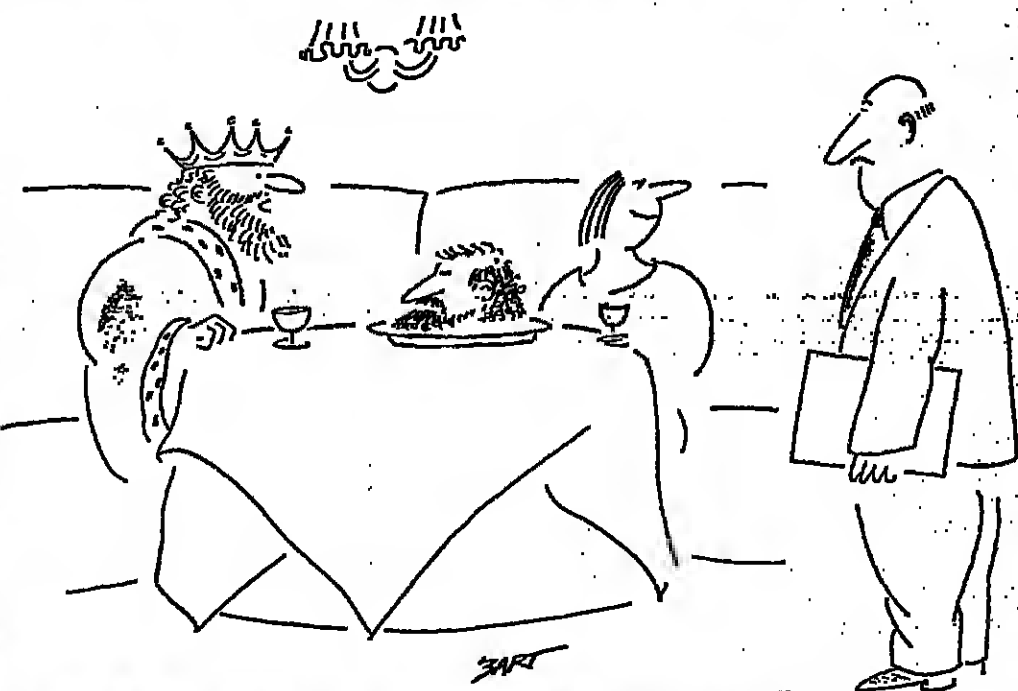
Smoked salmon is the canapé-maker's friend. Those who feel it's too expensive or too boring can fall back on kippers. You can't convert kippers

into those uniform, edible shapeable sheets in which smoked salmon comes from the shop, but you can and should slice it very thinly. A little goes a long way: you won't get 360 canapés out of one kipper, but quantities are at your whim, so don't be daunted.

Another thing you really need is an icing set — a forcing bag and set of nozzles. I bought one for £1.25 in Safeway. You're not going to do any icing but you will need to twiddle on a bit of cream cheese and so on.

Salami, lemons, olives and nuts should all be to hand in modest quantities. Anchovies and prawns are a good idea too, tasty and fairly dry things. The best canapés I have ever had came with the aperitifs at Michel Guerard's in Eugénie-Bains, where there was obviously no worry about leaving things till the last minute. The little slivers of bread (buttered and toasted in the oven) were still hot and topped with an ice-cold mixture of finely diced tomato, cucumber and tarragon. Wonderful, but hair-raisingly risky. The contrast of temperatures is essential and they must be eaten at once. I imagine there is a man in Guerard's kitchen with nothing else to do.

Canapés are very nice — but



"My daughter has changed her mind... she'll have the cannelloni after all!"

they are not all. You will also make some ordinary shortcrust pastry, roll it out quite thin and bake a host of little tartlets in one of those tins sold for making petit-fours. Bake them blind and you can fill them with a dollop of chapped onion steamed in olive oil (not butter, if you're eating it cold) with a scrap of black olive or curled anchovy on the top, or a kind of quiche custard with onion and bacon.

Pastry holds up better than

bread with a damp filling, so your tartlets can be the moist part of the offering. You squeeze the filling in through the biggest nozzle of your icing set; it's much neater than a spoon.

It's a good idea to arrange these things on trays rather than on plates. Apart from giving a false impression of lavish hospitality, trays can go back to the kitchen for refilling and re-arranging more readily than

plates, which get put down next to the brimming ashtrays, half-consumed and grubbily unattractive. I use what I believe to be caterer's refrigerator trays, rectangular white plastic, cheap and washable. Food looks nice on them and they are flat, so your little hand-crafted gans don't all roll to the middle as they would on a plate.

Peter Lewis

Wine

Franco-American ventures in the vineyard

Edmund Penning-Roswell goes California dreamin'... and tastes the fruit of the West Coast vines

ON A trip to California I tasted two new wines, the result of unusual Franco-American vineyard ventures: Opus One, the collaboration between Robert Mondavi of Napa and Baron Philippe de Rothschild; and Dominus, the offspring of Christian Moueix (of Pétus, Trotanoy, etc) and a small Californian group, the John Daniel Serrano. Both are based on the Bordeaux Cabernet-Sauvignon grape, blended with some Cabernet-Franc and Merlot.

The first Opus One vintage released was the 1979 (3,100 cases) but as the new 140-acre vineyard was not planted in Oakville until 1983, for some years the wine was made entirely from Mondavi's own vineyards. In 1984 10 per cent of the blend came from the new vineyard but, even in 1987, only 35 per cent derived from there. It is expected to be 1997 before the property is self-sufficient.

In the Mondavi winery, I was able to taste from the 1979 to the 1987 vintages and, alongside these, Mondavi's top-quality Cabernet-Sauvignon Reserve of the same years. Here are my brief comments on each wine in the order tasted:

Opus One, '79: fruity but not much behind it; Mondavi Reserve, '79: very good colour, developed flavour; OO, '80: minty, lacks complexity, a little short, but very drinkable now; MR, '80: good colour, minty, black-currant nose, strong flavour; OO, '81: biscu-

ity nose, lacks much character; MR, '81: tobacco nose, raspberry-jam flavour, one-dimensional; OO, '82: almond nose, fairly forward, oak, fair balance; MR, '82: lighter than '81 but rich in flavour, good balance; OO, '83: fairly light and more Bordeaux in style, with more Cabernet-Franc employed than in any other vintage. Easy drinking, if lacking a little distinction.

MR, '83: vanilla, lanolin, oak nose, charming, easy to drink wine; OO, '84: fine nose, fairly forward flavour, less than succeeding '85; MR, '84: less nose than '85 but oak, lacks a little character; OO, '85: big wine but some elegance on nose and a flowery, fruity flavour, better balance than MR but long and concentrated (12,500 cases released); MR, '86: huge colour, lovely rich nose and flavour, great concentration. Both need a long time to develop.

OO, '86: very rich, with more nose than MR if less powerful, with better balance and more distinction; MR, '86: very tannic, bottle-sick (eight weeks only in bottle), very closed. Hard to taste; OO, '87: (cask sample) very oak, almond nose, less opulent than MR but

with rather more refinement; MR, '87: very oak, very rich, opulent. All Opus One vintages are matured in new oak. Originally, the wine was available only in the US but, last October, there was a launch at Monton-Rothschild of 2,000 cases of the 1985 vintage available for Europe; and at a lunch in Monton's Grand Chai the '85, '84 and '82 vintages were served.

Here, the '85 was generally rated best: full of vigour, flavour and backbone. The '82 was distinguished but now I found the '84 less interesting or distinguished. From the '82 onwards, all the wines need more time to develop. The US

price per bottle has been \$50 and the average UK price about £40 or a little less. Among London stockists are Les Amis du Vin, 51 Chiltern St, W1; Fortnum & Mason, Harrods and La Vigneronne, 106 Old Brompton Road, SW3. Dominus derives from the former John Daniel Serrano vineyard in Yountville. It is planned to extend the 67 acres planted already to 82 acres by 1992. The first vintage, 1983, has not yet been released but the '84 — 75 per cent Cabernet-Sauvignon, 25 per cent Cabernet-Franc and Merlot — was marketed early last year, with 4,200 cases.

I tasted four vintages, the two youngest from cask samples. The Cabernets in this part of the Napa Valley are said to be very rich. The '84 was rich and astringent, with some tannin and certainly not ready; '85: Also astringent and tannic, but a lot behind it and developed in the glass. The one I liked best; '86: very tannic and astringent, dried the mouth: a big 13-degree wine; '87: very opulent nose, rather resembling a Pomerol, but the flavour more Médoc-like.

Initially in the US at \$56 a bottle but soon sold at a premium. Three firms who list it in England are Adams of Southwold, Suffolk (020-85), Haynes, Hanson & Clark, 17 Lettice Street, London SW6 (022-70), and Lay & Wheeler of Colchester, Essex (024-38). These wines must be kept for as yet undefined periods.

A question asked often about California Cabernets is: "Do they keep, and how do they develop?" Robert Parker, whose newsletter, *The Wine Advocate*, influences American fine wine devotees strongly, set out to answer it by tasting the top wines of the 1970 to 1986 vintages.

His initial answers are that such wines held up extremely well for up to 20 or more years and retain a "seductive, grapy fruitiness" that preserves their freshness even up to 10 or 15 years; but they "do not seem to develop the great aromatic complexity that fine Bordeaux do with age."

This I found of particular interest, for during my visit I was invited to join a tasting group of 14 academics and professional people who meet twice a month. I was invited because the programme was

substantially the same as I had attended in March 1981: a blind tasting of five top 1970 California Cabernet-Sauvignons and five important Bordeaux classé-grotes. There were only three changes in the original list: Ch. Giscours for Ch. Lafite; Heitz Martha's Vineyard for Freemark Abbey; and Ch. Figeac for Ch. Lafleur. The three other identical clarets were Ch. Ducru-Beaucallou, Latour and Lynch-Bages, while the four Californians were Beaulieu Private Reserve, Mayacamas, Ridge Monte Bello and Robert Mondavi Unfiltered. All five Californians were on Parker's list of his top seven 1970 Cabernet-Sauvignons.

We were asked to vote, our order of preference from one to ten, and the votes then added up, with the smallest total representing the most favoured wine, the biggest the least.

The table shows the results of both tastings, neither of which was very favourable to the Bordeaux, although it was pointed out that the Giscours, which tasted disagreeably fishy and chemical, had come from a year in unknown storage conditions. Both in 1981 and 1988, only one claret,

Lynch-Bages, got into the first four in the general vote, with none in my 1981 list and only one, Figeac, in the 1988 one. It must be said that, in Parker's words, 1970 was "one of the great red wine vintages for California," while in Bordeaux, although greatly hailed initially, the wines have remained obstinately closed and tannic.

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HOW TO SPEND IT

Looking for good craftsmanship? Want to buy the best opera glasses or a quality kitchen worktop? Lucia van der Post has the answer

The look that tells

BETWEEN THE chintzery of the country house set and the black leather and chrome of the aggressively modern, there is the kind of gap that sets clever marketing chaps clicking away with their calculators. It is a gap that many have tried to fill but most have ended up falling through. The crying need seems to be for a way of furnishing a look, a lifestyle if you like, that is of today — that doesn't hark eternally

backwards but yet offers comfort and decorative appeal and is absorbed easily into real lives. It's the lack of just such a look that sends hundreds of the young scurrying to the antique shops and auction houses where they look for pieces with the kind of personality and character that much modern work lacks so distinctly.

Starting in a small way, these are groups of furniture makers and craftsmen who understand this need and who

are feeling their way to providing it. A hopeful straw in the wind is the opening of Wilson and Gough at 106 Draycott Avenue, London SW8, where Julie Wilson Dyer Gough aims, as she says, "to create a fitting showcase for all that is best in contemporary craftsmanship". In other words to offer a wider platform to the work of contemporary craftsmen and designers.

Here, those who are tired of the mass-produced and the machine-made — who are searching for something special and unique, for something both decorative and functional — will be able to take in a wide range of work by furniture makers, ceramists, silversmiths, metalworkers and painters. Halfway between a gallery and shop, it seems to serve the two needs excellently. With a lovely cool interior designed by David Chipperfield, who was also responsible for the Issey Miyake shops in Tokyo and London's Sloane Street, it is sited intelligently just where the people most likely to be interested seem to be gathering at the moment.

London's Brompton Cross, just opposite the new Joseph shop, Julie Wilson Dyer Gough isn't, of course, the first to try to find a wider market-place for fine craftsmanship, but she is doing it with rare commitment and panache, and anybody interested in just what our craftspeople are up to should make a point of paying a visit.

It is a rare pleasure to wan-

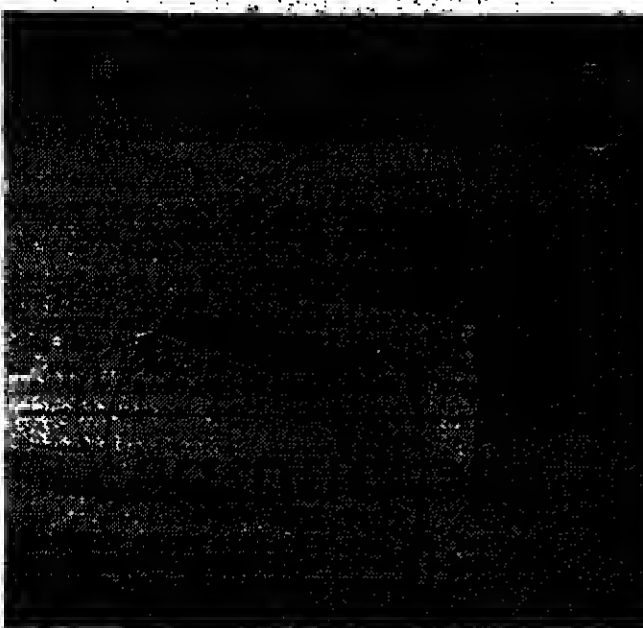


Julie Wilson Dyer Gough in her shop-cum-gallery with a selection of work

der around and a good source of presents (there are small bowls and other objects at prices starting as low as £20) as well as substantial pieces of furniture. I like particularly

the work of André Dubreuil — his fine, highly decorative metal furniture shows triumphantly that it is possible to speak a visual language that is modern and, satisfyingly but

not superfluously, decorative. Look out, too, for Sarah Simpson's exquisite paper bowls for woodwork by Anthony Bryant, for glass by Anna Dickinson.



André Dubreuil's wrought-iron chair

Come on, my old china

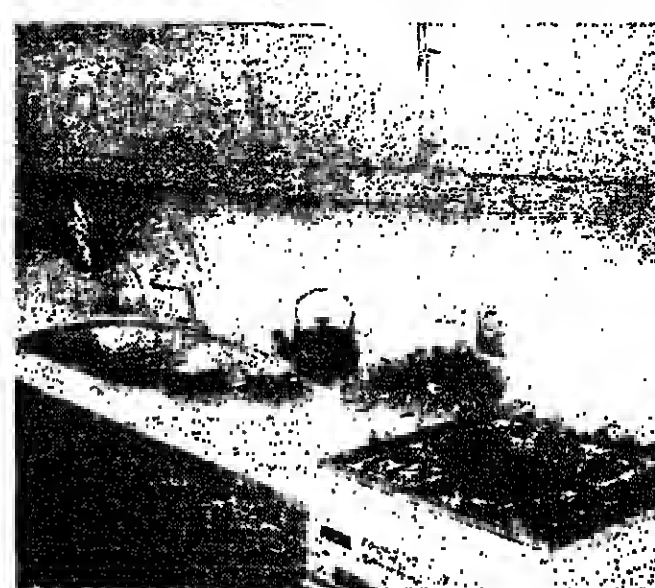
A FEW weeks ago I wrote about Chinamatch, a service recommended to me by a satisfied reader. Chinamatch has since moved, so anybody wishing either to buy or to sell china that is no longer in production should write to the new address:

Chinamatch, St Pirran, Lea Road Lane, Alvechurch, Birmingham. B48 7AZ (tel. 021-445-1189). Letters have been forwarded but please note the new address.

■ Emporio Armani has arrived with much fanfare and a personal visitation from the maestro, Giorgio Armani himself. At the flagship store at 191 Brompton Road, London SW1, will be the complete Emporio Armani collection — Armani fans will already know that this is the least expensive (but still by no means cheap) end of the Armani range. Aimed at a younger, more casual market, it is designed to capture the spending power of those who like the Armani style but can't afford the prices of the distinctive, top-of-the-range black labels. Suits for men, casual wear for men and women — they're all there. And while you're debating

on that new denim, you can indulge in some chic Italian tights styled by equally chic Armani-clad waiters. For the opening of the grand Giorgio Armani labels takes place next month in Sloane Street. Watch this space.

■ The response to our Okavango Wilderness Safari has been tremendous and letters, cheques and requests for detailed itineraries came winging their way from Gloucestershire and London, Paris and Geneva, South America and Portugal. Botswana is one of the last great wilderness areas of the world not yet over-run by four-wheel drives and walkie-talkies and our little group will, I believe, find it a very special experience. We are already thinking of running a second one. Anybody who couldn't make those particular dates and might be interested to go at another time should write to me at the P.T. James Evans of Grenadier Travel and I will see what we can do. The Zimbabwe safari still has room for one traveller — anybody interested should let me know immediately. The dates are September 15 to October 1.



Only very competent do-it-yourself carpenters should consider adding new worktops themselves. Anybody less confident should try to find a handy, skilled carpenter who should be able to fit the worktops easily and neatly. Prices are around £82 per linear metre. Junckers has an excellent technical service division which is happy to answer all questions by phone (0376-517-512). In about six weeks, it will be bringing out a leaflet which will tell you everything you ever wanted to know about wood worktops. These (and, of course, the wood for the flooring) can be bought direct from Junckers, Wheaton Court Commercial Centre, Wheaton Road, Witham, Essex CM3 3UJ.

A sharp eye on the opera



Drawing: Anna Pargueva

NOT ALL OPERA, of course, is for the big league spenders; there are those who queue hours for the gods, and those who enjoy magnificent evenings in venues far less costly than Covent Garden. But, however much it costs and whenever we see it, an evening at the opera is always a special occasion and well worth taking trouble over.

High on my list of priorities these days are opera glasses. Those who arrive at the Royal Opera House, Covent Garden, without any might like to know that the Opera House shop in St James Street is open until 7.30 pm (when most performances start) and it sells several different models including disposable ones (yes, really) that do work very effectively. Made from card paper with a plastic lens in the middle, they retail at just £1.95 and they are also available in the foyer if you arrive too late for the shop.

But if you're a frequent opera-goer (or, indeed, a frequent viewer of the ceilings of Renaissance chapels or lofty architecture), you will want a pair of your own. How, then,

do you choose? Given that you can pay anything from about £45 to well over £200 (and even £350), it is important to make sure you buy the right ones. The main points of difference are size, weight, finish and optics — with optics and weight probably being the most important for serious opera-goers.

Higher-priced models do not usually give you optics of a superior quality. Much of the increase in price is because they are larger and have a more ornate finish, both of which may well be characteristics you could without.

David Ranch who runs Century Optical, a company specialising in supplying all manner of opera glasses to the retail trade, tells me that the magnification span varies from 2.5 times to 3.0 times, with the latter clearly being the one to aim for. The two main manufacturing countries are Japan and Germany and, generally, the Japanese models tend to be more showy and the German more restrained. Not only are the German designs more restrained to look at, in general they are still assembled largely by hand and have

sharper and clearer optics.

The very best optics of all, it appears, are to be found in a Zeiss model seen rarely. It sells for about £260, weighs a ton, is very ornate with a dark brown casing, and generally isn't very practical. But, if seeing is all that is the model to go for (only about 10 a year are sold in this country and, if you did want a pair, a good stockist such as Asprey's or Garrard's would order it for you).

Most good pairs vary in price between £100 and £150 and David Ranch thinks probably the best buy overall is the Herbol & Reuss design at £170. He doesn't like the finish (black snakeskin) but it is an old, well-established design, is very light (which means it can tuck easily into pockets) and comes in a black zippered leather pouch. It gives 2.5 magnification but has great optical clarity. (Magnification is not the only yardstick — clarity is important, too, so try them all).

A good bread and butter model is the Red Burgundy by the Japanese firm of Carton — with 3.0 magnification and a rather ornate case, it sells at about £80 in Harrods and Sel-

fridges.

Lorgnette opera glasses, although intrinsically not very practical, seem unaccountably popular. A model by the Japanese firm of Carton, highly embellished and really not very pretty, is a hot seller at about £130. Best value of all in our view, though, is a neat, small, plain black model by Eschenbach with 2.5 magnification. Most of the established sellers of opera glasses — Asprey's, Garrard's, the Royal Opera House, Fortnum & Mason, Wallace Beeson — sell it for about £50 but a small shop on Ludgate Circus, Edward Marcus, is selling it for 24s.

If you want magnification of 2.8, the next Eschenbach model sells at £130, while a rather vulgar-looking mother-of-pearl with excellent optics and 3.0 magnification sells at £200. Good shops out of London are J. Lizzars of 101 Buchanan Street, Glasgow and of 6-8 Shandwick Place, Edinburgh, as well as the London Camera Exchange, 13 Cheap Street, Bath. Anyone with questions about opera glasses is welcome to ring David Ranch on 01-451-1351.

Cookery

Comfort for mad March days

Philippa Davenport searches out gutsy, no-nonsense recipes

BLUSTERY February and mad March days call for comfort. This is the time of year I associate with hot water bottles and reading in bed. It's the time for tea, toast and Gentleman's Relish by the fire, and cosy reunions with old friends.

I want to give and to go to supper, not dinner, parties. We may gather round the kitchen table, perhaps, and tuck into good honest bourgeois or bistrot-style cooking rather than refined and pretty derivatives of nouvelle cuisine. What we need now is no-nonsense, warming dishes with gutsy flavours that sit fair and square on the plate and leave you feeling well-upholstered.

The sort of satisfying food that sums up exactly what I am after is pigeon. They may not be so classy as game, these portly little birds, but they are meaty and gratifyingly rich in flavour. One tried and favourite way to serve pigeon is in a pudding or pie. I suggest you include the breast meat only (use the rest of the birds and a generous slug of port to make the gravy), mixing it with fat bacon rolls, marbled balls of best sausage meat and shaggy black mushrooms. Pack the mixture into a suet crusted basin or top it with puff or filo pastry.

A coarse purée of lentils goes well with such a pudding or pie: the meaty taste and the "tweedy" texture makes a pleasing change from mashed potatoes. For a second vegetable I would choose the humble cabbage, despised so often and so unfairly — but so easy to cook well. What could be simpler than a large Savoy or a January King? Steam for about 15 minutes, blot the wedges dry carefully and anoint them with a trickle of melted butter.

Here are some alternative recipes using this well-matched

trio of good, honest ingredients to bring comfort and satisfaction to supertime.

PIGEONS WITH LENTILS
Two plump pigeons; ½ lb whole green lentils; one large onion; the juice and zest of half an orange; generous ¼ pt each red wine and stock; a little butter and seasoned flour; coarsely-chopped watercress.

Rinse the lentils under a cold running tap. Put them into a pan with the chopped onion and cover generously with cold water. Bring quickly to the boil and simmer for 15 minutes. Drain the water, leaving the liquid, and put the lentils and onions into a lightly-buttered flameproof casserole.

While the vegetables are cooking, split the pigeons, dust them with flour and brown them thoroughly in a hot frying pan. Pour on the wine. Let it bubble up and cook for five minutes until reduced by about half.

Season the lentil and onion mixture with salt, pepper and finely-grated orange zest, and half-bury the pieces of pigeon among it. Add the stock and orange juice to the frying pan and bring to the boil. Pour the hot liquids over the pigeons, then bring the contents of the casserole to bubbling point on top of the stove. The mixture should be quite sloppy at this stage: add a slurp of the reserved lentil water if it looks at all dry.

Cover tightly and put the casserole into an oven heated to 350 F/180 C (gas mark 4). Reduce the temperature immediately to 325 F/160 C (gas mark 3) and cook until the ingredients are deliciously tender, one to 1½ hours. Check the mixture occasionally and add a splash more lentil water if necessary.

Season and garnish to taste before serving. A stir-try of

leeks or the buttered cabbage pudding given below go well with this comforting dish.

BUTTERED CABBAGE PUDDING
(serves four to six)

One January King cabbage with plenty of good outer leaves, weighing about 2½ lb; one large onion and three garlic cloves; ¼ lb butter and three tablespoons stock; 1½ teaspoons cumin seed, reduced to a coarse powder; about two teaspoons flour.

Strip off about 10 fine outer cabbage leaves. Blanch the whole cabbage in boiling water for five minutes, then drain and blot dry, cut out the coarse central ribs and reserve. Shred the rest of the cabbage finely and set aside separately.

Chop the onion and sweat it in the butter in a large pan for seven or eight minutes. Add the chopped or crushed garlic and the spice (caraway can replace the cumin if liked, or juniper or chopped fresh thyme). Then add the shredded cabbage and stir for a minute or two to coat with the fat. Season with salt and pepper and sprinkle on the stock. Cover and cook over a very low flame for about 30 minutes until the cabbage is tender and considerably reduced in bulk. Stir quite often to check against sticking and shake the condensation from the lid each time you lift it.

When the cabbage is ready, stir in a teaspoon or two of flour to mop up any remaining moisture and season lavishly with salt and pepper. Leave to cool uncovered so that evaporation continues. (I usually do everything up to this stage well ahead.)

Use the blanched cabbage leaves to line a well-buttered pudding basin. Overlap them well so there are no gaps. Spoon the cabbage filling into the leaf-lined basin, packing it down firmly. Cover with the

remaining leaves and tie down with buttered foil. Steam for 45 minutes or so until thoroughly hot right through and unmould.

CASSEROLED PIGEONS WITH CABBAGE & CABBANOS
(serves four)

Two plump pigeons; about 6 oz cabbanos (or chorizo or other spicy sausage); one Savoy or January King cabbage weighing about 1½ lb; one large onion, one carrot and one celery stalk; orange zest, bay and thyme; 8 fl oz good chicken stock plus four tablespoons dry sherry; a little oil, butter, and well-seasoned flour.

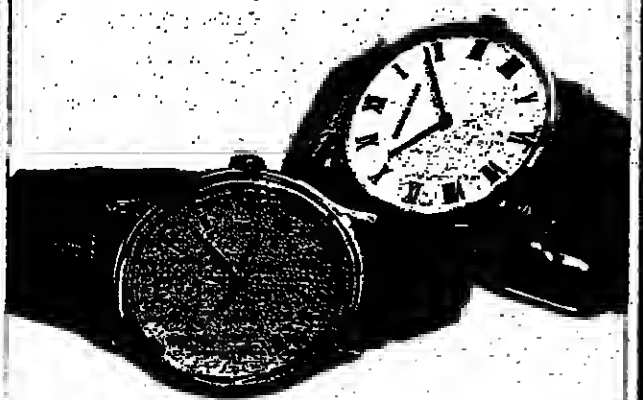
Butter the base and sides of a large casserole lavishly. Quarter and core the cabbage and put the wedges into the casserole. Slice the sausage, carrot and celery quite thickly. Sprinkle them over and around the cabbage and season with plenty of salt and pepper, some thyme, a bay leaf and a few pinches of orange zest.

Split the pigeons in half, dust them with seasoned flour, and seal and colour them in a non-stick pan barely flamed with hot oil. Transfer to a casserole, arranging the joints flesh-side down between the wedges of cabbage.

Chop the onion, fry it briefly to colour it a little and scatter it over the pigeons. Add the liquids to the pan, bring quickly to the boil and pour into the casserole. Lay a sheet of buttered greaseproof paper directly on top of the ingredients, cover with a well-fitting lid and cook at 300 F/150 C (gas mark 2) for one hour.

Reduce oven temperature to 275 F/140 C (gas mark 1) and cook for a further 1½ hours or so until the ingredients are meltingly tender. (This is a good-tempered dish which will not spoil if cooked for a bit longer than necessary.) Check the gravy for seasoning.

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ARTS

Dame Judi in demand

As the star of 'Behaving Badly' prepares to play Gertrude to Daniel Day-Lewis's Hamlet, Judi Dench talks to Michael Coveney

THERE WAS a moment in Channel 4's new drama serial last Monday when words were superfluous. Judi Dench was doing nothing, but saying everything. Pain and anxiety were superabundant. As the alienated divorcee, Bridget Mayor, in Catherine Heath's *Behaving Badly*, she looked out of a car and saw a squawking bag lady. Her life looked back. She could come to this.

It was a classic Dench moment in a performance that is already taking shape as a masterpiece of stubborn emotional resistance and rediscovery. This Monday, in the second of four 60-minute episodes, Dench will explain to her husband, with marbled stillness by a banister, that she has moved back into his home "so there's someone to hear me when I scream." It is like watching a Munch painting come to life, or Cleopatra take leave of Anthony.

The ordinary side of Judi Dench is inseparable from the extraordinary. Next month she opens as Gertrude, the mother of Daniel Day-Lewis's Hamlet, at the National Theatre. Even

with heightened language, she will remain the wronged maternal figure holding on to carnal longings and a vision of the better, or at least slightly improved, life.

Dench does not reduce roles to common imperatives, but she does approach them with an equal gravitas. In so far as she, a notorious giggler, deals in gravitas at all. Over lunch in one of her favourite Hampstead restaurants, I ask whether she tackled Bridget in any way different from Shakespeare's Juliet, or Beatrice, or Lady Macbeth, or Cleopatra.

"Absolutely not. I try all the time to find the truth in the role and to relate it to my ability to convey that truth." All those Shakespearean roles have rarely been played by one actress with equal success. Yet Judi Dench has excelled in all of them.

She shot to prominence in 1980 as Zeffirelli's Juliet at the Old Vic. The newly founded Royal Shakespeare Company, gone along without her for nearly a decade as she played big parts in rep and created a West End sensation as a husky-voiced, plangently sexy

Sally Bowles in *Cabaret*. With the RSC, her Beatrice opposite Donald Sinden and Lady M with Ian McKellen mark high points in recent stage history. Her Cleopatra at the National Theatre, directed by Peter Hall, was the highest surprise of all. "I always like to do something different. Not in my wildest dreams did I correspond to what people thought of as Cleopatra - slim, glamorous, sexy. Then I heard the line 'I saw her once hop forty paces through the public street' and I thought, that's not someone you grovel to in the palace."

Dench, Dame Judi, can play queens, but people come first. In 1982, her Lady Bracknell at the National challenged comparison with Edith Evans, who failed as Cleopatra and rejected Lady M on moral grounds.

"I was intrigued by all the references to her leaving her husband upstairs in a room no doubt with some terrible supper on a tray while she goes tearing round to Algy's house, or out to a party. And she was obviously forgetful. She asks Gwendolen to follow her. Well, Gwendolen then stays and plays a whole scene with John

Worthing, so she's obviously gone off and bought a hat round the corner. So what I hung on to and built upon was this dual element of forgetfulness and flirtatiousness."

What is striking in that statement is its tenacious obsession with emotional truth. Lesser actresses would start quibbling over matters of style or intonation. Dench, the heiress apparent of Edith Evans, Sarah Siddons and Ellen Terry, talks kitchen sink and bathroom tap. She has brought tragedy into the world of fitted cupboards. She deals in transcendental ordinariness.

But she also sticks up for old values. She did this as a guest director in Kenneth Branagh's Shakespeare season, when she directed *Much Ado* at the Phoenix last year. "I gave a huge party in the country to which everyone came. I thought we may as well all start with a bangover." Her own RSC Beatrice in 1976 had been part of a stunning Indian post-Colonial interpretation by John Barton, hanging on to what was left of the future.

Was new acting undermining rhetorical traditions? "Yes. You have to know where you are. If I have anything to offer as a director, it is to pass on that great tradition that stems from George Rylands at Cambridge who taught Peter Hall, Trevor Nunn and John Barton. Rylands, in turn, had worked with Gielgud, Edith Evans and William Poel."



Richard Eyre, Daniel Day-Lewis and Judi Dench in rehearsal for *Hamlet* (first night, March 14)

You have to know where you are. If I have anything to offer as a director, it is to pass on that great tradition that stems from George Rylands at Cambridge who taught Peter Hall, Trevor Nunn and John Barton. Rylands, in turn, had worked with Gielgud, Edith Evans and William Poel."

Was not this all a bit old-fashioned? "Not at all. You have to have the breath, however you speak. In Shakespeare, you have to know about the measure, make absolute sense, never run out of breath, and sound as though you are just making it up."

Talking of continuity of standards, I wonder if Dame Judi is optimistic about the RSC and the NT. She, Dame Peggy Ashcroft and Ian McKellen all feel betrayed by Trevor Nunn's defection to the transatlantic musical after 20 years hard slog. "The whole thing comes from the top. I can't comment on Terry Hands, and I don't know about the RSC directors like Ron Daniels and Barry Kyle who have been there for years and years. I do not run to start rehearsing with them as I do, or did, with Trevor."

But did not this musical stuff spring from the RSC. Why did she feel so sad about Trevor? He didn't feel sad about her. "That's it. He's never going to come back. He's on a money-making wagon that, like a mouse, he cannot jump off. I think we have lost him. It makes me very sad."

A sense of community is important for all great actors, and Dench does not really belong at the moment. She belongs out Richard Eyre, of whom she is incredibly fond, and for whom she was a hypnotee TV Ranevskaya, at the National by playing Gertrude, helps out Channel 4, reads and considers anything that comes her way. She took on a memorable Mother Courage at the

RSC in 1984 without even having read the play. She is an instinctive artist, a creator of incalculable generosity.

Perhaps the greatest thing about her is that she will not be tied down. In all her acting is a willing tide of resentment, of tart and sudden strength. You need that quality as much for Cleopatra as for modern aliens. Acting may finally be to do with making adjustments to horrid circumstances.

Back in the restaurant, I spill some more food on the table cloth. "I must make a note never to cast you as a footman or a waiter. You have no social graces whatsoever."

Sorry about that, Did she consort much with critics? "No, but isn't this jolly? When I was playing Beatrice for the RSC, my husband, Michael Williams, was also in the company playing a marvellous Schwann. We heard that Harold Hobson was distraught because his wife had had a stroke. He is, as is generally known, physically handicapped."

"I wrote offering to help with the shopping. He wrote back saying would we just go and have lunch with him. I remember driving up to the hotel with Michael and saying, 'We'll talk about anything this lunchtime except the theatre. And, of course, we talked about nothing but. For three solid hours. He is a marvellous man. And what wonderful notices he wrote. Barmy sometimes, but wonderful'."

Hollywood's new trend

Screenwriters are turning with startling frequency into top directors. Nigel Andrews reports

TREND-SPOTTING, like train-spotting, can be an addictive habit. And a maddening one. In the film world, the temptation to discern coherent "movements" through the hiss and steam of history can lead to wildly speculative conclusions.

But one modern trend no one can dispute. Top Hollywood screenwriters are turning with startling frequency into top Hollywood directors. Reaching Britain this week and next are two prize-winning samples of their work: Lawrence Kasdan's *The Accidental Tourist*, which scooped the New York Critics award for Best Film of 1988, and Barry Levinson's *Rain Man*, which has lately garnered a Golden Globe in L.A., a Golden Bear in Berlin and eight Oscar nominations. (Both movies are up for Best Film Oscar.) These two works are the gleaming tip of what has become a solid gold Hollywood iceberg. Other screenwriters who have lately turned into triumphant directors include Oliver (Platoon) Stone and Robert (Back to the Future and Who Framed Roger Rabbit) Zemeckis.

In the past, Hollywood has either treated the screenwriter as a temperamental pest or made him the gleaming tip of what has become a solid gold Hollywood iceberg. Other screenwriters who have lately turned into triumphant directors include Oliver (Platoon) Stone and Robert (Back to the Future and Who Framed Roger Rabbit) Zemeckis.

"It has a lot to do with the break-up of the studio system," says Levinson, whose own career has moved from writer (*And Justice For All*) via writer-director (*Diner*, *Tin Men*) to director solo (*Good Morning Vietnam*, *Rain Man*). "In the old days projects would be processed inside the studios. For or MGM or Warner would rotate their in-house writers. It was the assembly-

line principle. Today, you've got more independent writers out there and they're all trying to parlay their scripts into films."

Before Lawrence Kasdan turned director with *Body Heat* and *The Big Chill*, he scripted two goldmine movies of modern times, *The Empire Strikes Back* and *Raiders of the Lost Ark*.

"However well a film turns out," he says, "there's always a frustration that you're not doing it yourself. Another director, even a good one, has a different tone, a different



Lawrence Kasdan: director of *The Accidental Tourist*

vision. I never wanted to be just a screenwriter. To say that's your ambition is to say you want to be a co-pilot not a pilot." Creative frustration is clearly a spur. Levinson cites a film he scripted in the 1970s, *Inside Moves*, directed by Richard Donner. "A lot of the film is set in a bar, and I had pictured it as a lonely, imprisoning environment. But the first day I came on set, I saw this

cheerful, convivial place and it was totally opposite to what I had planned. So what do you do? Do you say 'Tear down this set, I don't like it'? You can't, you're not the director."

Question is: why has Hollywood, to whom the screenwriter has always been just above the aardvark on the evolutionary scale, allowed this card-carrying nuisance to get behind a lens? "It's supply and demand," says Levinson. "We have the ideas. They need the ideas. We say you can't have the ideas unless we direct them."

"It's economics," elaborates Kasdan. "In the 1960s and '70s the studios were paying big money to established directors who just weren't all that good. At the same time there were a lot of hungry young writers pounding on the door, saying 'You like this script? Fine. Well, I'll direct it.' So the writer suddenly found he had a bargaining position."

The irony for Barry Levinson is that after years of playing the victimised good guy (the writer) he has now gone over to the other side. After two films as a "hyphenate" (writer-director) he has now made two films as a director only: and it is his turn to kick the writer around. "On *Good Morning Vietnam*, we changed about 40 per cent of the script. Nearly all of Robin Williams's dialogue was changed, because the material in the script just wasn't that good. We thought, 'Gee, this sounds like stuff we've heard before, let's throw it out.' So scenes like when he meets the convoy, these were totally re-imposed and re-written. Now you could have had one of those classic writer/director conflicts here, with me as the villain. But in the event, the writer on *Good Morning Vietnam* didn't mind and even liked what happened."

But the writer's ego is a fragile thing. Pushed too far, he



Barry Levinson: director of the award-winning *Rain Man*

can cause tremors even in an earthquake-tremor city like Los Angeles. Witness last summer's five month long Writers Guild strike.

"The writers by their nature," says Levinson, "are a volatile, wild group. You have to remember that everyone is dealing with their hurts and wounds for the year, and they get a little irrational. That's what writers are about, that's why they're good: it's part of human behaviour. No one really knows - still - what that strike was actually about. But the frustrations had all boiled up, and you suddenly had this big emotional moment when everyone cried, 'Strike, strike!'"

Clearly there is enough frustration out there in the screenwriting community to fuel more earth-to-stars career launches like Kasdan's and Levinson's. But is Hollywood a better place for the new creative mobility? Barry Levinson, whose last two films have racked up over \$200 million between them, is probably today's most powerful writer-turned-director.

"We have more power, yes; but we're not using it the way we might," he says. "The fact that a lot of today's writer-di-

rectors grew up with movies - unlike the more literate screenwriters of the 1950s and '60s - means modern films are big on visual style and *know-how*, but thin on content and character. There are too many remakes, too many sequels, too many films that end up like elongated TV shows."

But Lawrence Kasdan thinks this tendency originates with the studios rather than the film-makers.

"You're out there all the time fighting creeping mediocrity: the need, from the studio's viewpoint, for all-movies to be expensive and market successful. You have to use your fantasy - that something new can work - as a weapon against their fantasy - that it won't."

George Lucas and I had a metaphor for this in the *Star Wars* trilogy. There's a situation where the Jedi have the ability to impose their thought processes on the weaker minds of the Imperial guards. 'We're going into the fort.' 'No, yes, we're going into the fort.' 'Yes, you're going into the fort.' 'If your fantasy is stronger - we're going to make this movie' - then you win. That's what working in Hollywood today is all about."

The book on Berlioz

Berlioz Volume One: 1803 - 1832
The Making of an Artist. By David Cairns. André Deutsch, £25.50, 356 pages

THIS MAGNIFICENT epic has been long in the making. David Cairns, music critic of the Sunday Times, translator of the Berlioz memoirs and foremost living writer on Berlioz, has kept his admirers waiting more than 20 years. The author confesses in the Preface. But now he rewards his patience countless times over, for even at this halfway stage his *Berlioz* stands as one of the great biographies of our day, and also one of the great feats of literary sympathy with an artistic genius, filled with a love, knowledge, and understanding of his subject that flares up on every page.

It is, the author makes clear at the outset, a life, not a life-and-works. The memoirs is, of course, one of the masterpieces of the genre, but it is by no means a complete or always dispassionate self-portrait. An enormous amount of significant information has come to light since the last important Berlioz biography, by Jacques Barzun more than 40 years ago. Mr Cairns sees as his first duty to the composer to tell "the story of Berlioz's apprenticeship in greater detail than it has been told before," the examination of "how and why, in the formative but least well-documented part of his life... the son of a village doctor, brought up in a musical wilderness, was turning himself into the composer of the *Fantastic Symphony*."

In advance one may wonder whether the author's self-limitation was perhaps an error of judgment, an opportunity missed. But it does not strike the reader that way: a sense of the music flows through the book like a great river, affecting every corner of the landscape. At each stage - the youthful first attempts at composition, the discoveries of Virgil, Gluck, Beethoven, and Shakespeare, the impact of Harriet Smithson and Camille

Moke, the adventures in Italy, the relationship between far-seeing Harriet Smithson said, "bode no good," whose determination to follow his own paths of musical originality showed at times nothing less than "suicidal recklessness."

On the simplest level, this book is a marvellous "read," compulsive and unputdownable. Mr Cairns's beautifully lucid prose style, the envy of all his newspaper colleagues, is touched with a vivacity of humour that his hero (who is also, of course, one of the tutelary deities of music criticism) would recognise.

He makes even the smallest asides or footnotes interesting: the research into Berlioz family lore, the scene-setting in

Max Loppert
hails David
Cairns's new
biography

matters of historical background have been rigorously undertaken, yet there is never the slightest hint of dry scholarship-for-its-own-sake. The view of Berlioz is at once panoramic and finely focused. The development and progress of the composer are charted with total command of the world of French music in which Berlioz found himself and which he determined to conquer.

This is a wonderfully lively biography, full of colour, the young Berlioz making friends with an Italian brigand in Subiaco, exploring Naples, roaming the Abruzzi, is one of the most exhilaratingly communicative of travellers, rich in dramatic incident. (Mr Cairns's account of the famous *Grande messe* when Berlioz set off from Rome to murder Camille Moke is at once judicious and wildly comic). There is an unflinching knack of sorting out and balancing the emotional extremes of the central character, with wit as well as sympathy - the young man

with the huge mane of hair and the aquiline profile whose eyes, Harriet Smithson said, "bode no good," whose determination to follow his own paths of musical originality showed at times nothing less than "suicidal recklessness."

But it is at bottom one of the saddest of books about great artists. Now that the cos Berlioz has been comprehensively settled, and the days are long done when people could refer with careless confidence to "Berlioz the great Romantic eccentric" or "Berlioz the brilliant orchestrator but poor musical thinker," his struggles to form and then give vent to his musical genius seem if anything more agonising than before. Mr Cairns examines in close detail the low level of musical culture in La Côte St André, and the opposition of the Berlioz parents, particularly the loving but intransigent Dr Berlioz, to their son's musical career.

But far more depressing, as here described, are the simple facts of barrier for young composers (by comparison with Paris in the 1820s, London in the 1830s is an eldorado for new music and new writers thereof) and the readiness of the Paris musical establishment to block, pigeonhole, or even dismiss as mad a voice of such revolutionary originality. Berlioz's roots in his revered Classical past may now be as clear to us as the Romantic boldness with which he treated timeworn forms and conventions, but even to strong and distinctive a musical personality as Cherubini he too often bore the guise of a lunatic experimenter.

It is to Mr Cairns's eternal credit that, in spite of the indignation he feels (and allows us to feel) at some of the more iniquitous frustrations set in Berlioz's way, he never gives a simplistic or one-sided view of the picture. Even for the most ardent and knowledgeable Berliozian, this book will prove a revelation. How impatiently one awaits its concluding volume!

Radio

Moral dilemmas on the air

ON MONDAY, Radio 4 gave a play about Nancy Cunard, not admired by her contemporaries, whatever her private motives. On Tuesday, Radio 3 gave us the 18th-century German art-critic Johann Winckelmann, complete with personal faults. As he is the more durable of the two, let us see him first.

John Spurling's *Discobolus* is about Helena, a young German painter who seeks that as a German she must embody the worst features of German history. As she also believes that "there is no subject but self-expression," her pictures horrify even her loving husband. Goethe comes from the afterworld and takes her on a trip, as Mephistopheles took Faust. They first go to Leipzig, where Winckelmann is a librarian, then to Rome to see him studying ancient Greek sculpture.

After a look at the Apollo Belvedere, we see what Helena calls "a bit of old rock," which is the torso of Hercules. On to Munich (to recall that Hitler bought the *Discobolus* as the spirit of German youth), to Dresden, back to Rome. There Helena, transformed into beautiful young Angelica Kauffmann, paints a portrait of Winckelmann. Lessons on the nature of beauty and of love are picked up all the time.

Love is a hard one, for Helena, as Kauffmann, loves Winckelmann, but Winckelmann prefers his own sex. In Trieste on his way home he picks up a young man who murders him.

Goethe's moral is that we should not care so much for the Greek ideal if we're not also at home with the brothers Grimm. Helena has learnt something about beauty, and now paints in a way that her husband likes. I found the play interesting, though morally uncertain. Imelda Staunton was Helena, Norman Rodway Goethe and Struan Rodger Winckelmann. Richard Worley directed.

That Cunard *Woman*, by Edgar White, follows the trail of a once-notorious lady from her unsuccessful marriage to a liaison with a black jazz pianist, Henry Crowder, who finally leaves her to marry a black wife. Nancy (vividly played by Jane Lapotnik) met him in Venice, and took him away to Paris, where she decided to be a publisher of black writers. They move to London and meet great social antagonism. Lady Cunard, Nancy's mother, has been the lover of Sir Thomas Becham, and Nancy arranges for her Henry to show him some of his music. I bet Sir Thomas's rejection was funnier than Edgar White makes it.

Lady Cunard cut her daughter's allowance and organised such opposition that Nancy and Henry fled to New York. "I find it best to always do the impossible wherever possible," Nancy said, no language for a would-be publisher. Even in Harlem they were constrained to move on, first to Boston, then to the South, she back to England. She got enough damages from a libellous newspaper to publish her book *Negro*. Then off to the Spanish Civil War - and here the author's interest flags. After Spain he simply records trips to Chile, Cuba and Mexico before she comes back to England. She hit a taxi-driver who demanded his £15 fare and, after proceedings we don't hear, was certified insane.

I'm bound to say that, outside its value for acting and direction (Penny Gold), I couldn't see what point Mr White made in dragging up these sad affairs, for he neither made them funny nor improving. But moral dilemmas are the flavour of the month. LBC offers a short drama every Sunday at 11 pm and asks us to ring them with our preferred solutions.

The first asks, shall we tell our best friend if her fiancé tries to have a bit with us? (A simple problem got simple answers.) But if your boss was

against blacks, having been attacked by one, and then turned down a black applicant for a job whom you knew was qualified, what would you do? Or if your fatally ill father asked you to give him an overdose? Or you were offered a job abroad that would spoil your husband's career? Or had been warned that your children might inherit a mental handicap?

Less simple problems. Good of LBC and Independent Radio Drama's Richard Shannon and Tim Crook to propose such trials to the commonly unthinking man, or rather woman.

B.A. Young

Correction

In B.A. Young's radio column last Saturday the Marketing Director of the London Philharmonic was wrongly quoted as making a remark critical of the Frudential Corporation's musical sponsorship. We should like to make it clear that no such remark was made by the Marketing Director, whose actual comments in a radio interview were supportive of the relationship between the orchestra and the Prudential Corporation. We apologise for this error.



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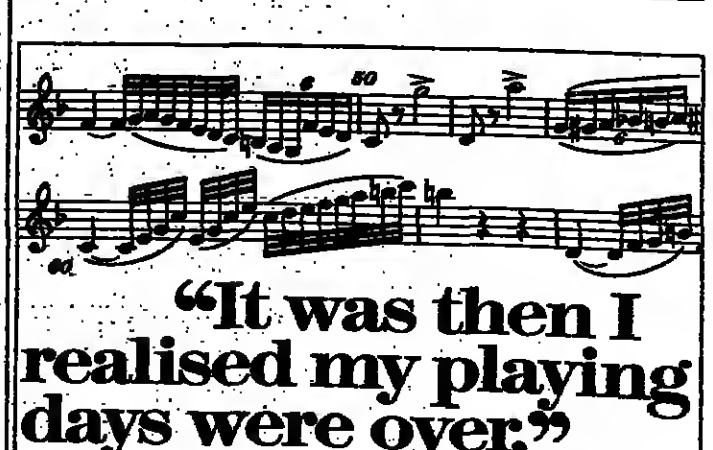
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ARTS

Drama at the V&A is good enough for fiction

Denys Sutton lambasts the Museum's new director over her plans to 'remedy defects in the management of the collections'

IT IS often the case that the dramas that arise in English life could lend themselves to fiction: the one now taking place at the Victoria and Albert Museum is no exception.

It would have intrigued Dickens, Trollope and G.P. Snow, not least because two of the main figures involved, Lord Armstrong, Chairman of the Trustees, and Mrs Elizabeth Esteve-Coll, the Director of the Museum, could step out of a novel. The one is a former top Mandarin who won international fame when he was awarded the "Spycatcher case" in Australia; the other spent some years at sea as a skipper's wife.

Unfortunately the drama is not imaginary but real, and it is one that affects not only the lives of distinguished members of the staff of the Museum, but the very future of this famous institution. It is one, too, that has made this country a laughing stock internationally.

The main purpose of the changes outlined in a January paper prepared by the Director and "unanimously approved by the Board of Trustees" is to "remedy defects in the management of the collections."

Mrs Esteve-Coll proposes that the world famous departments of ceramics and glass, metalwork and sculpture should be temporarily merged and that the same process should occur with furniture, textiles and interior design; their work will eventually be placed under two new departments, Research and the Registrar's Department.

The control of all departments (as long as they survive) apparently will be vested in the hands of managers; however, the sort of person envisaged for this post is in no way specified in the paper. It is argued in this document that the new aims can be best served when "there is a clear-cut separation of scholarship and housekeeping, i.e. one in which knowledge and expertise about the collections is divided from the physical



Director Mrs. Esteve-Coll: no expert on any art form

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responsibilities for managing the collections."

Then, as an afterthought, it is added that there will need to be close consultation between those responsible for managing the collections and those with specialised knowledge of the collections. At present, of course, this is easy: those with different forms of responsibility work in the same department.

Under the proposed new system, housekeeping will come under the control of the Registrar's Department. Housekeep-

ing is defined as "receiving, documenting, moving and conserving of objects." This means, in effect, that the preparation of a dossier on an object, its moving - and often a delicate task - and decisions concerning its conservation (though obviously not the conservation itself) will be in the hands of the Registrar. But will this official be in any way qualified for such tasks? For instance, will he be able to spot an incipient outbreak of bronze disease?

It is, I fear, too typical of the

amateurish way in which the Director and the Trustees seek to run the Museum that the paper fails to deal with various important questions. Who will be responsible for acquisitions (it is a statutory requirement of the museum that it should continue to augment the collections)? Will the managers trot along to galleries and auction houses on their own, or will they go as "ministers" to the scholars? Who will advise the government on estate duty, in lieu questions and export control matters?

At first sight the policies outlined by the Director in her paper, and to some extent endorsed by Lord Armstrong in *The Times* on February 15 may seem persuasive but in fact they result from the application of abstract principles to problems that require practical solutions. It is not, indeed, sensible to confine the scholar, as if he were some Chinese *liar* painter, to his study, but this notion fails to reckon with the nature of a museum curator, who is not an academic nor necessarily a writer, in any event, on the whole his publications are not concerned with dissemination of general ideas but are the result of a dialogue with a work of art. His aim is to refine and extend his connoisseurship. This concept is doubtless strange to the Director, who has never produced any original work and is not an expert on any art form.

The Director's paper suggests that she and the Trustees do not really grasp the fundamental importance of a Keeper, who knows the material intimately being in charge of a Department. A keeper is a long stop; he or she is the person, for example, who can decide whether or not an object should be lent to an exhibition and under what conditions. This is most important and now that shows play a large part in international art life. The superficiality of the Director's paper suggests that she is not so in touch with modern feeling as she believes.

Most museums now seek the support of the private sector, and the V&A is no exception. Hitherto, the advocates for subventions for exhibitions, purchases and redecoration have been curators: a curator can fire a sponsor with enthusiasm. The manager, on the other hand, will hardly be able to plead with the same conviction. The former curator, now dressed in his scholar's robe, will be scribbling in his rabbit hutch, or perhaps, like some scenario writer in an old Hollywood movie, taking a quick snap to assuage his mounting boredom.

The Trustees have much to answer for. They have endorsed the callous sacking of senior staff (it is really nothing else) and they have acquiesced in the destruction not only of the system of Keepers but, by implication, of a great tradition of connoisseurship. Do they understand what they have done?

In looking at the list of Trustees it is hard to believe that they possess the necessary knowledge about museums and works of art and the intellectual sophistication to restructure an institution such as the V&A. The public should realise that the Director herself has no museum training - she was formerly a librarian.

What is curious about the affair is that the Director's paper made no reference to possible redundancies, voluntary or otherwise: the only statement that could be taken to refer to staff changes is "The implications... for individuals will be discussed with each member of the curatorial staff so that they can be placed successfully in the new developing structure or otherwise accommodated." The last two words ought to have tipped off an alert trustee that there was more involved in the new structure than might be realised.

A spokesman for the Museum has stated that the redundancy question was never discussed by the board: "Staff matters are considered

to be a subject for management decision, and therefore it is not necessary to put proposals for redundancies to the full board." Connoisseurs of office infighting and the behaviour of boards will relish this statement: our old friend "economical with the truth" rides again.

The spokesman's words (*The Independent* February 17) do not tally with those of Mr Ian Hay Davidson, who is a trustee and the chairman of the senior staff appointments committee of the museum. He writes (*Daily Telegraph* February 18): "Let me make it absolutely clear that the proposed management changes were fully discussed and endorsed by the entire board of Trustees, which has subsequently expressed its total support for the director."

Where Mr Davidson could have meant changes were fully discussed and endorsed by the entire board of Trustees, which has subsequently expressed its total support for the director. This is vital in view of the implied suggestion that the redundancies and the restructuring are necessitated by economic stringencies. Oddy enough this

rather simple computation seems beyond the powers of the Minister for the Arts, Mr Richard Luce, who in a written answer in the House of Commons to the effect that salary and other staff costs during 1988/89 are expected to total £12.1m declared: "It is not possible to divide this figure precisely between administrative and curatorial staff."

Mrs Esteve-Coll is under a delusion if she feels that opposition to her views is directed by her educational background (she was not a product of Oxbridge) and if she seriously believes that criticism has been orchestrated by "the art world mafia" - whatever that may be. What is at issue is neither her educational achievement nor her social background but her lack of common sense, consideration for the feelings of the staff, and judgement. (See, for instance, the permission given to Sotheby's to hold a preview of the Elton John collection in the Museum and the poor taste of the Saatchi and Saatchi advertisements - Mr Maurice Saatchi is a Trustee. Such errors do not inspire confi-

dence in a policy that can only seem short sighted and inimical to the best interests of the Museum.)

Changes of the sort now proposed should only have been introduced after considerable debate among the Trustees and after discussion with the senior Keepers; but the opposite has happened. This situation would hardly have arisen if the V&A had been given an entrenched constitution in which certain bodies, such as the British Academy or the Society of Antiquaries, had the right to nominate Trustees.

Those who have known the Victoria and Albert Museum over the years and have come to value the judgement and industry of the curatorial staff can only deplore the shabby behaviour of the Trustees and the haste of the proceedings. The Trustees may feel pleased with themselves - complacency is a disease which affects not a few of the new-style "great and good" - but they will have to live with the grim fact that they have done their bit to destroy civilised values.

Coffee table opera

ON MARCH 14 yet another fat glossy magazine will take its chance on the newsstands. Like many of its competitors it is selling a life style to the affluent young but this time wrapped up in the mysterious glamour of opera. *Opera Now*, the new magazine, puts it, "we are focusing on the new opera goers who feel insecure about it all."

Opera Now is no shoe-string venture. Cooper has convinced some impressive backers to lend advice and money. The chairman of his board is Sir Trevor Holdsworth, President of the CBI. The cash, £1m of it, comes from D.C. Thomson, the Dundee publishing house, more famous for Dandy than for Domingo. But Thomson is basically the banker. If the magazine takes off, Cooper and his staff will buy out the Thomson investment.

The new magazine has certainly caused a flutter in the operatic dovecotes. It personifies the new forces moving into, and threatening to take over, what was once the most elite of art forms - the opera. The TV commercials selling cars on the back of operatic melodies; the opera singers like Domingo and Caballé who now diet on record with pop singers; the vast operatic spectacles, like the *Carmen* planned in June for Earls Court and *La traviata* for Versailles, with their audiences the size of First Division football crowds.

But Cooper is not a complete populist, more an old-fashioned opera freak whose audience is what could be called the first new generation of music lovers, the kind who lap up the imaginative productions from Welsh Opera and the ENO, who now number over one million a year and who pay over £15m into the box offices of the major subsidised opera companies. He is aiming for this potentially serious addict rather than the second layer, the passing punter who buys a ticket for Earls Court because the event is that week's talking point.

Opera Now can get by on sales of 40,000, but it is printing 60,000 of the first issue. There will be few reviews, which are the mainstay of the established title in the field. *Opera* - the eight week lead times make reviews impractical. Instead, each month a new opera production will be studied in depth, from a historical, musical, a performer - and a consumer's point of view.

The dummy issue, designed to sell advertising to sceptical agencies, should be a fair reflection of the real thing. There is a profile of the tenor Dennis O'Neill, which portrays him as something of a Page Three boy and concludes with his favourite recipe, and, in contrast, there is Doris Lessing discussing her co-operation with the composer Philip Glass in converting her novel *The Making of the Representative for Planet Eight* to the Coliseum stage, plus a collectors' guide to Glass's work.

A welcome feature is the commitment to music theatre. There is a good spirited critique of Bernstein's *Candide* and the recording of the month covers *Show Boat*. Cooper is spreading his musical net wide to include choral music, song recitals, oratorio. There is space devoted to armchair opera, which attracts an audience of at least another (impo-



The two magazines: true opera buffs will stick to the old

verished) million, with both reviews of recordings and of equipment.

Most of the revenue will come from advertising, of course, and the claw of the money men shrieks out in the tricky typography of the layout, the blazing colour, the hard sell for even the most well meaning articles, such as a report on an ENO schools workshop of *Carmen*. Cooper will not avoid coverage of what to wear to the opera, where to eat afterwards - the social setting to an artistic experience.

It is also obvious, for good or ill, probably ill, that few established critics have been asked to contribute to *Opera Now*. The large labour force on the magazine, enjoying a lavish £250,000 promotional launch budget, is, in the main, coming to opera with as few prejudices as its readers.

If anything the new title should shore up the position of *Opera*, founded almost 40 years ago by Lord Harewood, run by a small private company, and certain of a modest profit from its committed circulation of 14,000. Here are the true opera buffs who need the reviews from Minneapolis and Santiago, Helgoland and Budapest, to keep track on rising international stars.

Opera Now is the DTV guide for the new audience. It makes opera seem accessible, fun, and contemporary. Within the bright packaging there may be some worthwhile product, but in essence it looks like being the latest useful accessory for the tentative novice.

Antony Thornecroft



Pierre Philippe Guay, Marie Brassard and Robert Lepage in Polygraph at the Almeida Theatre

Metaphysical conjuring tricks

ROBERT LEPAGE'S extraordinary metaphysical detective yarn is extraordinarily based on the true story of a murder for which he himself was briefly a suspect. It is not essential to know this, although awareness of it does contribute yet another frisson and another colour to what is already a spine-tingling and prismatic piece.

Compared during his last London visit with Peter Brook, this outstanding French Canadian actor and director returns

with a hefty reputation to live down - and at the Almeida it takes only minutes of *Polygraph* to prove that here, indeed, is a theatrical magician capable of conjuring images from thin air. He does so, literally, near the end of the piece when for a brief, thrilling and sinister moment a mirror reflects a non-existent form. Typically of the show, the reflection only lasts a second, leaving those in the audience who happened to be looking in the right place at the right time wondering whether they were seeing a thing or things.

The proceedings are conducted in front, over - and at several points through - a red

brick wall which somewhat pretentiously in the opening scene prompts a narration about the partition of Berlin. The association - as often - is a free one, linked by analogy to a projected diagram of a heart, illustration to a post mortem report which is to form the starting point for a murder story without a corpse or a killer.

A young woman, in fiction as in life, has been raped and stabbed; her murderer has not been found. In a 110-minute series of vivid, captioned sequences, the autopsy is superimposed on a six-years-on encounter between a one-time suspect, the pathologist who carried out the post

mortem, and an actress who has been hired to play the dead woman in a film of the murder.

Ingenuously the narrative threads its way between images of death and terror, "reality" and re-creation. On one level it is a straight story of love and death tinged by film noir images of figures stalked along dark sidewalks or splattered on pavements; on a second less convincing one it is a discourse on the politics of crime and/or the crime of politics; on yet another Lepage and his collaborators Pierre-Philippe Guay and the superb Marie Brassard juggle delightfully and wittily with the differing tricks and techniques of

cinema and theatre.

The wall, like any house of horror, oozes blood: the three performers leap time, genre and language with a staggering energy and accomplishment - Lepage himself affecting the gawky bespectacled persona of an American psychologist, who metamorphoses when appropriate into a prying, gravity-defying gnome capable of creeping headfirst down walls in pursuit of the suspect. If one has cause at times to question the intellectual content, there is no question at all about the theatrical strength of a show which confirms in spades Canada's right to a world rating.

Claire Armitstead

Concert

Première of a painter's work

A CONCERT supplementary to its official season was given by the Young Musicians Symphony Orchestra under James Blais at St John's on Thursday night. The premiere of a work by a Swiss composer previously unknown to me, Christiane Boesch, was followed by Beethoven's *Emperor* concerto and fourth symphony. The Banca della Svizzera Italiana took a page of the programme book to wish the Swiss work well, but its further involvement, if any, with the concert was not made clear.

Ms. Boesch, who is a painter

as well as a composer (she apparently derives paintings from her compositions), called her short, three-movement orchestral piece *Silenzium*. I've no idea why. Its first movement superimposed percussion volleys on skews of dense counterpoint for strings. In the second, a somewhat percussive string writing, overlain by fragments of wind melody, gave way to rhythms on bongos and woodblocks. The third movement offered itself as a synthesis of the earlier two, but I wasn't altogether sure what there was to be syn-

thesised. At any rate, this was a more linear unfolding, which grew quite languorous and even pastoral. The dissonant counterpoint and acidulous harmonies used throughout the work had a generic mid-European flavour suggestive of Hindemith and perhaps the composer's compatriot Frank Martin. The performance was decent, but occasionally made the music rather more acidulous, I suspect, than it should have been.

The orchestral playing in the concerto became progressively more assured, and the young

soloist Ian Jones's pianism also. Not that he hadn't made a considerable splash right from the start. His opening flourish was in fact wonderfully bold, and his subsequent contributions quickly testified to his physical power, feeling for clear bright colour, and capacity for some pearly fingerwork. He easily survived a few shaky moments in his account of this hugely taxing first movement, while in the Adagio and Rondo he rose to heights of distinction.

Paul Driver

Pick of the week at Christie's



Helen Bradley: Queen Alexandra came to sea, oil on canvas-board, 20 1/4 x 17 1/4 in. Estimate: £5,000-£7,000

THIS PICTURE is typical of Helen Bradley's native style. Executed in 1966, and signed in the upper left corner with her usual device of a fly, it was inspired by a dream, described by the artist on a label on the reverse of the picture: "I said, 'Couldn't we have asked her (Queen Alexandra) in for a cup of tea?' Grandmother replied, 'Well, no, if she did come she would not look at you because you haven't blue blood' (I pricked my thumb and found I hadn't) but I dreamed she did call and brought her crown in a Hat Box." This picture is in the sale of British and Irish Traditionalist Paintings, Drawings and Sculpture to be held at Christie's King Street on Thursday, 2nd March at 2.30 pm. For further information on this or other sales in the next week, please telephone: (01) 839 9060.



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